Governor's Office of Economic Development
BUSINESS • TOURISM • FILM

GRANT AGREEMENT 151965

This Grant Agreement is entered into by and between the **Utah Governor's Office of Economic Development**, hereinafter referred to as **GOED**, and **Utah Transit Authority**, hereinafter referred to as the **Grantee or Contractor.**

Vendor Number: 33861F Commodity Code: 99999

Contractor Type: Quasi Government

Funding Source: Legislative Pass Through Appropriation, 2015 General Session

PURPOSE
To provide funding as directed by the Utah State Legislature for the Mountain Accord.

PERIOD OF PERFORMANCE
This Agreement shall be effective 7/1/2014 through 6/30/2015 with the option to renew for up to 0 additional periods pending annual legislative funding, should both parties agree. GOED may elect not to renew this Agreement based on funding and/or Grantee performance. This Agreement shall remain in effect unless terminated sooner in accordance with the terms and conditions herein.

CONTRACT COSTS
The **Grantee** shall be paid $3,000,000 for costs authorized under this Grant Agreement. All expenditures and activities must be in accordance with all attachments herein. Funding for the Mountain Accord shall be paid to the Utah Transit Authority for deposit into the UTA segregated holding account and shall be used solely for the purposes of the Program, as directed by the Executive Board. Funding may not be used for purposes contrary to applicable federal, state, and local laws.

ATTACHMENTS
Attachment A: Grant Terms & Conditions
Attachment B: Special Provisions

UTA Contract No. 15-1250

Coverages:

1. Insured's interest in joint ventures
2. Punitive damages coverage (where not prohibited by law)
3. Limited contractual liability
4. Retroactive date prior to date
5. Extended reporting period of 36 months
6. Coverage which meets or exceeds the minimum requirements will be maintained, purchased annually in full force and effect until 3 years past completion of the Scope of Services unless such coverage becomes unavailable to the market on a commercially reasonable basis, in which case the Contractor will notify the Authority. If the Authority agrees, such coverage is not commercially reasonably available, the Contractor may elect not to provide such coverage.

16.1.3 Automobile insurance covering owned, if any, non-owned, and hired automobile with limits not less than $1,000,000 combined single limit of coverage.

16.1.4 Workers' Compensation insurance or a waiver conforming to the appropriate states' statutory requirements covering all employees of Subcontractor, and any employees of its subcontractors, representatives, or agents as long as they are engaged in the work covered by this Agreement or such subcontractors, representatives, or agents shall provide evidence of their own Worker's Compensation insurance. The policy shall also cover Employers Liability with limits no less than $500,000 each accident, and each employee for disease.

16.2 Contractor warrants that this Agreement has been thoroughly reviewed by its insurance agent, broker or consultant, and that said agent/broker/ consultant has been instructed to procure for Contractor the insurance coverage and endorsements required herein.

16.3 The Authority, as a self-insured governmental entity, shall not be required to provide insurance coverage for the risk of loss to the Authority premises and improvements or equipment owned by the Authority.

ARTICLE 17.0
Independent Contractor

17.1 In the performance of the Work to be provided hereunder, Contractor represents that it is an independent contractor and agrees that its personnel will not represent themselves as, nor claim to be, an officer or employee of the Authority by reason of this Contract.

ARTICLE 18.0
Prohibited Interest

18.1 No member, officer, agent, or employee of the Authority during his or her tenure or for one year thereafter shall have any interest, direct or indirect, including prospective employment by Contractor in this Contract or the proceeds thereof without specific written authorization by the Authority.

ARTICLE 19.0
(Not Used)

ARTICLE 20.0
Successors and Assignees

20.1 Contractor shall not assign, sublet, sell, transfer, or otherwise dispose of any interest in this Contract without prior written approval of the Authority.

20.2 This Contract shall be binding upon and inure to the benefit of the parties hereto, their successors and permitted assignees, but shall not inure to the benefit of any third party or other person.

ARTICLE 21.0
Nonwaiver

21.1 No failure or waiver or successive failures on the part of either party hereto, their successors or permitted assignees, in the enforcement of any condition, covenant, or article of this Contract shall operate as a discharge of any such condition, covenant, or article nor render the same invalid, nor impair the right of either party hereto, their successors or permitted assigns, to enforce the same in the event of any subsequent breaches by the other party hereto, its successors or permitted assignees.

ARTICLE 22.0
Notices or Demands

22.1 Any notice or demand to be given by one party to the other shall be given in writing per personal service, telegram, express mail, Federal Express, DHL or any other similar form of courier or delivery service, or mailing in the United States Mail, postage prepaid, certified, return receipt requested and addressed to such party as follows:

If to UTA:
Utah Transit Authority
ATTN: Gregg Larsen
669 West 200 South
Salt Lake City, UT 84101

with a required copy to:
Utah Transit Authority
ATTN: Bruce Jones
669 West 200 South
Salt Lake City, UT 84101

If to Vendor
LJ Consulting
ATTN: Laynee Jones
11337 East Silver Snow Lane
Salt Lake City, Utah 84121

Either party may change the address at which such party desires to receive written notice of such change to any other party. Any such notice shall be deemed to have been given, and shall be effective, on delivery to the notice address then applicable for the party to which the notice is directed; provided, however, that refusal to accept delivery of a notice or the inability to deliver a notice because of an address change which was not properly communicated shall not defeat or delay the giving of a notice.

ARTICLE 23.0
Contract Administrator

23.1 The Authority's Contract Administrator for this Contract is Mr. Gregg Larsen, or designee. All questions and correspondence relating to the contractual aspects of this Contract should be directed to Mr. Larsen, or designee.

ARTICLE 24.0
General Provisions

24.1 The Work performed by Contractor under this Contract shall conform to generally acceptable professional standards.

24.2 No drawings and specifications, as instruments of service developed by Contractor as part of its Work under this Contract, shall be the subject of an application for copyright or trademark by or on behalf of Contractor.

24.3 No assignment of any claim or proceeds under this Contract shall be binding upon Authority, unless the Authority shall be notified thereof in writing and consents to the same.

24.4 The laws of the State of Utah and applicable Federal, state and local laws, regulations and guidelines shall govern hereunder.

24.5 The headings of the articles, clauses, and Sections of this Contract are inserted for reference purposes only and are not restrictive as to content.

24.6 Nothing contained herein shall be deemed to create any contractual relationships between Authority and any of the other contractors, subcontractors or material suppliers on the Work, nor shall anything contained herein be deemed to give any third party any claim or right of action against Authority or Contractor which does not otherwise exist without regard to this Contract.

24.7 If Authority becomes aware of any fault or defect in the Work or non-conformance with the Contract documents, it shall give prompt written notice thereof to the Contractor.

ARTICLE 25.0
Incorporated Documents

25.1 The documents provided in Exhibits A, B and C Attachments shall be included in this contract.

25.2 The Authority's RFP UT13-019GL including all attachments, certifications, Scope of Work, and also Contractors response to the RFP, except to the extent that they were changed or altered by subsequent negotiations as indicated by Contractors Revised Price Proposal and Estimated Budget dated September 20, 2103, attached hereto as Exhibit "B", and the Scope of Services attached hereto as Exhibit "A".

IN WITNESS WHEREOF, the parties have made and executed this Contract as of the day and year first above written.

Utah Transit Authority:

By _____
Michael A. Allegra
General Manager

By _____
W. Steve Meyer
Chief Capital Dev. Officer

Approved as to Form

_____
UTA Legal Counsel

LJ Consulting, LLC

By _____
Laynee Jones
Principal

Fed ID# 46-3182469

Exhibit A

Scope of Work

Scope of Work for Program Facilitator
Phase I Early Scoping

Introduction

This scope of work is for the program facilitator for the Wasatch Summit Program, Phase I. The program facilitator will be an independent consultant, Laynee Jones of LJ Consulting.

The schedule for Phase I is 2 years and the expected outcomes are: incidental

- environmental, land use, transportation, and economic strategies that address the challenges the Wasatch canyons face in a holistic manner;
- a program of actions and projects consistent with those strategies; and
- a preferred regional transportation alternative.

Phase II will include implementation of strategies and NEPA processes for proposed actions.

Role of Program Facilitator

The role of the program facilitator is to effectively and objectively guide, manage, and coordinate the Wasatch Summit Program and to serve as an objective third-party facilitator for a diverse group of stakeholders, including federal, state, and local governments, non-governmental organizations, and private interests.

Actions for First 3 Months

During the first 3 months the program facilitator will develop the following, discussed in detail below:

- Initial Program Assessment
- Communications, Conflict Resolution, and Decision-Making Structure
- Public Relations Plan
- Appendices to Existing Program Charter
- Program Schedule
- Retain a Project Coordinator to assist the Program Facilitator

Initial Program Assessment

The program facilitator will conduct an initial assessment of the Wasatch Summit Program to include an evaluation of program status, political and public support, budget, and risks. The

program facilitator will interview stakeholders one on one to understand key issues and risks. ***Michael Gallis will assist with the interviews and reporting (see MG&A scope of work below).***

The program facilitator will study and interview similar programs or efforts in the US for governance ideas and lessons learned. Results of the assessment will be included in an initial assessment document.

Communications, Conflict Resolution, and Decision-Making Structure

The program facilitator will work with the executive committee to set the organizational structure of the program team and stakeholder engagement. ***Michael Gallis will advise the program facilitator and executive committee on how to create a process and schedule that will keep the private sector engaged (see MG&A scope of work below).***

A Communications, Conflict Resolution, and Decision-Making Plan will be developed. The plan will:

- Create a leadership forum where varying interests (public and private), goals, and information is discussed and debated and conflict is resolved
- Identify a process for decision-making and a method for determining consent
- Define program team members and roles and responsibilities, including who has decision making authority over what issues to avoid confusion and missed expectations
- Identify a schedule for key milestones, decisions, and concurrence points
- Define a communication protocol (such as a protocol for communicating with elected officials), meeting schedule, distribution lists for progress reporting, file sharing structure, etc.

Public Relations Plan

The program facilitator will oversee the development of and regularly update a public relations plan that addresses messaging and branding with assistance from the environmental consultant and the executive committee agencies.

Initial Program Schedule

The program facilitator will develop and regularly update a comprehensive schedule including key decision dates, concurrent points, funding milestones, and program products due dates (purpose/need, strategies, transportation alternative, etc.). The schedule will be developed in

cooperation with the environmental consultant and a project controls professional from UTA or other agency.

Program Charter

The program facilitator will amend the current Program Charter to include the agreed-upon decision-making structure and major schedule milestones, in addition to program goals and expected Phase I outcomes. The program charter will reference more detailed documents such as the Communications, Conflict Resolution, and Decision-Making Plan, Program Schedule, Inter-local Agreement (ILA), Public Relations Plan, some of which will be updated regularly. It is anticipated the charter will be signed by the executive and/or the steering committee members.

The text of the Program Charter will be updated only at key milestones, such as:

- Refined program goals and purpose/need (anticipated within 1 year)
- Environmental, land use, transportation, and economic strategies and transportation locally preferred alternative (anticipated at the end of Phase I, or 2 years)

Ongoing Program Management Activities

The program facilitator will conduct the following ongoing activities:

Communications

- Communicate regularly with executive and steering committees, elected officials, federal agencies, stakeholders, and concerned public to communicate the program goals, answer questions, and identify and resolve issues
- Conduct regular meetings with executive committee, steering committee, and federal agencies; prepare and distribute meeting agendas and notes
- Attend technical meetings
- Develop decision memos that document decisions or recommendations by the executive committee
- Disseminate progress reports for the executive and steering committees that summarize critical decisions, outstanding issues to be resolved, recent and upcoming meetings/trips, deliverables and key action items, public relations status, political issues, and funding/budget
- Regularly update the Communications, Conflict Resolution, and Decision-Making Plan

- Maintain standard and consistent presentation materials for meetings with stakeholders; tailor presentation materials as needed

Public Relations

- Oversee the creation of a website to disseminate information including ARCGIS Online interactive mapping/data sharing (technical and graphics support provided by environmental consultant or UTA staff)
- Be the program spokesperson to the media and public
- Coordinate messaging with the executive and steering committees
- Communicate and meet regularly with the public relations contacts from each of the executive committee agencies
- Regularly update the Public Relations Plan

Governance and Funding

- Evaluate governance options at regular intervals
- Assist the executive and steering committees with identification and securing of program funding
- Assist in identifying and applying for grants
- Maintain integrity of environmental process while investigating options for private funding
- Prepare and distribute financial reports to the executive and steering committees regularly (approximately quarterly) with assistance from UTA project controls specialist

Program Products

- Keep the executive, steering, and stakeholder committee focused on the development of the program products (developed by the environmental consultant), including:
    - program goals and purpose/need
    - environmental, land use, transportation, and economic strategies
    - a program of actions and projects
    - a preferred regional transportation alternative
- Assist in gathering information needed for the environmental consultant to produce program products and to make milestone decisions

Schedule and Milestones

- Regularly update the comprehensive program schedule, including dates for milestone decisions
- Track outstanding issues that are impeding milestone decisions
- Facilitate discussion with executive committee to bring outstanding issues to resolution before the schedule is impacted

Logistics/Services Provided by UTA

Project Office Space and Computer

UTA will provide office space for the program facilitator and the project coordinator along with key members of the environmental consulting team and steering committee staff. The program facilitator will have access to UTA's building amenities including conference space, audio-visual equipment, servers, printers, etc. UTA will provide the program facilitator with a laptop computer. Project related printing and supplies will be provided by UTA.

Transit Pass

UTA will provide one transit pass for the program facilitator.

Staffing Support

UTA will provide administrative, technical (IT, GIS, graphics, engineering, planning) and public relations staffing support as needed. Salt Lake City, Salt Lake County, and Park City will also provide support when available.

Contracts Outside the Wasatch Summit Program

LJ Consulting will undertake contracts with clients outside UTA provided a) there is no conflict of interest and b) Laynee Jones is dedicated full time to the Wasatch Summit program (about 35 hours per week taking into account vacation, training, etc.). LJ Consulting will review outside contracts with UTA to assess if a conflict of interest exists.

Contract Re-Negotiation

UTA and LJ Consulting will re-negotiate the contract terms after the end of Phase I.

Compensation

Commercial Hourly Rate

UTA will compensate LJ Consulting at a commercial hourly rate of $130.00 per hour forProject labor hours

Direct Expenses

UTA will reimburse LJ Consulting for direct expenses, including

- Travel expenses associated with the Wasatch Summit Program
- Project related mileage at the standard IRS mileage allowance rate
- Incidental project related expenses.

Management Committee Review

The Management Committee of the Executive Committee (MCEC) will meet quarterly with Laynee Jones to mutually review the program goals, discuss progress, evaluate LJ Consulting's and the Management Committee's effectiveness and provide constructive feedback.

Project Coordinator

LJ Consulting may retain a project coordinator to assist with scheduling, record keeping, meeting notes, and other duties to support Laynee Jones. Costs for the project coordinator will not exceed $32,000 for Phase 1.

DRAFT Scope of Work for Michael Gallis & Associates Decision-Making and Conflict Resolution

MG&A will work closely with the program facilitator to guide the executive and steering committees to reach conclusions on the most effective process for achieving the goals of Phase I of the Wasatch Summit Program.

Defining Desired Outcomes

This component of the scope is to lead the executive and steering committees through a set of discussions to reach consensus on the results and specific outcomes to be achieved and the current conditions that form the context within which the process will be initiated. The steps include:

Define Key Interests and Participant Structure

The success of any process is directly related to the inclusiveness and diversity of the participants as defined by the desired outcomes. Ensuring that all the necessary participants are included in the process from the start is a key factor in the success of the project.

Specifically, MG&A will:

- Evaluate current participant structure with regards to the diversity and inclusiveness of the participation
- Evaluate issues, interests, and values identified from previous studies (Wasatch Canyons Tomorrow, Mountain Transportation) and categorize into the main interests that need to be represented
- Organize participants around the main interests and add participants if needed
- Summarize the results in an involvement matrix

Initial Program Assessment - Defining the Current Context

As the process begins, the attitudes and opinions that have already formed are the starting point. As there are a wide variety of different interests directly and indirectly involved in the project, an understanding of the diversity of opinion and attitude is important as the process must be consensus oriented. MG&A will assist the program facilitator in interviewing and assessing the current initiatives and attitudes of the:

- Public sector: federal, state and local agencies and departments

- Private sector: individual business segments, and economic organizations (chambers, etc.)
- Institutional sector: universities, foundations, other NGOs
- General public

MG&A will assist the program facilitator in the development of the Initial Program Assessment. The report will document for the executive and steering committees the initiatives, attitudes, and goals of the entities listed above.

Define the Boundaries, Scales, and Connectivity of the Study Area

The Wasatch canyons function within multiple scales of connectivity. While they are a place in and of themselves, they are also connected to the urbanized Salt Lake City region and the global tourism and outdoor recreation markets. Between those two scales, they also function as important places in North America and the Intermountain West. Understanding these multiple layers of connectivity and their impact is key to a successful long term plan for the canyons.

The environmental, tourism, transportation, and other systems that are at play in the canyons operate at different scales. MG&A will lead the effort, with support from the environmental consultant, to create a series of maps that tell the story of each of these systems, as well as how the systems interact with each other. The maps, referred to as a visual language, will inform decision-makers and the NEPA process in the Phase II.

Specifically, MG&A will work with the program facilitator and the environmental consultant to:

- Define the scales and boundaries
- Define the connectivity
- Define the systems operating and impacting the project area
- Produce a series maps that describe the above in cooperation with the environmental consultant

Information Base

MG&A will work with the environmental consultant to form a comprehensive and integrated information base that provides common information to all participants. The information base will be organized to fit the structure of the process.

Define and Describe Specific Goals and Outcomes

Although preliminary program goals have been defined in the draft program charter; MG&A proposes to more specifically define the program goals in terms of:

1. Goals and objectives – explicit and implicit
2. Mandatory governmental requirements
3. Other

Communication, Conflict Resolution, and Decision-Making

MG&A will participate in guiding the discussion of which type of process will most effectively result in achieving the set of goals, objectives and requirements for this project. MG&A will share its methodologies, materials and experiences from a variety of projects that can inform and provide the context for a meaningful discussion for evaluating different alternative processes. The process needs to maintain a sense of continuous progress as participants often drop out if they feel that they are no longer being effective or that the process will not produce meaningful results. The process must be able to resolve what may appear to be competing and conflicting goals and expectations. In addition, the process design must include strategies and tactics for avoiding stalemates and blockages that erode interest and involvement by maintaining project momentum.

MG&A will assist the program facilitator in the development of the Communications, Conflict Resolution, and Decision-Making Plan. The plan will include the structure and operational framework for the process.

Structure and Operational Framework for the Process

MG&A will lead the executive committee through discussions to answer the following:

1. What is the best operational structure to achieve the goals of this project?
2. What are the steps in the process? Define and describe the goals, activities, and deliverables in each step.
3. What committees need to be formed? How would they be defined and what would their role be in the process? When in the process and how often would they meet? How do they interact with each other and with the overall process?
4. What are the milestones in this process? What is meant by a milestone? When and where do they occur?
5. How do we measure and evaluate the results?

6. What are the technical and informational needs of this process? How do the results of the above tasks inform the organization of technical committees / topical working groups?

3-Month Meeting Schedule

MAG&A will assist the program facilitator in conducting 4 workshops with the executive committee (or an alternative initiating committee). MG&A will support the program facilitator in setting the discussion outline/agenda and preparing the materials needed for each meeting. Michael Gallis will attend each of the 4 workshops and assist the program facilitator in conducting the meetings.

A potential schedule of workshops is presented below. Based on MG&A's experience, developing a solid decision-making process is the most critical part of a strategic plan. The time required to reach consensus on a process varies based on the stakeholders and interests at the table. The outline of workshops below is presented as an ideal schedule, assuming multiple meetings are not needed to accomplish each agenda.

- Workshop #1 Agenda (late October 2013) – Key Interests and Participant Structure
- Workshop #2 Agenda (mid November 2014) – Information Base/ Boundaries, Scales, and Connectivity of the Study Area
- Workshop #3 Agenda (mid December 2014) – Desired Outcomes
- Workshop #4 Agenda (early January 2014) - Communications, Conflict Resolution, and Decision-Making Structure

MG&A Compensation

MG&A will be compensated on a commercial hourly rate basis. Michael Gallis' rate is $325 per hour. Direct expenses will be reimbursed, including travel expenses for 4 trips to SLC. The estimate for the above scope of work is $50,000.

Exhibit B

Wasatch Summit Program Facilitator LJ Consulting LLC

Compensation

Labor Cost	Hourly Rate	Estimated Hours For 2 Years	Extended Cost
Laynee Jones, LJ Consulting	$ 130.00	3,620	470,600
Project Coordinator, LJ Consulting	20.00	1,600	32,000
Total Labor			502,600
Direct Expenses/Subconsultants			
MG&A			$ 50,000
Project Mileage			5,000
Travel & Incidental Expenses			20,000
Total Direct Expenses/Subconsultants			75,000
Total Cost			**577,600**

MG&A Compensation

MG&A Labor Cost	Hourly Rate	Estimated Hours	Extended Cost
Michael Gallis	$ 325	136	44,200
MG&A Direct Expenses			
Travel (4 trips)			5,300
Misc Printing/Supplies			500
Total Direct Expenses			5,800
Total MG&A Cost			$ 50,000.00

Exhibit C

UTA Corporate Policy

Reimbursement of Expenses

EXHIBIT C

UTAH TRANSIT AUTHORITY
CORPORATE POLICY

Renumbered to 6.1.5

No. 5.2.6

REIMBURSEMENT OF EXPENSES

I. Purpose. This Policy is intended to ensure the fair, accurate, and consistent reimbursement of expenses incurred by employees in the course of performing their duties for UTA. UTA wishes to reimburse employees for actual expenses that are reasonable under the circumstances.

II. Policy.

A. *Car Rentals.*

1. Car rentals are discouraged. An employee will rent a car only if no other means are available. Other less costly conveyances should be used when feasible. If feasible, UTA staff cars may be used.

2. Receipts must be obtained for all rental charges.

3. Commercial fleet discount rates should be obtained when available.

4. Collision insurance must be purchased by the employee and will be reimbursed by UTA.

5. Employees must retain receipts for all purchases of gas and oil for the rental car and submit with their travel expense form.

6. If an employee rents a car for business purposes and also use the car for personal use, an appropriate pro-rated amount for gas, oil, rental and other charges consistent with the amount the car was for personal use must be deducted from the rental charges submitted for reimbursement by UTA.

B. *Personal Autos.*

1. Employees using a personal vehicle for UTA business will be reimbursed at the rate designated by the IRS as deductible for mileage allowance.

2. The expense report must show the auto mileage in the appropriate section, including the business-related purpose and destination.

3. Cost of toll roads, bridges and reasonable parking lot charges incurred while on UTA business will be reimbursed. Receipts should be obtained when available.

4. Parking, speeding or other police fines will not be paid by UTA.

5. If a personal vehicle will be used in lieu of air transportation, such use must be approved in advance. Reimbursement for the total cost (including meals and extra hotel) will not exceed the cost of the lowest available reasonable air transportation – at the time the use of personal vehicle was approved and the amount agreed to in advance.

C. *Air Travel.*

1. Flight insurance obtained by the employee is not reimbursable by the UTA.

2. Air travel shall be economy class unless other accommodations are not available and a higher class ticket is approved in advance by the employee's executive.

3. Application for all refunds on credit due to flight changes, rerouting, cancellations, or other circumstances must be made by the individual but to be payable to UTA.

D. *Other Modes of Travel.* Receipts should be obtained but are not required for taxi, limousine, or local bus service unless such transportation exceeds $10.00.

E. *Meals.*

1. Except as provided under subparagraph 2, an Employee will be reimbursed for the actual reasonable cost of meals and tips. Receipts should be obtained whenever possible. Alcoholic beverages will not be reimbursed.

Meals charged on a hotel bill should be accounted for as meals and separated from room charges.

2. With the advance approval of an Employee's executive or the General Manager, an Employee will be reimbursed for meals and tips at the current per diem rate for meals and tips set by the Internal Revenue Service. This per diem reimbursement will be authorized and made only on a trip-by-trip basis, and only when the actual reasonable cost of meals and tips may be difficult to identify, such as when a meal is shared with others.

F. *Lodging.*

1. Actual expenses for lodging, hotels, and motels will be reimbursed. Receipts are required.

2. Accommodations should be of good quality and in keeping with UTA's standards and reputation.

3. Most hotels have what are known as "government rates", or "government accommodations", and should be used when available.

G. *Laundry.* Laundry services will only be reimbursed on trips of an extended nature (trips exceeding seven days).

H. *Tips.* Reasonable tips are reimbursable. No receipts are necessary but they should be reported separately.

I. *Postage.* Postage or express charges for UTA business will be reimbursed. Receipts are required.

J. *Telephone Calls.* The cost of business calls will be reimbursed. Reasonable personal calls home will also be reimbursed. Use of company cell phones is usually a more cost-effective option.

K. *Other.*

1. The cost of passports, visas and inoculations, if required for UTA travel, are reimbursable.

2. Except as otherwise required by law, expenses for a non-UTA employee accompanying an employee on a business trip are not reimbursable.

3. Personal expenses of employees are not reimbursable. Personal expenses include, but are not limited to:

a. Entertainment (including in-room movies)
b. Use of taxis for non-business purposes
c. Hair cuts
d. Gifts
e. Alcoholic beverages.

L. *Advances.* An Employee may obtain a cash advance for anticipated out-of-town expenses with approval from the employee's manager and executive, and conditioned on the employee agreeing to reimburse UTA for the amount of the advance that was not spent or that was spent in a manner inconsistent with this Policy.

M. *P-Cards.* Employees that are authorized to use P-Cards for travel must include those expenses on the Expense Report, and then show the charges as a deduction to the expenses in the proper place on the Expense Report. P-Card statements will be reconciled to Expense Reports by the Accounting Office.

N. *Authorization.* Approval of an employee's travel expenses will be required by the employee's Manager, and approval of a Manager's travel expenses will be required by the employee's executive. Approval of an executive's expenses will be required by the General Manager, and approval of the General Manager's travel expenses will be required by the Board of Trustees.

O. *Reimbursement Steps.* Expense forms are to be completed in their entirely as soon as practical by the employee and submitted for approval. With the exception of extended trips, expense account forms normally should be completed and submitted for approval within one week of return from the trip. The approving executive will forward the expense form to the Comptroller's Office where it is reviewed and processed. Where expenses are not reimbursable, the employee or the employee's manager or executive will be advised. Any unspent amounts from cash advances should be returned with the expense report. Advance amounts unaccounted for will be deducted from the employees pay.

III. Cross-References. Board of Trustees Executive Limitations Policy 2.5.2.

This UTA Corporate Policy was reviewed by the Policy Forum on June 22, 2004, and approved by the General Manager on this 24th day of June, 2004, and takes effect on the latter date.

John M. Inglish
General Manager and CEO

Approved as to form:

Counsel for UTA

CONTRACT FOR PROFESSIONAL SERVICES

Wasatch Summit Program Early Scoping & Environmental Services

This Contract entered into effective the 17th day of October, 2013 by and between the **UTAH TRANSIT AUTHORITY,** a public transit district organized under the laws of the State of Utah, hereinafter referred to as "Authority", and the firm of Parametrix, Inc., having an office located at 700 NE Multnomah, Suite 1000, Portland, OR 97232, hereinafter referred to as "Consultant".

WITNESSETH:

WHEREAS, the Authority desires to hire professional services for the Wasatch Summit Program; and

WHEREAS, on June 24, 2013 the Authority did publicly issue a Request For Proposal (RFP) Package Number UT13-020GL seeking interested parties to submit proposals to perform the Work described in the RFP; and

WHEREAS, upon the Authority's evaluation of the proposals in response to the RFP by responsive, responsible firms, the Authority did select Consultant as the preferred entity to negotiate a contract to perform the Work; and

WHEREAS, Consultant is qualified and willing to perform the Work set forth in the Scope of Services attached as Exhibit "A";

NOW, THEREFORE, in consideration of the mutual covenants hereinafter set forth and for other good and valuable consideration, the parties agree as follows:

ARTICLE 1.0
Definitions

As used throughout this Contract, the following terms shall have the meaning set forth:

1.1 The term "Consultant" shall mean Parametrix, Inc. and its subconsultants, at all tiers.

1.2 The term "Authority" or "UTA" shall mean the Utah Transit Authority, a public transit district organized under the laws of the State of Utah.

1.3 The Term "Authority's Principal-in-Charge" shall mean Mr. Steve Meyer, Chief Capital Development Officer, or his successor as appointed or designated in writing by the Authority.

1.4 The Term "Authority's Project Manager" shall mean Ms. Mary DeLoretto, Project Manager, or her successor as appointed or designated in writing by the Authority.

1.5 The term "Change Order" shall mean written modification to the Contract, the form of which shall be prescribed by the Authority, by which the parties shall mutually agree and execute any addition, deletion, or variation in the Work covered by the Contract as described in the Scope of Services, including, but not limited to, any increase or decrease in the monies to be paid under this Contract, any change in the deliverables, any material change in the method, manner or scope of the work.

1.6 The term "Scope of Services" shall mean the document, which describes the Work to be performed by the Contract as described in Exhibit "A" attached hereto and incorporated herein.

1.7 The term "Work" shall mean the undertaking and completion of the services described in the Scope of Services, or as may be amended in writing by the parties hereto.

1.8 The term "Consultant's Principal-In-Charge" shall mean Mr. Jeff Peacock, or his successor as appointed or designated in writing by the Consultant.

1.9 The term "Consultant's Project Manager" means Mr. Jeff Heilman, or his successor as appointed or designated in writing by the Consultant.

1.10 The term "Work Scope Budget" means the budget for the Work, a copy of which is attached as Exhibit "B" and incorporated herein.

ARTICLE 2.0
Description of Services

2.1 Consultant does hereby commit and promise to provide all the necessary labor, material, and incidentals to provide in a professional manner the Work as agreed to by the parties herein as described in the Scope of Services.

2.2 Consultant accepts the relationship of trust and confidence established between the Consultant and the Authority by this Contract. Consultant agrees to furnish its services at all times, in a professional manner, and perform the Work herein described consistent with the best interest of the Authority.

2.3 Consultant shall furnish only qualified personnel and materials necessary for the performance of the Work for the Authority.

2.4 Authority's Project Manager shall be responsible for the Work and give overall direction and maintain control over the Work to be performed by Consultant hereunder until the completion or termination of this Contract.

2.5 Consultant's Project Manager will also be the day-to-day contact person for Consultant, working under the supervision of the Authority's Project Manager, and will be responsible for coordination of the Work.

2.6 The Authority's Project Manager will represent the Authority and be responsible to see that the Work is completed on time, and shall act as the liaison between the Authority and Consultant.

2.7 No activity, which materially changes this Contract, including but not limited to the Scope of Services, any schedule of performance, any deliverables, and/or any other attachments/exhibits, shall be implemented without a written "Change Order" issued by the Authority. Any costs incurred by Consultant without proper contractual authorization through a written "Change Order" shall be considered non-reimbursable costs.

2.8 At the sole discretion of the Authority, and subject to the written approval of the Consultant, the Authority may amend the Scope of Services to provide that Consultant perform certain professional services for the Project which are not currently defined in the Scope of Services.

2.9 The Consultant shall protect, release, defend, indemnify, and hold harmless UTA from and against any and all claims, liability, demands, costs and expenses, and liens of subconsultants, arising from or related to this Contract or the Work performed hereunder, except to the extent caused by the negligent acts or omissions of UTA.

ARTICLE 3.0
Period of Service

3.1 The effective date for the period of Work under this Contract shall commence on Approximately October 1, 2013, or as soon as practical thereafter, and shall expire no later than September 30, 2015, or when the Work is completed. The contract may be extended if the Consultant and Authority mutually agree to an extension through all or a portion of that period and provide a written change order to the contract. The rights and obligations of the Authority and Consultant under this Contract shall at all times be subject to and conditioned upon the provisions of this Contract. If the Authority exercises its option for Phase 2, the Contract term will be extended by written amendment of this Contract.

ARTICLE 4.0
Consideration

4.1 For the performance of the WORK, the Authority shall reimburse the Consultant per Exhibit "B" attached, on no more often than a monthly basis, for all costs, charges, and expenses incurred by Consultant, including any applicable subcontracting costs, in the performance of the SERVICES, for a grand contract total of a not to exceed amount of **Two Million, Nine Hundred Ninety-Eight Thousand, Nine Hundred Thirty-Nine Dollars and Zero Cents ($2,998,939.00)** including Consultant's fee. Consultant shall submit invoices to the Authority's Project Manager, including all required back up documents, in such detail as to substantiate the appropriateness of the invoice submitted as further described in ARTICLE 7 below of this Agreement.

4.2 Consultant shall not be obligated to perform services or incur costs which would cause its total compensation under this Agreement to exceed **$2,998,939.00** nor shall the Authority be obligated to reimburse Consultant for costs or make payments which would cause the total compensation paid to Consultant to exceed **$2,998,939.00** unless and until (i) the Authority shall have notified Consultant by written instrument designated or indicated to be a change order that the total compensation has been increased and further specifies in such notice a revised total compensation amount against which the obligation of the parties hereto shall be payable in accordance with this Article, or (ii) the Authority has elected to exercise the optional second phase of work, and the Authority and Contractor have executed an amendment to this Contract defining the scope and budget for such work.

ARTICLE 5.0
Reporting Requirements

5.1 It is agreed that the Consultant shall deliver progress reports and other deliverables as specified in Exhibit "A" and as agreed to by the parties hereto.

ARTICLE 6.0
Contract Changes

6.1 The Authority's Project Manager or designee may, at any time, by written order designated or indicated to be a Change Order, make changes in the Work within the general scope of the contract, including changes, but not necessarily limited to changes:

A. In the Scope of Services identified in Exhibit A,

B. In the method or manner of performance of the Work; or

C. In directing acceleration or deceleration in the performance of the Work.

6.2 Any other written or oral order from the Authority's Project Manager, or designee, that causes a material and substantial change in the Work shall be treated as a Change Order under this article only if the Consultant gives the Authority's Project Manager or designee

written notice stating (1) the date, circumstances, and source of the change in Work and (2) that the Consultant regards the change in Work as a Change Order. The Consultant must assert its right to an adjustment under this article within thirty (30) days after receipt of an order materially and substantially changing the Work.

6.3 If any Change Order under this article causes an increase or decrease in the Consultant's cost of, or the time required for, the performance of any part of the Work under this contract, the Authority's Project Manager or designee shall make an equitable adjustment and modify the contract in writing.

ARTICLE 7.0
Invoicing Procedures and Records

7.1 At the end of each month the Consultant shall submit invoices to the Authority's Project Manager, Ms. Mary DeLoretto, for processing and payment in the form specified by the Authority. Authority shall pay invoices within thirty (30) calendar days after submission by Consultant. The amount invoiced shall cover time and materials incurred by Consultant in performance of this Contract during the preceding accounting period, plus a percentage for the Consultant's overhead and fee. Supporting documentation for all costs contained in the invoice will be submitted with each invoice. The Authority shall have the right to disapprove specific elements of each invoice. The Authority shall provide, in writing, such disapproval to the Consultant within ten (10) working days of invoice submittal. Approval by the Authority shall not be unreasonably withheld. Payment for all invoice amounts not specifically disapproved in writing within ten (10) working days after receipt shall be provided to Consultant within thirty (30) calendar days of invoice submittal.

7.2 The Consultant shall maintain a time sheet showing standard payroll rates, and other cost documentation related to the performance of labor services under this Contract, as well as receipts or other adequate documentation for non-labor expenses. Upon the request of the Authority, written data supporting the labor services and written estimates and actual costs and information in support thereof shall be made available within a reasonable time during the Contract period and for a period of three (3) years thereafter. Consultant agrees that it shall require (as a matter of written contract) that similar records be maintained by all subconsultants at any tier utilized in the performance of this Work.

ARTICLE 8.0
Ownership of Materials

8.1 All data, including but not limited to, maps, drawings, sketches, renderings, software, hardware, and specifications, including the original thereof, developed by the Consultant as a part of its Work under this Contract, hereinafter referred to as data and materials, are the

property of the Authority and upon completion of this Contract, or upon the termination or cancellation of this Contract shall be delivered to the Authority prior to final payment. All other materials provided to Consultant by the Authority to perform this Contract shall be retained by the Authority at completion, termination, or cancellation, however, The Authority may reuse or alter any of Consultant's work; in the event The Authority chooses to reuse or alter any of the Consultant's work, The Authority will hold the Consultant harmless from any liability or damages resulting from The Authority's alteration of Consultant's Work.

ARTICLE 9.0
Subcontracts

9.1 The Consultant shall give advance written notification to the Authority of any proposed consulting agreement or subcontract negotiated in participation of this Contract. The Authority shall have the right to approve all subcontract agreements and consulting agreements, including any change or amendments to any subcontract or consulting agreement.

9.2 No change, removal or substitution shall be made in any of the contracted subconsultants without the prior written approval of the Authority.

9.3 Authority shall have no liability to any subconsultant for payment for services under this Contract or other Work performed for Consultant by any subconsultant. For any subcontract entered into by Consultant under this Contract, responsibility for payment to the subconsultants or any other Work performed by a subconsultant shall be the sole responsibility of Consultant, and such payment to said subconsultant(s) shall be made to said subconsultants within thirty (30) days after Consultant has received payment for the applicable Work performed from the Authority.

9.4 The Consultant shall be responsible for and direct all Work performed by subconsultants as set forth in the Scope of Services. The Authority shall not be responsible for or direct any subconsultant to perform services, which have not been previously authorized in that subconsultant's subcontract. Neither Consultant nor the Authority shall have any liability to subconsultants for Work performed by subconsultants which has not been previously authorized by Consultant.

9.5 The Consultant agrees that no subcontract Work performed under this Contract shall provide for payment on a cost-plus-percentage-of-cost basis. The Consultant further agrees that all subcontract agreements shall comply with Federal, state, and local laws and regulations, including the regulations and requirements of the Federal Transit Administration (FTA), and shall contain all of the third party contract provisions required by FTA of Federal grant recipients.

9.6 No subcontract shall provide for further subcontracting of the Work to a lower tier unless the written approval of the Authority is first obtained in writing. Any such additional subconsultants shall meet all of the requirements set forth in this Contract for subcontracts and, in addition, shall include such other provisions as the Authority, at its discretion, shall deem appropriate.

ARTICLE 10.0
Key Personnel

10.1 Consultant shall provide the personnel as indicated in Consultants "Work Scope Budget" attached hereto as Exhibit "B", and shall not change any of said personnel without the express written consent of the Authority.

10.2 Consultant shall assign such further professional and technical personnel as required to perform the Work.

ARTICLE 11.0
Suspension of Work

11.1 The Authority may, at any time, by written order to Consultant, require Consultant to suspend, delay, or interrupt all or any part of the Work called for by this Contract. Any such order shall be specifically identified as a "Suspension of Work Order" issued pursuant to this Article. Upon receipt of such an order, the Consultant shall forthwith comply with its terms and take all reasonable steps to minimize the incurrence of further costs allocable to the Work covered by the order during the period of Work stoppage.

11.2 If a Suspension of Work Order issued under this article is canceled, Consultant shall resume Work as mutually agreed to in writing by the parties hereto.

11.3 If a Suspension of Work Order is not canceled and the Work covered by such order is terminated for the convenience of the Authority, reasonable costs incurred as a result of the "Suspension of Work Order" shall be considered in negotiating the termination settlement.

ARTICLE 12.0
Termination

12.1 The Authority shall have the right to terminate this contract at any time by giving at least thirty (30) day's advance written notice to Consultant. If the Contract is terminated for any reason other than a default by Consultant, the Authority shall pay to Consultant in accordance with the final terms and conditions of the Contract all sums actually due and

owing from the Authority for all services performed and expenses incurred up to the day written notice of termination is given, plus costs reasonably and necessarily incurred by Consultant to effect such suspension or termination.

12.2 If Consultant materially fails to perform to perform any of its obligations under this Agreement, and such failure is not cured or a cure initiated to the satisfaction of the Authority within ten (10) business days after receipt of written notice from the Authority identifying the breach and requesting a cure, in that event, the Authority may terminate this Contract for cause.

12.3 If the Agreement is terminated for default, the Authority shall remit final payment to Consultant in an amount to cover all services performed and expenses incurred in full accordance with the terms and conditions of this Contract up to the effective date of termination.

ARTICLE 13.0
Information, Records, and Reports

13.1 To the extent applicable, Consultant shall provide all information and reports required by Federal regulations or directives issued pursuant thereto and shall permit access to its books, records, accounts, other sources of information and its facilities as may be determined by the Authority or FTA.

ARTICLE 14.0
Utilization of Disadvantaged Business Enterprises (DBEs)

14.1 The Consultant acknowledges that the Authority is the recipient of one or more federal transit grants, loans and/or contracts awarded by the FTA. Accordingly the Consultant agrees to use its best efforts to carry out the policy of the Authority to provide full opportunity for Disadvantaged Business Enterprises (DBE) as required by FTA's DBE program applicable to all grantee recipients.

14.2 Consultant shall make every effort to assure that Work decisions provide maximum opportunity to DBEs in all procurement activities related to the Work of this Contract and to make a good faith effort to the extent applicable in the accomplishment of the Work.

14.3 To the extent applicable, failure by Consultant to carry out the requirements of this Article may result in termination of the Contract or such other remedy as the Authority deems appropriate. The Authority's policy and procedures regarding utilization of DBE's are hereby incorporated into this Contract by reference. To the extent applicable, Consultant shall report DBE utilization on a monthly basis in each progress report.

14.4 To the extent applicable, in the event the Authority requests termination of a DBE subconsultant, or substantially reduces the scope of services to be performed by a DBE subconsultant, the Consultant shall use its best efforts to propose and enter into an alternative subcontract for the terminated portion of the Work to be performed with another qualified DBE.

14.5 In the event of Consultant's noncompliance with the nondiscrimination provisions of this Contract, the Authority shall impose such Contract sanctions as it or FTA may determine to be appropriate, including, but not limited to:

A. Withholding of payments to Consultant under the Contract until Consultant complies, and/or

B. Cancellation, termination or suspension of the Contract in whole or in part for default.

ARTICLE 15.0
Findings Confidential

15.1 Any documents, reports, information, or other data and materials available to or prepared or assembled by Consultant or subconsultants under this Contract shall not be made available to any person, organization, or entity by Consultant without consent in writing from the Authority.

ARTICLE 16.0
Insurance Liability to Third Persons

16.1 Consultant is an independent Consultant and is responsible to provide and pay the cost of all its employees' benefits. For the duration of this Agreement, Consultant shall maintain at its own expense, and provide proof of said insurance to the Authority, the following types of insurance:

16.1.1 Occurrence type Commercial General Liability Insurance ISO CG001, with an edition date of 11-88 or later, covering the indemnity and other liability provisions of this Agreement, with no exclusions of explosion, collapse, underground hazards. The limits shall be $1,000,000 per occurrence with an annual aggregate of $2,000,000. This coverage shall be endorsed to provide the "Amendment of Aggregate Limits of Insurance (Per Project)" ISO form CG 25 03 11, and shall also be amended to show Utah Transit Authority as an Additional Insured by the use of ISO form CG 2010 with an edition date of 11-85.

16.1.2 Professional Liability insurance with the following limits and coverages:

Minimum Limits: $1,000,000 each claim

$2,000,000 annual aggregate

Coverages:

1. Insured's interest in joint ventures
2. Punitive damages coverage (where not prohibited by law)
3. Limited contractual liability
4. Retroactive date prior to date
5. Extended reporting period of 36 months
6. Coverage which meets or exceeds the minimum requirements will be maintained, purchased annually in full force and effect until 3 years past completion of the Scope of Services unless such coverage becomes unavailable to the market on a commercially reasonable basis, in which case the Consultant will notify the Authority. If the Authority agrees, such coverage is not commercially reasonably available, the Consultant may elect not to provide such coverage.

16.1.3 Automobile insurance covering owned, if any, non-owned, and hired automobile with limits not less than $1,000,000 combined single limit of coverage.

16.1.4 Workers' Compensation insurance conforming to the appropriate states' statutory requirements covering all employees of Consultant, and any employees of its subconsultants, representatives, or agents as long as they are engaged in the work covered by this Agreement or such subconsultants, representatives, or agents shall provide evidence of their own Worker's Compensation insurance. The policy shall also cover Employers Liability with limits no less than $500,000 each accident, and each employee for disease.

16.2 Consultant warrants that this Agreement has been thoroughly reviewed by its insurance agent, broker or consultant, and that said agent/broker/ consultant has been instructed to procure for Consultant the insurance coverage and endorsements required herein.

16.3 The Authority, as a self-insured governmental entity, shall not be required to provide insurance coverage for the risk of loss to the Authority premises and improvements or equipment owned by the Authority.

16.4 The policy shall be endorsed to include the following additional insured language: "The Utah Transit Authority shall be named as an additional insured with respect to liability arising out of the activities performed by, or on behalf of the Consultant".

ARTICLE 17.0
Independent Consultant

17.1 In the performance of the Work to be provided hereunder, Consultant represents that it is an independent Consultant and agrees that its personnel will not represent themselves as, nor claim to be, an officer or employee of the Authority by reason of this Contract.

ARTICLE 18.0
Prohibited Interest

18.1 No member, officer, agent, or employee of the Authority during his or her tenure or for one year thereafter shall have any interest, direct or indirect, including prospective employment by Consultant in this Contract or the proceeds thereof without specific written authorization by the Authority.

ARTICLE 19.0
(Not Used)

ARTICLE 20.0
Successors and Assignees

20.1 Consultant shall not assign, sublet, sell, transfer, or otherwise dispose of any interest in this Contract without prior written approval of the Authority.

20.2 This Contract shall be binding upon and inure to the benefit of the parties hereto, their successors and permitted assignees, but shall not inure to the benefit of any third party or other person.

ARTICLE 21.0
Nonwaiver

21.1 No failure or waiver or successive failures on the part of either party hereto, their successors or permitted assignees, in the enforcement of any condition, covenant, or article of this Contract shall operate as a discharge of any such condition, covenant, or article nor render the same invalid, nor impair the right of either party hereto, their successors or permitted assigns, to enforce the same in the event of any subsequent breaches by the other party hereto, its successors or permitted assignees.

ARTICLE 22.0
Notices or Demands

22.1 Any notice or demand to be given by one party to the other shall be given in writing per personal service, telegram, express mail, Federal Express, DHL or any other similar form of courier or delivery service, or mailing in the United States Mail, postage prepaid, certified, return receipt requested and addressed to such party as follows:

If to UTA:
Utah Transit Authority
ATTN: Gregg Larsen
669 West 200 South
Salt Lake City, UT 84101

with a required copy to:
Utah Transit Authority
ATTN: Bruce Jones
660 West 200 South
Salt Lake City, UT 84101

If to Vendor
Parametrix
ATTN: Jeff Heilman
700 NE Multnomah
Suite 1000
Portland, OR 97232

Either party may change the address at which such party desires to receive written notice of such change to any other party. Any such notice shall be deemed to have been given, and shall be effective, on delivery to the notice address then applicable for the party to which the notice is directed; provided, however, that refusal to accept delivery of a notice or the inability to deliver a notice because of an address change which was not properly communicated shall not defeat or delay the giving of a notice.

ARTICLE 23.0
Contract Administrator

23.1 The Authority's Contract Administrator for this Contract is Mr. Gregg Larsen, or designee. All questions and correspondence relating to the contractual aspects of this Contract should be directed to Mr. Larsen, or designee.

ARTICLE 24.0
General Provisions

24.1 The Work performed by Consultant under this Contract shall conform to generally acceptable professional standards.

24.2 No drawings and specifications, as instruments of service developed by Consultant as part of its Work under this Contract, shall be the subject of an application for copyright or trademark by or on behalf of Consultant.

24.3 No assignment of any claim or proceeds under this Contract shall be binding upon Authority, unless the Authority shall be notified thereof in writing and consents to the same.

24.4 The laws of the State of Utah and applicable Federal, state and local laws, regulations and guidelines shall govern hereunder.

24.5 The headings of the articles, clauses, and Sections of this Contract are inserted for reference purposes only and are not restrictive as to content.

24.6 Nothing contained herein shall be deemed to create any contractual relationships between Authority and any of the other Consultants, subconsultants or material suppliers on the Work, nor shall anything contained herein be deemed to give any third party any claim or right of action against Authority or Consultant which does not otherwise exist without regard to this Contract.

24.7 This Contract may be eligible for financial assistance from FTA, and therefore is subject to the terms and conditions of a "Contract for Financial Assistance" between Authority and the Federal Transit Administration of the U.S. Department of Transportation (FTA).

24.8 If Authority becomes aware of any fault or defect in the Work or non-conformance with the Contract documents, it shall give prompt written notice thereof to the Consultant.

ARTICLE 25.0
Incorporated Documents

25.1 The following documents are incorporated into this contract as if fully set forth herein:

The Authority's RFP UT13-020GL including all attachments, certifications, Scope of Work, and also Consultants response to the RFP, except to the extent that they were changed or altered by subsequent negotiations and attached hereto as Exhibit A - Scope of Services and Exhibit B - Work Scope Budget, and Federal Clauses attached hereto as Exhibit C.

IN WITNESS WHEREOF, the parties have made and executed this Contract as of the day and year first above written.

Utah Transit Authority:

By _____
Michael A. Allegra
General Manager

By _____
W. Steve Meyer
Chief Capital Dev. Officer

Parametrix, Inc.

By _____
Name Jeff Peacock
Title CEO

By _____
Name _____
Title _____

Fed ID# 91-0914810

Approved as to Form

_____
UTA Legal Counsel

Exhibit A

Scope of Services

Scope of Work and Cost Assumptions

The Scope of Work for Early Scoping includes the following tasks:

1. Project Management and Meetings
2. Library of Studies, Reports and Base Data
3. Community Consensus and Partnership Building
4. Existing and Future Conditions
5. Development of Strategies and Purpose and Need
6. Alternative and Scenario Development
7. Evaluation Methodology
8. Analysis and Evaluation of Alternative Scenarios
9. Locally Preferred Alternative
10. Final Documentation

The expected outcomes of Early Scoping include the statement of Purpose and Need and general stakeholder consensus on the overarching decisions listed in the table below.

Overarching Decisions Expected from Early Scoping

Project Element	Phase 1 Decisions
Public Transportation	• Mode, general alignment, termini • Construction phasing • Preliminary cost
Roadway, parking	• Enhanced roadway changes • Potential changes to parking • Preliminary cost
Municipal watershed, source water protection, environmental protection	• Strategy for land and environmental protection in municipal watersheds • Plans for conservation easements, land/stream/forest restoration, mitigation, and source water protection
Land use	• Concept-level land use for jurisdictional master plans • Wilderness, resort area, and conservation easement considerations
Federal lands	• Concept plan • Identification of any necessary plan amendments
Economics	• Costs and benefits to regions and state • Beneficiaries of economic benefits

These decisions and the basis for them will be documented in Phase 1 and, if applicable, summarized in a Notice of Intent to Prepare an Environmental Impact Statement.

Following the Early Scoping phase, the project partners intend to focus the Environmental Document phase on a no-action alternative, and on scenarios within the parameters set by the Early Scoping decisions on mode/technology/general alignment and supporting land use and environmental strategies.

The tasks listed below outline the work anticipated to complete Phase 1Early Scoping.

WORK TASKS FOR EARLY SCOPING PHASE

Task 1: Project Management and Meetings

An Executive Committee has been established to be the consensus-based governing body of the Wasatch Summit Program (the Program). A Steering Committee, consisting of Executive Committee representative's staff, oversees the implementation of the Program at the direction of the Executive Committee. The Executive Committee will appoint a Wasatch Summit Program Facilitator to coordinate and manage numerous project elements, including logistics and meetings, and to serve as an objective third-party facilitator for a diverse group of committees and stakeholders, including federal, state, and local governments, non-governmental organizations, and private interests.

The selected Environmental Services Consultant Project Manager and other key members of the consulting team will meet with the Program Facilitator and Steering Committee members every other week, either in-person or via conference call, to review project progress, discuss key issues, and assign tasks. The Project Manager will also meet with various stakeholder groups on an as-needed basis. The Project Manager will provide overall direction and control for the work tasks within the contract, and will specifically be responsible for project coordination, implementation of quality-control measures, project reporting to the Steering and Executive Committees, project documentation, and overall performance of the project. At the outset, the Project Manager will work with the Program Facilitator and Steering Committee to establish communication protocols for the project. The activities for this task include the following:

- Develop a Project Management Plan, which will include:
    - a refined work scope,
    - schedule,
    - budget,
    - project controls including QA/QC, and
    - invoicing and reporting procedures (consistent with the invoicing procedures described below).
- Conduct semi-monthly meetings, including preparation of meeting materials, agendas, and minutes as necessary.
- In collaboration with the Program Facilitator, facilitate a partnering session and project kickoff meeting with the Executive and Steering Committees to ensure open communication.
- Provide monthly invoicing and status reports, including schedule status.
- Maintain an ongoing Administrative Record, consistent with NEPA requirements.
- Communicate and coordinate if necessary with other transportation and land use studies involving the Study Area, and surrounding areas.

The Consultant should expect that all major work products/deliverables will be reviewed by appointed members of the Steering Committee and agencies with expertise or jurisdiction pertaining to the particular product/deliverable (e.g., UTA for transit options, Salt Lake City for watershed issues, etc.). The FTA, and other federal agencies as applicable, may also participate in reviews of some deliverables.

The Consultant shall submit monthly invoices to UTA for payment, identifying hourly rates, hours, and direct costs incurred by the consultant in performance of this contract during the preceding accounting period. Following contract award, UTA and the project manager shall determine a format for a monthly progress report, budget, and invoicing. Also included in the invoice shall be a summary of work performed, including any milestones and deliverables, a record of the total scope of work completed (cost

to date), and percentage of scope of work remaining (cost remaining). Supporting documentation for costs contained in the invoice will be submitted with each invoice. This applies to all subconsultants on the project.

Deliverables

- Monthly progress reports with invoices
- Complete project files in modifiable electronic format
- Project Management Plan
- Agendas and presentation materials as needed (see assumptions regarding number of meetings)

Assumptions

- 20-month duration for Phase 1.
- Semi-monthly management meetings for Parametrix, Lochner, Fehr and Peers (at up to two hours each).
- Project Manager will co-locate up to four days per week every other week, for up to 20 months. Labor and travel expenses are based on this assumption. All Project Manager travel and residence expenses are included in a single line item in Task 1.

Task 2: Library of Studies, Reports and Base Data

The Consultant will gather relevant studies and create a library of reports and other documents that will provide the initial database for Early Scoping. The library will be stored electronically in a web-based system such that it can be accessed by members of the consulting team and the Steering Committee. An initial list of relevant studies and reports includes:

- WFRC Regional Transportation Plan 2011-2040 (RTP)
- Mountain Transportation Plan (2012)
- Wasatch Canyons Tomorrow Report (2010)
- Salt Lake Countywide Water Quality Stewardship Plan (2009)
- Big and Little Cottonwood Canyon Scenic Byways Study (2009)
- Wasatch-Cache National Forest Plan (2003)
- Town of Alta General Plan (2003)
- Salt Lake City Watershed Management Plan (1999)
- Salt Lake County Canyons Master Plan (1989)
- Emigration Canyon Trails Master Plan
- Wasatch Front Regional Council Long-Range Plan
- Salt Lake County Comprehensive Plan
- Summit County Comprehensive Plan
- Park City General Plan

The studies and reports in the library will be maintained and expanded as new materials of relevance are identified. They will be used by the Consultant to develop an initial understanding of existing and future

transportation, environmental and land use conditions in the Study Area, and the goals and objectives of The Partners.

Deliverables

- Electronic library
- List of materials in the library, with continuing updates

Assumptions

- It is assumed that most of the relevant studies have already been collected and summaries are available. Effort assumes that up to five additional report summaries will be prepared.
- Subconsultants will gather additional, relevant technical reports, related to their focus areas.
- Project partners will provide electronic copies of reports that they would like to be included.
- Parametrix will post the reports on the project team website. Copies of non-electronic documents will be stored at UTA offices.
- Parametrix will lead overall GIS approach and host data on server, providing access to all team members. GIS system set-up and guidance is started in this task but contained primarily in Task 4.
- Assume UDOT will provide relevant GIS data from UPlan, but the team will use its own servers to store and manage GIS data needed for project analysis.

Task 3: Community Consensus and Partnership Building

This task will continue and expand the public and agency involvement efforts carried out during the *Mountain Transportation Study*. The Consultant, in collaboration with the Program Facilitator, will:

- develop plans and strategies for continuing and expanding this engagement,
- prepare materials and handouts in support of involvement tasks,
- arrange for meetings, and
- in general provide logistical and other support for each element of the public and agency involvement program.

In addition, the Consultant will assist in solidifying the project partnership and relationships with the participating agencies through such means as information sharing meetings and the development of agreements/MOUs, as deemed appropriate by the parties.

3.1 Stakeholder Engagement List. The Consultant will identify all stakeholders with a potential interest, including elected and appointed officials, residents of the study area, public interest groups, government agencies, and potential business interests. A database will be maintained with contact and other information useful for engaging stakeholders in the process.

3.2 Agency Coordination Plan. In accordance with 23 USC 139, the Consultant will identify potential agencies that might be engaged as Participating Agencies and prepare a Coordination Plan for engaging them. After coordination with FTA and the Steering Committee, letters will be prepared inviting the Participating Agencies. The Consultant will be responsible for managing the implementation and refinement of the Agency Coordination Plan through the Early Scoping phase. This may entail the drafting of various agreements among the parties.

3.3 Early Scoping Meetings. An Early Scoping Notice for FTA to publish in the Federal Register has been prepared, and early scoping meetings will be held after the Consultant receives a Notice to Proceed (NTP). There will be two public scoping meetings and one agency scoping meeting. The Consultant will develop notifications for local distribution, coordinate logistics for early scoping meetings, and prepare supporting materials.

3.4 Public Involvement Plan (PIP). The Consultant, in collaboration with the Program Facilitator, will prepare a PIP that is customized to fit the specific needs of the various stakeholders, while meeting Federal requirements. The plan will seek to engage major stakeholders and the public early and throughout the process, keeping them informed and offering timely opportunities for input. It is anticipated that the PIP will include a variety of strategies including but not limited to:

- Stakeholder Advisory Committee. The Partners have identified stakeholders to serve on a Stakeholder Advisory Committee. This committee will act as a sounding board and liaison with the broader community. The Consultant will prepare for and participate in Stakeholder Advisory Committee meetings, assumed to be held quarterly. The Stakeholder Advisory Committee may also create subcommittees that the Consultant will support.
- Public Meetings and Digital Media. Public meetings will be held in appropriate locations throughout the study area at key study milestones. The Consultant will maintain a project website and the use of digital and social media outlets. The program facilitator will give direction to the Consultant on website and social media content.
- Public Involvement Campaign. As part of the PIP, the Consultant will develop a public involvement campaign to inform and seek input. The campaign should include in-person meetings and other creative outreach measures to gain broad feedback and generate excitement for the project.
- Visual Simulations. A variety of visualization techniques will be used in meetings and in the Public Involvement Campaign to help illustrate the proposals and encourage informed dialogue. The Consultant will develop these simulations in a variety of media.

The Consultant will be responsible for managing the implementation and refinement of the PIP through the Early Scoping phase.

Deliverables

- Agency Coordination Plan
- Public Involvement Plan
- Stakeholder Engagement List (updated as needed)
- Public Meetings Materials

Assumptions

- Level of effort for responding to public comments is unknown. For budgeting, we have assumed that up to 100 public comments will require a response. If comments are extensive, or intensive responses are required, additional budget could be required.
- Intrepid participation in public meetings assumes (numbers correspond to tasks listed on budget spreadsheet): Task 3c – 3 meetings; Task 3di – 3 meetings; Task 3dii – 25 meetings with 2 staff attending each; Task 3div – 4 meetings.
- Parametrix will participate in up to: three early scoping meetings, five Steering Group meetings, six Executive Committee meetings, and six stakeholder meetings.

- Lochner will participate in up to: three early scoping meetings, five Steering Group and four Executive Committee meetings, and eight stakeholder meetings.
- Fehr and Peers will participate in up to: three early scoping meetings, five Steering Group meetings, four Executive Committee meetings, and five stakeholder meetings.
- There will be up to three topical Working Groups with up to four meetings per group. Meetings will range from 2 to 3 hours each. They will be attended by up to two consultant staff per meeting.
- Several partner agencies will provide public involvement specialists and assistants to help with communication, outreach, and consensus-building.
- MWH will attend three working group meetings with stakeholder groups that have interest in water and watershed-related topics. Two MWH project team members will attend each meeting. It is assumed that working group meetings will be held in or near the study area. MWH will have one overnight stay in Salt Lake City for each meeting.
- EPG:
    - EPG's project coordinator will attend up to three early scoping meetings and four public meetings during the life of the project. EPG will not participate in stakeholder advisory committee meetings or working group meetings.
    - Will produce up to two large-format maps for three early scoping and four public meetings.
    - Will develop three simulations for public and agency meetings. Simulations will be simple in nature (view length will be short, will not require extensive modeling) and be based on the photo catalog of up to 10 "typical" viewing platforms from formalized uses (roads) located within the study area (see Task 4 assumptions).
    - Will develop one Google earth virtual tour along the major travel corridors for communicating with the public. The virtual tour will depict jurisdictional boundaries, wilderness areas, inventoried roadless areas, watershed boundaries, recreation sites and trails/trailheads, ski resort boundaries, and major travel routes of the existing condition and a selected alternative. All information displayed in the virtual tour will be readily available in a GIS format. The virtual tour will not depict simulated or modeled changes to the environment or development along the corridor or incorporate additional panoramic photos, videos, or simulations.
- Brendle Group
    - Support Stakeholder Advisory Committee Meetings/Working Group Meetings.
    - Support Public Meetings/Public Involvement Campaign.
- Fehr and Peers will develop up to three 3D traffic-related video simulations.

Task 4: Existing and Future Conditions

Relying on the library created in Task 2, plus additional data collection and analysis, the Consultant will develop a comprehensive GIS database and technical report on existing conditions in the study area as well as future conditions if there were no investment in new transportation facilities and services. The database and report will include:

4.1 *Existing and Planned Land Use.* The Consultant will gather and organize information including existing land use, local land use plans, and other indications of planned and anticipated development in the Salt Lake Valley, Big and Little Cottonwood Canyons and surrounding mountains, and the Park City area. Projections of population, employment, and land use maintained by Wasatch Front Regional Council (WFRC) and Mountainland Association of Governments (MAG) will be the starting point and provide the basis for all analyses in the Early Scoping phase. However, other planned land uses in local comprehensive plans or developer proposals of regional significance may be relevant and should be identified.

4.2 *Transportation.* This subtask will gather and assemble data on existing and future travel within the study area, the existing and planned transportation system, and the current and anticipated future performance of the transportation system. The Consultant will seek transportation data and forecasts from WFRC, MAG, UTA, and UDOT, among other sources. Highway and transit system performance will be evaluated in terms of established goals and objectives, converted into performance measures that may include point-to-point travel time, reliability, volume/capacity, cost per passenger, and safety during different times of day, seasons of the year, and under different weather conditions.

4.3 *Environmental Resources.* The Consultant will gather and organize existing comprehensive data in the study area. This will include data on water supply and water quality for the Salt Lake Valley and Park City and the necessary means to protect, preserve, or improve the water supply for a growing region. It will also include data on wilderness areas and protecting the wilderness experience, visual and esthetic resources, as well as natural habitats to be protected. This should include all other information necessary to meet the requirements of Early Scoping and the policy goal of a holistic review of the environmental issues.

Deliverables

- GIS Database: The format will be an ESRI File Geodatabase and MXD with map symbology and Metadata completed. Coordinate system must be UTM NAD83 Zone 12
- Existing and Future Conditions Report

Assumptions

- Existing aerial photos and contour mapping will be utilized. No additional survey or mapping will be obtained for Phase 1.
- If new datasets are offered by special interest groups, the budget assumes that data will be acceptable for use without additional processing.
- Phase 1 will not require field data collection unless specified as an assumption for a specific resource, such as Visual.
- EPG will develop a photo catalog of up to 10 "typical" viewing platforms from formalized uses (roads) located within the study area which will be used in visual simulations. Collection of photos would occur in a one-day field visit.
- Preparation of a broad cultural overview of the project area will be sufficient at this stage of the planning process. No file searches or cultural inventories would be conducted for Phase 1.
- The Uinta-Wasatch-Cache National Forest manages visual resources in accordance with the USFS Scenery Management System. The inventory components that support the USFS Scenic Integrity Objectives are available from the USFS in a GIS format.

- Recreation and visual resources will be addressed qualitatively in Phase 1 based on input received from the public and the recreational and visual objectives in the Uinta-Wasatch-Cache Forest Plan.
- Visual simulations are not included as a component of identifying future conditions. If simulations beyond what would be developed for Task 3 are required, a separate scope of work would be developed and submitted for approval.
- MWH will assemble and summarize GIS data and information for existing conditions in the study area and for future conditions without transportation improvements. This will include data on water supply and water quality for the Salt Lake Valley and Park City areas, and the necessary means to protect, preserve, or improve the water supply for the growing region. MWH will prepare a written summary of existing and future conditions for water supply, water quality and watershed issues, which will be incorporated into the overall Existing and Future Conditions Report.
- FP will collect and compile all existing and future transportation related plans and project for the study area and will contribute to the Existing and Future Conditions report.
- Level of effort for report preparation assumes concurrent reviews such that there will be not more than two rounds of review/revision, and that the program facilitator will help reconcile conflicting comments from reviewers.

Task 5: Development of Strategies and Purpose and Need

This task will lead to a Purpose and Need Statement through a process that includes:

- confirmation and potentially minor refinement of the goals and objectives,
- a holistic economic benefit analysis performed as an early part of Phase 1 (or performed by others under a separate procurement), and
- the development of high-level transportation, land use, and environmental strategies or concepts. These strategies or concepts, developed in a coordinated manner during this task, will help to establish parameters that will be incorporated into the Purpose and Need and used in subsequent tasks to identify and define specific alternatives for analysis and evaluation.

The development of strategies and the Purpose and Need Statement will be a collaborative effort involving all project partners, using the processes established in Task 3.

5.1 Goals and Objectives. The Consultant will review the goals and objectives developed in previous studies and refine them considering the results of Task 4. It is anticipated that the goals and objectives will cover transportation, land use, and environmental resources in a comprehensive and balanced fashion. It is assumed that the Program Facilitator will have primary responsibility for reviewing, with support from the Consultant, other previous studies including Mountain Transportation Study, Salt Lake City's Watershed Management Plan, the Salt Lake County Canyons Master Plan, Wasatch Canyons Tomorrow, the Big and Little Cottonwood Canyon Scenic Byways Corridor Management Plan, and the Little Cottonwood Canyon Avalanche Study. The goals and objectives will be reviewed in more depth with the Wasatch Back communities (Summit County, Park City, Wasatch County, etc.) because these communities were not as heavily involved in these previous studies. The goals and objectives will be revised accordingly. The Program Facilitator will lead this review and facilitate any changes to the goals and objectives. The strategies developed as part of Tasks 5.3 to 5.5 below will focus on meeting the goals and objectives.

5.2 Economic Benefits Study. The Consultant will quantify the economic benefits of the proposed scenarios in the canyons and in Park City. The Economic Benefits Study will:

- Gather and organize information, to the extent that it is available, on visitors to Big and Little Cottonwood Canyons and the Park City Area, including the number of visitors, the length of their stay, the economic impact of their visit, the locations where visitors reside during their stay, the activities they engage in (including dispersed recreation) during their visit to the study area and the state, and current modes of travel utilized. Visitors include recreational trips by residents of the region and state, as well as visitors to Utah from elsewhere in the US and the world. This subtask will also collect data on the economic subsystems supporting visitors, including hotels, restaurants, and providers of recreational services.
- Forecast the number of additional visitor days that might occur if a fast and reliable transportation connection were provided to, from, and between the recreational areas, including but not limited to the seven resort areas. The number of additional visitor days may be a function of the length and speed of the service, the number of recreational venues served, the location of lodging in relation to recreational areas, and other visitor services like restaurants, schedule, fares and pricing, and how the service and recreational opportunities in the Wasatch are marketed. For budgeting purposes, the Economic Benefits Study was assumed to produce forecasts for up to three transportation improvement scenarios representing a range of transportation services (termini, connections, speed, hours of service). During public scoping, the number and types of scenarios will be discussed with the Partners and could be revised if appropriate. An increase in the number of scenarios may require a budget revision.
- Estimate the direct and indirect benefits to the local and state economy considering additional visitor spending and additional employment and other investment generated in Utah. The benefits of dispersed recreation will be included in this estimate.
- Identify the public and private beneficiaries of this added spending.
- Calculate the economic value of protecting the environmental resources in the study area, including but not limited to the value of protecting the watershed as the region's primary source of water, as well as the value of preserving the natural qualities and user experience of the canyons and wilderness areas.

5.3 *Transportation Strategy.* The transportation strategy will draw upon the Economic Benefits Study results and other landuse and watershed analysis to define the geographic and cost limits of the transportation investment and overall level of service goals. It is at this point, for example, where the partners will decide whether the added benefits of connecting Park City to Big and Little and Cottonwood Canyons are sufficient to justify further study. The Economic Benefits Study will also be used to define one or more overall operating strategies in terms of speed, frequency, pricing, interoperability, and connections to other parts of the transportation system, including the Salt Lake International Airport.

5.4 *Land Use Strategy.* A concomitant land use strategy will be developed to consider the level of development desired at different locations in the study area. For example, the land use strategy should consider the general amount, density, and boundaries for additional development within the study area, including resort area boundaries. It may also identify other areas where transit oriented development will be encouraged and facilitated. This effort may ultimately inform revisions to the Forest Plan for the Wasatch-Cache National Forest.

5.5 *Environmental Strategy.* A holistic environmental strategy will similarly be developed to consider resource protection and enhancement. The environmental strategy will consider parameters related to, but not limited to, protection of the watershed, designated wilderness areas and natural habitats, sustainability, and the overall wilderness experience.

5.6 *Purpose and Need Statement.* Considering the results of the previous tasks and subtasks, a Purpose and Need Statement will be developed that meets FTA requirements of NEPA. The Purpose and

Need Statement will be submitted for review by the Partners, FTA, and the cooperating/participating agencies. Upon receipt and consideration of comments, the Purpose and Need Statement will be revised as needed.

Deliverables

- Economic Benefits Study, unless the Partners procure a separate consultant for this task
- Transportation, Land Use, and Environmental Strategy Summary memos
- Purpose and Need Statement

Assumptions

- Level of effort for report preparation assumes that there will be concurrent reviews such that there will be not more than two rounds of review/revision, and that the program facilitator will help reconcile conflicting comments and policy decisions from reviewers.
- Further details on the scope of the economic analysis, assumed for scoping and budgeting purposes, are included at the end of this document.
- Within 4 weeks of NTP, there will be a meeting in the study area to discuss the holistic economic analysis needs and approach, in order to develop a refined work plan for economic analysis and scenario development. It will be attended by up to four consultant staff, including Strategic Economics, as well as key leaders and/or staff from selected Partner agencies.
- Data collected in Task 4 will be used for the development of strategies and Purpose and Need. No additional data collection will be required.
- FP, Strategic Economics and others will develop initial conceptual scenarios that will be tested as part of the travel model enhancement validation process. Strategic Economics will develop the data and methodology for the Economics Benefits Analysis. Transportation improvements will be an integral element of the "benefits" and will be tested. RRC will provide market data from Utah surveys as well as national survey data at similar destination resort areas.
- FP will lead the development of the Transportation Strategy. The strategy will be the foundation for future alternatives and provide guiding principles.
- Environmental strategies will be developed based on goals of cooperating agencies and public and stakeholder input. Environmental strategies will be high-level, broad direction pertaining to federal lands, recreation, visual resources, cultural resources, and biological resources.
- The Brendle Group will:
    - Bring expertise in national/international best practice triple bottom line methodologies and tools for testing/evaluation.
    - Apply practice in holistic economic benefits analysis – economic analysis incorporating sustainability, valuation of ecosystem services, and quantification of social dimensions of sustainability.
    - Build on climate work in Utah (Salt Lake City, Park City, Alta, etc.) and knowledge of the climate change studies that have been done in the project area to inform analysis of climate mitigation and adaptation.
    - Link and align to other large-scale environmental/sustainability analyses in the region (Salt Lake City Energy and Transportation Sustainability Plan, Salt Lake City Airport Sustainability Plan, Salt Lake County Sustainability Best Practice Analysis).

- MWH will contribute to development of an environmental strategy for resource protection and enhancement. MWH will address water supply, water quality, and watershed protection issues. This will include refinement of the goals and objectives for these resources, as well as the development of high-level environmental strategies or concepts. These strategies or concepts, developed in a coordinated manner during this task, will help to establish parameters that will be incorporated into the Purpose and Need and used in subsequent tasks to identify and define specific alternatives for analysis and evaluation. Strategies and concepts will be coordinated with other land and water resources specialists in the project team. MWH will prepare a written summary of water supply, water quality, and watershed management strategies that the study team can use to prepare an overall environmental strategy report.

Task 6: Alternative and Scenario Development

In Task 6 the Consultant Team will define a set of alternatives and/or alternative scenarios in sufficient detail for the analysis, evaluation, and decision-making steps that follow. The GIS database created in Task 4 will be utilized with layers added as appropriate to overlay the alternatives/scenarios. The Steering Committee may find it useful for the Consultant to develop scenarios composed of different combinations of transportation, land use and environmental alternatives. It may also be useful to divide the study area into different segments to facilitate analysis and evaluation.

6.1 Transportation Alternative Development. Transportation alternatives will be defined in terms of their physical features and operating strategies, building upon and adding detail to the strategies developed in Tasks 5.3 through 5.5. The transportation alternatives at this point may entail more than one mode/technology and more than one general alignment. Alternative development will involve:

- Operations Planning. The Consultant will develop a potential conceptual operating plan showing transit routes and headways to be tested, consistent with the operating strategy to guide development of general route alignment and station locations.
- Conceptual Engineering. Schematic plan figures will be prepared for potential general alignments showing average grades, general limits for construction, and general location and type of major structures (walls, bridges, tunnels, avalanche sheds). The level of engineering will be sufficient to provide the basis for the analyses needed to support the decisions to be made in Early Scoping, and may be more detailed in some parts of the study area than in others. In general, it is not expected that the engineering will establish a centerline, structure/feature locations, quantities or other details. Rather, the conceptual engineering will be done at the level to represent the concept in sufficient detail to estimate relative costs and impacts.

6.2 Land Use Alternative Development. Land use strategies will identify the potential mix, density, and location of development. The Consultant will collaborate with local jurisdictions with regard to the overall scale and siting of development to ensure conformity with local comprehensive plans, but given the regional scale of the study are, the level of effort will not allow parcel level analysis or definitions. It is not contemplated that station area plans will be developed in Phase 1.

6.3 Environmental Protection and Enhancement Alternative Development. Strategies will be further defined for protecting or enhancing the natural resources, including the watershed and water quality, municipal source water protection, habitat protection, user experience, and wilderness qualities in the canyons. Watershed protection was identified as a primary concern of many members of the Stakeholder Advisory Committee, and several of the Partners. Consideration will also be given to cultural resources.

6.4 Definition of Alternatives Report. The Consultant will prepare a draft report documenting the alternatives to be carried forward into the analysis and evaluation tasks. This report will be submitted

151965

CONTACTS

Grantor	GOED	Grantee	Utah Transit Authority
Name:	John G Bell	Name:	Michael Allegra
Title:	Finance Manager II	Title:	President/CEO
Address:	60 East South Temple, 3rd Floor Salt Lake City, UT 84111	Address:	669 West 200 South Salt Lake City, UT 84101
Phone:	(801) 538-8877	Phone:	(801)237-1900
E-mail:	johnbell@utah.gov	E-mail:	mallegra@rideuta.com

SIGNATURE AND ACKNOWLEDGEMENT

By signing below, the following officials acknowledge that they understand and agree to all of the terms and responsibilities set forth herein and cause this Agreement to be executed.

ATTEST:

Michael Allegra, President/CEO — Date 4/31/15

W. STEVE MEYER
CHIEF DEVELOPMENT OFFICER — Date 4/30/15

Approved As To Form
UTA Legal Counsel

ATTEST: UTAH GOVERNOR'S OFFICE OF ECONOMIC DEVELOPMENT

Kimberly Henrie, Deputy Director — Date 5/4/15

CONTRACT RECEIVED AND PROCESSED BY DIVISION OF FINANCE
MAY 05 2015

UTAH DEPARTMENT OF FINANCE

Governor's Office of Economic Development
Standard Terms and Conditions for "pass-through money" and grants

(THIS FORM SHOULD ONLY BE USED FOR MONEY THAT IS GIVEN PURSUANT TO A GRANT OR AS PASS-THROUGH WHERE THE GOVERNOR'S OFFICE OF ECONOMIC DEVELOPMENT IS NOT RECEIVING A PROCUREMENT ITEM IN EXCHANGE FOR THE MONEY PROVIDED AND THERE IS CLEAR DOCUMENTATION FROM THE LEGISLATURE THAT SHOWS HOW THE MONEY SHOULD BE ALLOCATED)

1. **DEFINITIONS:** The following terms shall have the meanings set forth below:
   a) "Contract" means the Contract Signature Page(s), including all referenced attachments and documents incorporated by reference.
   b) "Contract Signature Page(s)" means the State of Utah cover page(s) that the State Entity and Contractor sign.
   c) "Contractor" means the individual or entity receiving pass-through funding or a grant from the State in and amount and as identified in this Contract. The term "Contractor" shall include Contractor's agents, officers, employees, and partners.
   d) "Non-Public Information" means information that is deemed as private, protected, or controlled under the Government Records Access and Management Act (GRAMA) or as non-public under other applicable state and federal laws. The State Entity reserves the right to identify, during and after this Contract, additional reasonable types of categories of information that must be kept non-public under federal and state laws.
   e) "Pass through funding" means money appropriated by the Legislature to a state agency that is intended to be passed through the state agency to one or more: (A) local government entities; (B) private organizations, including not-for-profit organizations; or (C) persons "Pass through funding" may be: general funds, dedicated credits, or any combination of state funding sources; and ongoing or one-time.
   f) Recipient entity" means a local government entity or private entity, including a nonprofit entity, that receives money by way of pass through funding or grant from a state agency.
   g) "State Entity" means the department, division, office, bureau, agency, or other organization identified on the Contract Signature Page(s).
   h) "State money" means money that is owned, held, or administered by a state agency and derived from state fees or tax revenues. (i) "State money" does not include contributions or donations received by a state agency.
   i) "State of Utah" means the State of Utah, in its entirety, including its institutions, agencies, departments, divisions, authorities, instrumentalities, boards, commissions, elected or appointed officers, employees, agents, and authorized volunteers.
   j) "Subcontractors" means subcontractors or subconsultants at any tier that are under the direct or indirect control or responsibility of the Contractor, and includes all independent contractors, agents, employees, authorized resellers, or anyone else for whom the Contractor may be liable at any tier, including a person or entity that is, or will be, providing or performing an essential aspect of this Contract, including Contractor's manufacturers, distributors, and suppliers.
2. **GOVERNING LAW AND VENUE:** This Contract shall be governed by the laws, rules, and regulations of the State of Utah. Any action or proceeding arising from this Contract shall be brought in a court of competent jurisdiction in the State of Utah. Venue shall be in Salt Lake City, in the Third Judicial District Court for Salt Lake County.
3. **LAWS AND REGULATIONS:** At all times during this Contract, Contractor and all Services performed under this Contract will comply with all applicable federal and state constitutions, laws, rules, codes, orders, and regulations, including applicable licensure and certification requirements.
4. **REQUIRED ACCOUNTING:** Contractor agrees that it shall provide to State the following accounting for all money passed-through to the Contractor:
   a) a written description and an itemized report detailing the expenditure of the state money or the intended expenditure of any state money that has not been spent; and
   b) a final written itemized report when all the state money is spent.
   c) The reports referenced in (a) and (b) shall be provided at least annually, and no later than 60 days after all of the state money is spent.
5. **ADDITIONAL ACCOUNTING REQUIREMENTS FOR NON-PROFIT ENTITIES:** If the Contractor is a non-profit entity, Contractor shall annually disclose whether: (i) the nonprofit corporation met or exceeded the dollar amounts listed in Utah Code Section 51-2a-201.5 in the previous fiscal year of the nonprofit corporation; or (ii) the nonprofit corporation anticipates meeting or exceeding the dollar amounts listed in Utah Code Section 51-2a-201.5 in the fiscal year the money is disbursed.
   a) A nonprofit corporation described in Subsection 51-2a-102(6)(f) shall provide the state auditor a copy of an accounting report prepared under this section within six months of the end of the nonprofit corporation's fiscal year

6. **RECORDS ADMINISTRATION:** Contractor shall maintain or supervise the maintenance of all records necessary to properly account for Contractor's performance and the payments made by the State Entity to Contractor under this Contract. These records shall be retained by Contractor for at least six (6) years after final payment, or until all audits initiated within the six (6) years have been completed, whichever is later. Contractor agrees to allow, at no additional cost, State of Utah and federal auditors, and State Entity staff, access to all records necessary to verify how the funds were spent by the recipient entity, including how much of the state money was not spent.
7. **CERTIFY REGISTRATION AND USE OF EMPLOYMENT "STATUS VERIFICATION SYSTEM":** The Status Verification System, also referred to as "E-verify", only applies to contracts issued through a Request for Proposal process and to sole sources that are included within a Request for Proposal.
   a) Contractor certifies as to its own entity, under penalty of perjury, that Contractor has registered and is participating in the Status Verification System to verify the work eligibility status of Contractor's new employees that are employed in the State of Utah in accordance with applicable immigration laws.
   b) Contractor shall require that each of its Subcontractors certify by affidavit, as to their own entity, under penalty of perjury, that each Subcontractor has registered and is participating in the Status Verification System to verify the work eligibility status of Subcontractor's new employees that are employed in the State of Utah in accordance with applicable immigration laws.
   c) Contractor's failure to comply with this section will be considered a material breach of this Contract.
8. **CONFLICT OF INTEREST:** Contractor represents that none of its officers or employees are officers or employees of the State Entity or the State of Utah, unless disclosure has been made to the State Entity.
9. **INDEPENDENT CONTRACTOR:** Contractor and Subcontractors, in the performance of this Contract, shall act in an independent capacity and not as officers or employees or agents of the State Entity or the State of Utah.
10. **INDEMNITY:** Contractor shall be fully liable for the actions of its agents, employees, officers, partners, and Subcontractors, and shall fully indemnify, defend, and save harmless the State Entity and the State of Utah from all claims, losses, suits, actions, damages, and costs of every name and description arising out of Contractor's performance of this Contract caused by any intentional act or negligence of Contractor, its agents, employees, officers, partners, or Subcontractors, without limitation; provided, however, that the Contractor shall not indemnify for that portion of any claim, loss, or damage arising hereunder due to the sole fault of the State Entity. The parties agree that if there are any limitations of the Contractor's liability, including a limitation of liability clause for anyone for whom the Contractor is responsible, such limitations of liability will not apply to injuries to persons, including death, or to damages to property.
11. **EMPLOYMENT PRACTICES:** Contractor agrees to abide by federal and state employment laws, including: (i)Title VI and VII of the Civil Rights Act of 1964 (42 U.S.C. 2000e) which prohibits discrimination against any employee or applicant for employment or any applicant or recipient of services, on the basis of race, religion, color, or national origin; (ii) Executive Order No. 11246, as amended, which prohibits discrimination on the basis of sex; (iii) 45 CFR 90 which prohibits discrimination on the basis of age; (iv) Section 504 of the Rehabilitation Act of 1973, or the Americans with Disabilities Act of 1990 which prohibits discrimination on the basis of disabilities; and (v) Utah's Executive Order, dated December 13, 2006, which prohibits unlawful harassment in the work place. Contractor further agrees to abide by any other laws, regulations, or orders that prohibit the discrimination of any kind by any of Contractor's employees.
12. **AMENDMENTS:** This Contract may only be amended by the mutual written agreement of the parties, which amendment will be attached to this Contract. Automatic renewals will not apply to this Contract even if listed elsewhere in this Contract.
13. **NONAPPROPRIATION OF FUNDS, REDUCTION OF FUNDS, OR CHANGES IN LAW:** Upon thirty (30) days written notice delivered to the Contractor, this Contract may be terminated in whole or in part at the sole discretion of the State Entity, if the State Entity reasonably determines that: (i) a change in Federal or State legislation or applicable laws materially affects the ability of either party to perform under the terms of this Contract; or (ii) that a change in available funds affects the State Entity's ability to pay under this Contract. A change of available funds as used in this paragraph, includes, but is not limited to, a change in Federal or State funding, whether as a result of a legislative act or by order of the President or the Governor.
    If a written notice is delivered under this section, the State Entity will reimburse Contractor for the Services properly ordered until the effective date of said notice. The State Entity will not be liable for any performance, commitments, penalties, or liquidated damages that accrue after the effective date of said written notice.
14. **SALES TAX EXEMPTION:** The Services under this Contract will be paid for from the State Entity's funds and used in the exercise of the State Entity's essential functions as a State of Utah entity. Upon request, the State Entity will provide Contractor with its sales tax exemption number. It is Contractor's responsibility to request the State Entity's sales tax exemption number. It also is Contractor's sole responsibility to ascertain whether any tax deduction or benefits apply to any aspect of this Contract.
15. **INSURANCE:** (a) Contractor shall at all times during the term of this Contract, without interruption, carry and maintain commercial general liability insurance from an insurance company authorized to do business in the State of Utah. The limits of this insurance will be no less than one million dollars ($1,000,000.00) per occurrence and three million dollars ($3,000,000.00) aggregate. Contractor shall provide proof of the general liability insurance policy and other required insurance policies to the State Entity within thirty (30) days of contract award. Contractor must add the State of Utah as an additional insured with notice of cancellation. Failure to provide proof of insurance, as required, will be deemed a

material breach of this Contract. Contractor's failure to maintain this insurance requirement for the term of this Contract will be grounds for immediate termination of this Contract.

(b) Notwithstanding the foregoing, if Contractor is a political subdivision of the State of Utah, Contractor may satisfy its insurance obligations with an adequately funded self-insurance program. Contractor shall provide documentation of its self-insurance program to the State Entity upon request.

16. **WORKERS COMPENSATION INSURANCE:** Contractor shall maintain during the term of this Contract, workers' compensation insurance for all its employees as well as any Subcontractor employees related to this Contract. Worker's compensation insurance shall cover full liability under the worker's compensation laws of the jurisdiction in which the service is performed at the statutory limits required by said jurisdiction. Contractor acknowledges that within thirty (30) days of contract award, Contractor must submit proof of certificate of insurance that meets the above requirements.
17. **PUBLIC INFORMATION:** Contractor agrees that this Contract and invoices will be public documents, and may be available for distribution in accordance with the State of Utah's Government Records Access and Management Act (GRAMA). Contractor gives the State Entity and the State of Utah express permission to make copies of this Contract, related documents, and invoices in accordance with GRAMA. Except for sections identified in writing by Contractor and expressly approved by the State of Utah Division of Purchasing and General Services, all of which must be in accordance with GRAMA, Contractor also agrees that the Contractor's Proposal to the Solicitation will be a public document, and copies may be given to the public as permitted under GRAMA. The State Entity and the State of Utah are not obligated to inform Contractor of any GRAMA requests for disclosure of this Contract, related documents, or invoices.
    a) Contractor may designate certain business information as protected under GRAMA pursuant to Utah Code Section 63G-2-305 and 63G-2-309. It is Contractor's sole responsibility to comply with the requirements of GRAMA as it relates to information regarding trade secrets and information that should be protected under business confidentiality.
18. **INVOICING:** Contractor will submit invoices within thirty (30) days of Contractor's performance of the Services to the State Entity. The contract number shall be listed on all invoices and correspondence relating to this Contract. Unless otherwise authorized in 18(a), Contractor may invoice up to 75% of the allocated pass-through money at any time between initiation of the contract and December 31 of the same year. The remaining 25% may be invoiced at any time after January 1 of the following year.

    (a). If there is a different invoicing schedule, address it here: (refer to Attachment B, Item 4): The amount may be invoiced in full upon execution of this agreement.
19. **PAYMENT:** Payments are to be made within thirty (30) days after a correct invoice is received. All payments to Contractor will be remitted by mail, electronic funds transfer, or the State of Utah's Purchasing Card (major credit card). If payment has not been made after sixty (60) days from the date a correct invoice is received by the State Entity, then interest may be added by Contractor as prescribed in the Utah Prompt Payment Act. The acceptance by Contractor of final payment, without a written protest filed with the State Entity within ten (10) business days of receipt of final payment, shall release the State Entity and the State of Utah from all claims and all liability to the Contractor. The State Entity's payment for the Services shall not be deemed an acceptance of the Services and is without prejudice to any and all claims that the State Entity or the State of Utah may have against Contractor.
    a) **RECAPTURE:** State shall recapture and Contractor shall repay any state money passed through to Contractor that is not used by Contractor for the project identified for the pass-through funding or if the money is used for any illegal purpose.
20 **REVIEWS:** The State Entity reserves the right to perform reviews, and/or comment upon the Contractor's use of the funds set forth in this Contract. Such reviews do not waive the requirement of Contractor to meet all of the terms and conditions of this Contract.
21. **ASSIGNMENT:** Contractor may not assign, sell, transfer, subcontract or sublet rights, or delegate any right or obligation under this Contract, in whole or in part, without the prior written approval of the State Entity.
22. **NON-PUBLIC INFORMATION:** If non-public information is disclosed to Contractor, Contractor shall: (i) advise its agents, officers, employees, partners, and Subcontractors of the obligations set forth in this Contract; (ii) keep all non-public information strictly confidential; and (iii) not disclose any non-public information received by it to any third parties. Contractor will promptly notify the State Entity of any potential or actual misuse or misappropriation of non-public information.

    Contractor shall be responsible for any breach of this duty of confidentiality, including any required remedies and/or notifications under applicable law. Contractor shall indemnify, hold harmless, and defend the State Entity and the State of Utah, including anyone for whom the State Entity or the State of Utah is liable, from claims related to a breach of this duty of confidentiality, including any notification requirements, by Contractor or anyone for whom the Contractor is liable.

    Upon termination or expiration of this Contract, Contractor will return all copies of non-public information to the State Entity or certify, in writing, that the Confidential Information has been destroyed. This duty of confidentiality shall be ongoing and survive the termination or expiration of this Contract.
23. **PUBLICITY:** Contractor shall submit to the State Entity for written approval all advertising and publicity matters relating to this Contract including any and all uses of the Governor's Office of Economic Development's logo and type face and all

other uses of State logos and typeface. It is within the State Entity's sole discretion whether to provide approval, which must be done in writing.

24. **CONTRACT INFORMATION:** Contractor is encouraged to provide information regarding job vacancies to the State of Utah Department of Workforce Services, which may be posted on the Department of Workforce Services website. Posted information may include the name and contact information for job vacancies. If Contractor elects to do provide the State of Utah Department of Workforce Services with the aforementioned information, the information shall be provided to the State of Utah Department of Workforce Services for the duration of this Contract. This would not preclude Contractor from advertising job openings in other forums throughout the State of Utah.
25. **INDEMNIFICATION RELATING TO INTELLECTUAL PROPERTY:** If intellectual property is exchanged in the receipt of the funding set forth in this contract, Contractor will indemnify and hold the State Entity and the State of Utah harmless from and against any and all damages, expenses (including reasonable attorneys' fees), claims, judgments, liabilities, and costs in any action or claim brought against the State Entity or the State of Utah for infringement of a third party's copyright, trademark, trade secret, or other proprietary right. The parties agree that if there are any limitations of Contractor's liability such limitations of liability will not apply to this section.
26. **OWNERSHIP IN INTELLECTUAL PROPERTY:** The State Entity and Contractor each recognizes that each has no right, title, interest, proprietary or otherwise in the intellectual property owned or licensed by the other, unless otherwise agreed upon by the parties in writing. All deliverables, documents, records, programs, data, articles, memoranda, and other materials not developed or licensed by Contractor prior to the execution of this Contract, but specifically created or manufactured under this Contract shall be considered work made for hire, and Contractor shall transfer any ownership claim to the State Entity.
27. **WAIVER:** A waiver of any right, power, or privilege shall not be construed as a waiver of any subsequent right, power, or privilege.
28. **ATTORNEY'S FEES:** In the event of any judicial action to enforce rights under this Contract, the prevailing party shall be entitled its costs and expenses, including reasonable attorney's fees, incurred in connection with such action.
29. **DISPUTE RESOLUTION:** Prior to either party filing a judicial proceeding, the parties agree to participate in the mediation of any dispute. The State Entity, after consultation with the Contractor, may appoint an expert or panel of experts to assist in the resolution of a dispute. If the State Entity appoints such an expert or panel, State Entity and Contractor agree to cooperate in good faith in providing information and documents to the expert or panel in an effort to resolve the dispute.
30. **ORDER OF PRECEDENCE:** In the event of any conflict in the terms and conditions in this Contract, the order of precedence shall be: (i) this Attachment A; (ii) Contract Signature Page(s); (iii) the State of Utah's additional terms and conditions, if any; (iv) any other attachment listed on the Contract Signature Page(s); and (v) Contractor's terms and conditions that are attached to this Contract, if any. Any provision attempting to limit the liability of Contractor or limits the rights of the State Entity or the State of Utah must be in writing and attached to this Contract or it is rendered null and void.
31. **SURVIVAL OF TERMS:** Termination or expiration of this Contract shall not extinguish or prejudice the State Entity's right to enforce this Contract with respect to any default or defect in the Services that has not been cured.
32. **SEVERABILITY:** The invalidity or unenforceability of any provision, term, or condition of this Contract shall not affect the validity or enforceability of any other provision, term, or condition of this Contract, which shall remain in full force and effect.
33. **ENTIRE AGREEMENT:** This Contract constitutes the entire agreement between the parties and supersedes any and all other prior and contemporaneous agreements and understandings between the parties, whether oral or written.

(Revision date: 28 April 2015)

ATTACHMENT B: Special Provisions

1. **SCOPE OF WORK:** This contract shall provide funding to assist GRANTEE to perform its responsibilities under the agreement effective July 1, 2014 between GRANTEE and STATE OF UTAH (referred to as the STATE).

2. **ROLE OF STATE:** STATE'S role under this agreement will be to award funding to GRANTEE as directed by the Utah State Legislature in the 2015 General Session.

3. **ROLE OF GRANTEE:** GRANTEE shall have responsibility and authority as follows:
   a. GRANTEE shall ascertain that expenditures made shall be for purposes appropriate to and related to the request presented to the Legislature.
   b. GRANTEE shall give recognition and credit as stipulated in Item 11 of the attached Terms and Conditions.
   c. GRANTEE shall provide a status report for each invoice requesting payment. Each report shall describe how the funding will be (or has been) used and include performance measures used to track success of the program. The report shall include an annual budget reflecting funding sources received.

4. **SCHEDULE OF PAYMENTS:** STATE agrees to pay GRANTEE in full upon receipt of fully negotiated agreement and an invoice dated prior to June 30, 2015.

5. **NON-APPROPRIATION OF FUNDS:** The financial obligation of STATE hereunder is to be met with funds appropriated by the Utah State Legislature. This contract is funded through the budget of the STATE. If funds in an amount necessary to support any payments hereunder are not appropriated, the STATE will notify the GRANTEE in writing and this contract will be terminated without further liability to STATE hereunder, provided, however, GRANTEE shall be entitled to reimbursement for expenditures hereunder to the date of termination. In the event STATE fails to secure funding support required to meet the full terms of this contract, the GRANTEE, at its option, may elect to cancel or renegotiate all or any part of this contract without penalty. If the GRANTEE elects to renegotiate, the STATE shall also negotiate in good faith to reach a suitable agreement with the GRANTEE. If the project is terminated without expenditure of all allocated funds, unused funds will be returned to STATE. (Please also refer to Attachment A, paragraphs 9 and 10.)

6. **NOTICE:** GRANTEE agrees to immediately notify the STATE if during the course of this contract a change or reorganization occurs which affects the purposes of, or its ability to perform under the terms and conditions of this contract. Changes or reorganizations that required notification to the STATE include, but are not limited to the following:
   a. Material change in the amount or type of facilities, assistance, or staff provided by GRANTEE to facilitate this contract.
   b. Any other change or reorganization that the GRANTEE reasonably expects would be of interest or value to the STATE in the administration of this contract.

7. GRANTEE certifies that it has received and understands its requirements under Utah Code Annotated 51-2a-102, 51-2a-201, 51-2a-301, & 53A-1a-511, (Fiscal Requirement for Local Governments and Non Profits acts). The GRANTEE shall notify the state entity that is a party to this contract of this fact, in writing, and shall comply with all requirements of the Act, as well as Utah Code Annotated, 51-2a-102 et. seq. GRANTEE shall provide all documentation required by these sections of the Utah Code Annotated, in particular documentation evidencing the amounts of government received monies listed in 51-2a-201.5(2), before receiving any state monies and affirms that GRANTEE will adhere to all requirements of these Acts. GRANTEE acknowledges that the State is bound by the provisions of the Acts referenced above and may withhold money or demand return of any money appropriated if the GRANTEE fails to comply with any provisions of the sections referenced above, or as those sections are amended. GRANTEE agrees to provide the state entity an itemized report at least annually detailing the expenditure of the state money.

UTA Contract No. 13-027GL

MEMORANDUM OF UNDERSTANDING
Between
THE WASATCH FRONT REGIONAL COUNCIL AND THE UTAH TRANSIT AUTHORITY
For
WASATCH SUMMIT-PHASE 1 TRANSPORTATION MODELING

This Memorandum of Understanding ("MOU") is entered into this 11 day of June, 2013 by the Wasatch Front Regional Council ("WFRC") and the UTAH TRANSIT AUTHORITY, a public transit district organized and existing pursuant to Utah law ("UTA"). WFRC and UTA are hereinafter collectively referred to as "Parties" and each may be referred to individually as "Party," all as governed by the context in which such words are used.

RECITALS

WHEREAS, WFRC is the metropolitan planning organization (MPO) responsible for transportation planning for the Ogden-Layton and Salt Lake-West Valley City Metropolitan Areas; and

WHEREAS, UTA is a public transit district organized pursuant to Utah law, and provides transit services in and around the Wasatch Front;

WHEREAS, increasing uses of the Wasatch Mountains, population growth, vehicular traffic, economic and development pressures, and potential climate change impacts are combining in a way that are increasingly difficult to manage and the Wasatch Mountains are in danger of being "loved to death," threatening the economy, water, environment, and quality of life for more than a million residents and visitors;

WHEREAS, transportation issues associated with recreational access in the Wasatch Mountains are among the more noticeable problems, and solving transportation problems is a high priority for the public, largely due to safety, quality of life, and environmental concerns;

WHEREAS, previous studies have been conducted that support this work, including the recent Wasatch Canyons Tomorrow and the Mountain Transportation Study;

WHEREAS, an effort is underway to build upon previous and certain ongoing efforts and conduct a comprehensive and holistic, regional, longer term review of transportation solutions in the Wasatch Mountains that recognizes and incorporates the interdependent transportation, land use, recreation, wilderness, watershed and economic issues and opportunities ("Program");

WHEREAS, Phase I of the Program will be conducted consistent with Federal Transit Administration National Environmental Policy Act procedures for Notice of Early Scoping;

WHEREAS, Phase I of the Program requires Transportation Modeling Services ("Project") of the study area;

WHEREAS, each of the Parties will pledge funds or in-kind contributions, as more particularly set forth herein, for the Transportation Modeling Services required to further the Program.

AGREEMENT

NOW, THEREFORE, on the stated Recitals, which are incorporated herein by reference, and for and in consideration of the mutual covenants and agreements hereafter set forth, the mutual benefits to the parties to be derived herefrom, and for other valuable consideration, the receipt and sufficiency of which the parties acknowledge, it is hereby agreed as follows:

1. PROJECT DEFINED. The term Project, as used in this MOU, means the joint effort to select, retain and manage a consultant (the "Consultant") who will perform the Transportation Modeling Services for the benefit of the Parties and the Program. The Project will be jointly funded by the Parties as described in this MOU.

2. PROJECT PARTIES. The Parties are those public agencies that are signatories to this MOU.

3. LOCAL LEAD AGENCY. WFRC will serve as the Local Lead Agency for this Project, and will enter into a contract (the "Consultant Contract") with the Consultant. The form of the Consultant Contract, and all deliverables required under the Consultant Contract, will be reviewed and approved by the UTA as outlined in this MOU. WFRC will administer the Consultant Contract and will provide UTA regular reports of progress and expenditures related to the Consultant Contract.

4. PROJECT MANAGER. WFRC will assign a Project Manager to guide and administer the Project. The WFRC Project Manager will be equally responsible to UTA for the overall conduct of this Project.

5. PROJECT TECHNICAL ADVISORY COMMITTEE. A Project Technical Advisory Committee will be established to provide technical guidance for the Project, assist with the process and communicate with each Party's governing body. Each Party will appoint one member to the Project Technical Advisory Committee. The Project Technical Advisory Committee will provide technical guidance to the Consultant, guide the Project process, assist in development of the Project methodology, screen modeling instruments, communicate Project details to the Parties' governing bodies, and review model runs and documents. The Technical Advisory Committee will meet monthly, or as otherwise required.

   Each of the Sponsors designates the following as their authorized voting representative to the Project Technical Advisory Committee:

   WFRC Project Manager – Jonathan Larsen
   295 North Jimmy Doolittle Road, Salt Lake City, UT 84116

   UTA Project Technical Advisory Committee Member – GJ LaBonty
   669 West 200 South, Salt Lake City, UT 84101

   Non-voting members may be added to the Technical Advisory Committee, as agreed to by the voting members. These non-voting members may include, but not be limited to, additional representatives from UTA and WFRC, and representatives from the Utah Department of Transportation (UDOT), and the Mountainland Association of Governments (MAG).

Except as otherwise provided in this MOU, any notice, demand, request, consent, submission, approval or other communication which a Party is required or desires to give under this MOU shall be made in writing and delivered to the other Party addressed to the attention of the representatives described in this Section. A Party may change its representative by giving notice to the other Party in accordance with this Section.

6. SCOPE of WORK. WFRC, in coordination with UTA, will draft, review and agree to a Draft Scope of Work and Request for Qualifications (the "RFQ") for selection of the Consultant. The RFQ will include the draft scope of work for the Project. The final approved scope of work shall be developed with the consultant and incorporated into the Consultant Contract.

7. CONSULTANT SELECTION. The Project Technical Advisory Committee, with the assistance of the Project Manager, will review proposals by qualified firms and select a Consultant to complete the Project. The Consultant will be selected pursuant to the process outlined in the RFQ. The Project Manager, in consultation with the Project Technical Advisory Committee, will negotiate a final work program and fixed price for the Project. The proposed Consultant Contract will be submitted to the Parties for review and approval. If either Party objects to the proposed Consultant Contract, the WFRC Project Manager will work to resolve such objections, and to build consensus between the Parties, in a cooperative manner consistent with this MOU and the RFQ. Following negotiations and upon approval of the proposed Consultant Contract by the Parties, WFRC, acting as the Lead Local Agency, will enter into the Consultant Contract with the selected Consultant. Unless otherwise agreed by the Parties, the Consultant Contract will contain a not-to-exceed amount that is within the total Project budget established by Section 8 of this MOU.

8. FUNDING. The Parties will fund the Study as described below: The total Consultant costs of the Project shall not exceed Three Hundred Twenty-Five Thousand dollars ($325,000), inclusive of contingency funds. WFRC will make payments to the Consultant for services rendered in accordance with the Consultant Contract. The Consultant will bill monthly for its services. Upon receipt of appropriate payment requests or demands from the Consultant, WFRC will deliver invoices to the UTA with appropriate supporting documentation for the invoiced amount. UTA agrees to pay WFRC for costs properly invoiced under the MOU within 30 days of receipt. UTA recognizes that WFRC may issue a stop work order to the Consultant (which may result in the Project being halted or delayed) if funds are not received as provided herein. UTA's obligation specified above is to be contingent upon receiving funds committed by other Wasatch Summit-Phase I Program funding partners. WFRC's contribution to the funding of the Project shall comprise in-kind staff time to manage the Consultant Contract. Unless otherwise approved by the Parties, no Party shall be liable or responsible for amounts exceeding its respective commitment as specified above.

9. COORDINATION OF STUDY. All Parties to this MOU will keep each other abreast of substantive communications and activities related to the Study. WFRC will oversee the services performed by the Consultant and cause the Consultant to abide by the terms of the Consultant Contract. All deliverables provided under the Consultant Contract will be submitted to the Party for review and comment. If any Party objects to the sufficiency of a deliverable provided under the Consultant Contract, WFRC will work with the objecting party and the Consultant to resolve any and all objections in a cooperative manner consistent with this MOU, the RFP and the Consultant Contract. Each Sponsor shall have the right to use all Project deliverables produced by the Consultant without restriction and without the need to further compensate the Consultant. WFRC shall see that the Consultant Contract provides for such rights and allows each of the Parties to enforce such rights as third party beneficiaries to the Consultant Contract.

10. CHANGES. Alterations, extensions, supplements, or modifications of the terms of this MOU as detailed herein shall be agreed to in writing by the parties concerned, incorporated as amendments to this MOU, and made a part thereof.

11. TERMINATION OF MOU. Any party may terminate this MOU for cause if any other party fails to fulfill the obligations specified herein in a timely and proper manner, or if any other party violates any of the foregoing stipulations. If any party to this MOU wishes to withdraw for convenience, it shall have the right to terminate further participation in the Project by giving written notice of such termination to all other parties and specifying the effective date thereof, which date shall be at least thirty (30) days after the date of such notification. Parties terminating this MOU are nonetheless responsible for meeting their financial obligations as described in Section 8 of this MOU.

UTAH TRANSIT AUTHORITY

By _____
Its _____

By _____
Its Chief Planning Officer

Approved as to Form

_____
UTA Legal Counsel

WASATCH FRONT REGIONAL COUNCIL

_____
Andrew S. Gruber
Executive Director

PROGRAM AND FUNDING AGREEMENT

Wasatch Summit Phase I

This Interlocal Program and Funding Agreement ("Agreement") is entered into this 3rd day of February, 2017 by and among the Utah Department of Transportation ("UDOT"), Utah Transit Authority ("UTA"), Salt Lake City ("SLC"), Sandy City ("Sandy"), Cottonwood Heights ("Cottonwood Heights"), Town of Alta ("Alta"), Park City Municipal Corporation ("Park City"), Salt Lake County ("Salt Lake County"), Summit County ("Summit County") and Wasatch County ("Wasatch County"), and Metropolitan Water District of Salt Lake & Sandy ("MWDSLS"). Each is individually referred to as a "Party" and collectively as the "Parties."

RECITALS

WHEREAS, UDOT is a Utah state agency with the general responsibility for planning, research, design, construction, maintenance, security, and safety of state transportation systems, and implementing the transportation policies of the state;

WHEREAS, UTA is a public transit district organized pursuant to Utah law, and provides transit services in and around the Wasatch Front;

WHEREAS, SLC, Sandy, Cottonwood Heights, Alta and Park City are Utah municipal corporations, and have various responsibilities and legal authorities related to land use, transportation, watershed and water resources, economic, and environmental issues;

WHEREAS, Salt Lake County, Summit County and Wasatch Counties are Utah counties, and have various responsibilities and legal authorities relating to land use, economic, health, and environmental issues;

WHEREAS, MWDSLS is a Utah metropolitan water district operating pursuant to the Metropolitan Water District Act, Utah Code Annotated, Title 17B, Chapter 2A, Part 6, and has various responsibilities for providing wholesale water supplies to its member cities and others;

WHEREAS, increasing uses of the Wasatch Mountains, population growth, vehicular traffic, economic and development pressures, and potential climate change impacts are combining in a way that is increasingly difficult to manage and that threatens the economy, water resources, environment, and quality of life for more than a million residents and visitors to the region;

WHEREAS, transportation issues associated with recreational access in the Wasatch Mountains are among the more noticeable problems, and solving transportation problems as they relate to land use and watershed protection is a high priority for the Parties, largely due to safety, quality of life, and environmental concerns;

WHEREAS, previous studies have been conducted that support this work, including the recent Wasatch Canyons Tomorrow and the Mountain Transportation Studies; and

WHEREAS, the Parties wish to build upon previous and certain ongoing efforts and conduct a comprehensive regional, long-term review of various transportation solutions in the central Wasatch Mountains that recognizes and incorporates the interdependent transportation, land use, recreation, wilderness, watershed and economic issues and opportunities.

AGREEMENT

NOW, THEREFORE, in consideration of the recitals, mutual covenants and agreements herein set forth, the mutual benefits to the Parties to be derived, and for other valuable consideration, the receipt and sufficiency of which the Parties acknowledge, the Parties agree as follows:

1. PROGRAM DESCRIPTION.

A. The Parties intend to collaborate with each other to conduct a comprehensive regional, long-term review of various transportation solutions in the central Wasatch Mountains that recognizes and incorporates interdependent transportation, land use, recreation, wilderness, watershed and economic issues and opportunities ("Program").

B. Phase I of the Program ("Phase I") is anticipated to be an eighteen to twenty-four month process, conducted consistent with Federal Transit Administration's National Environmental Policy Act ("NEPA") procedures for Notice of Early Scoping, that will (i) convene Wasatch Mountain stakeholders to identify the various interests and issues relating to the use and conservation of the Wasatch Mountains, (ii) analyze the economic and business case for the Program, (iii) conduct baseline environmental studies, (iv) identify a range of land use, watershed protection, and transportation alternatives, and (v) evaluate those alternatives with input from the stakeholders and the general public.

C. Phase II of the Program ("Phase II"), which may be the subject of either a subsequent interlocal agreement or an amendment to this Agreement, is anticipated to be a two to three year process, conducted consistent with NEPA, that will (i) analyze environmental impact and mitigation, (ii) generate a draft environmental impact statement, (iii) convene stakeholder and other public meetings, (iv) prepare a final environmental impact statement, and (v) undertake preliminary engineering studies to implement a selected transportation project or projects.

D. The final work deliverables and general agreement on the major decisions in Phase I of the Program will be in accordance with the Deliverables and Decisions shown in Exhibit A hereto.

E. Each of the Parties will pledge funds and/or in-kind contributions, as more particularly set forth herein, for Phase I of the Program.

F. The term Program, as used in this Agreement, is Phase I and any Phase II of the effort of the Parties to scope and analyze issues and alternatives related to transportation, land use, recreation, wilderness, watershed and economics in the Central Wasatch Mountains and as described above.

2. EXECUTIVE COMMITTEE. An Executive Committee is established to be the consensus-based governing body of the Program. Each Party may appoint one person (a "Designated Representative") to be a member of the Executive Committee. The Parties may invite third parties to serve on the Executive Committee at their discretion. The Executive Committee shall meet at least quarterly, and may meet more frequently, as agreed upon by a majority of the Executive Committee.

3. EXECUTIVE COMMITTEE DESIGNATED REPRESENTATIVES. The Parties hereby designate the following as their Designated Representatives on the Executive Committee:

UDOT .....Jason Davis

UTA .....Michael Allegra, UTA General Manager

Salt Lake City .....Mayor Ralph Becker

Cottonwood Heights .....Mayor Kelvyn H. Cullimore, Jr.

Alta.....Mayor Tom Pollard

Park City .....Council Member Andy Beerman

Sandy.....Mayor Tom Dolan

Salt Lake County.....Mayor Ben McAdams

Summit County .....Council Member Christopher Robinson

Wasatch County .....Council Member Steve Capson

Metropolitan Water District
of Salt Lake & Sandy.....Michael L. Wilson, MWDSLS General Manager

4. STEERING COMMITTEE. A Steering Committee is established to be the managing body of the Program. The Steering Committee shall consist of staff members of the Executive Committee members, and shall manage the Program at the direction of the Executive Committee. The Steering Committee may invite third parties to serve on the Steering Committee upon approval of the Executive Committee. The Steering

Committee shall meet at least monthly, and may meet more frequently, as agreed by a majority of the Steering Committee.

5. PROGRAM FACILITATOR. The Parties agree to engage a Program Facilitator to coordinate and manage numerous elements, including logistics and meetings, and to serve as an objective third-party facilitator for a diverse group of committees and stakeholders, including federal, state, and local governments, non-governmental organizations, and private interests. The Program Facilitator shall work under contract as described in Paragraph 10 and generally shall be responsible for the day to day management of the Program in coordination with the Steering Committee, and will report to the Executive Committee. The Program Facilitator will prepare a strategic plan, mutually agreed upon by members of the Executive Committee, which creates a collaborative process designed to advance Program goals under the collective direction of the Executive Committee. Once this plan is developed and agreed upon, it will be included as a supplement to this Agreement in accordance with Paragraph 13. The Steering Committee shall prepare and finalize a Scope of Work for the Program Facilitator, which shall be approved by the Executive Committee. The Program Facilitator shall be selected in accordance with Paragraph 10.

6. TECHNICAL CONSULTANTS. The Parties agree to engage technical consultants, as needed, to deliver the work products required to meet the Decisions and Deliverables shown in Exhibit A. The technical consultants shall work in collaboration with the Program Facilitator and the Steering Committee, and will report to UTA. The technical consultants shall work under contract as described in Paragraph 10 and generally shall be responsible for the technical aspects of the Program. The Steering Committee shall prepare and finalize a Scope of Work for the technical consultants. The technical consultant shall be selected in accordance with Paragraph 10.

7. TERM. The term of this Agreement shall be for two (2) years, unless otherwise agreed by the Parties in accordance with Paragraph 13. However, in no case shall this Agreement extend for a term that exceeds fifty (50) years.

8. FUNDING. The amounts for funding Phase I of the Program, allocated by the Parties over a two year period, is expected to be as follows:

State of Utah (issued through UDOT)..	$ 2,600,000.00
Utah Transit Authority	$ 200,000.00
Salt Lake City	$ 200,000.00
City of Sandy	$ 100,000.00
City of Cottonwood Heights	$ 50,000.00
Town of Alta	$ 25,000.00
Park City Municipal Corporation	$ 100,000.00
Salt Lake County	$ 200,000.00
Summit County	$ 50,000.00

Wasatch County	$	50,000.00
MWDSLS	$	100,000.00

Funding is due as follows: for each of the monetary contributions, one-half (50%) of each Party's contribution will be due and payable on or before September 30, 2013; and one-half (50%) of each Party's contribution will be due and payable on or before September 30, 2014, assuming such amount is appropriated by the Party for such purpose. Notwithstanding the foregoing, contributions from Parties operating on a calendar budget year will be due and payable on or before January 30, 2014. The funds shall be deposited in the UTA segregated holding account described in Paragraph 9 and shall be used solely for the purposes of the Program, as directed by the Executive Committee.

In the event that funding is not appropriated to the Program in the expected amounts, as set forth above, the Executive Committee shall address the shortfall by reducing the scope of the Program, raising alternate funds, or taking other measures deemed appropriate by the Executive Committee.

9. HOLDING ACCOUNT. All funds allocated by the Parties for Phase I of the Program will be deposited in a segregated holding account (the "Account"), which UTA shall create and manage solely for the purposes of the Program pursuant to this Agreement and any further agreement of the Parties. The Account will be interest-bearing with all interest accruing to the Account to be used solely for payment of Program-related expenses. The Account may receive funds from the Parties and third party contributors, as approved by the Executive Committee, and in accordance with UTA policies. UTA shall pay Program expenditures first from the $2,600,000.00 appropriated by the State of Utah. Once the State of Utah funds are expended, UTA shall pay Program expenditures from the commingled funds contributed by the remaining Parties and any third party contributors. UTA shall issue a quarterly statement of contributions received, interest earned, invoices paid and current balance of the Account for Party and public review. UTA agrees to make all financial records associated with the Account available to any Party or third party contributor upon request. The Account may be audited at the request of any Party or third party contributor at the requestor's own expense.

10. CONTRACTOR SELECTION AND ADMINISTRATION. UTA, as administrator of the Account described in Paragraph 9, shall be responsible for administration of the Program contracts described in Paragraphs 5 and 6, or additional contracts as authorized by the Executive Committee. UTA's services as administrator will be provided at no charge to the Program. UTA shall issue requests for proposals and administer Program contracts in accordance with its policies. The Executive Committee shall appoint members of the Executive Committee and Steering Committee representing diverse interests to participate on the evaluation and selection committees for any Program contracts. UTA shall coordinate with the Steering Committee, or the Program Facilitator as authorized by the Steering Committee, in

such matters as issuing Notices to Proceed, change orders, accepting the work products of the technical consultants and similar items.

In no event shall UTA be expected or required to enter into contracts committing UTA to pay amounts in excess of funds already appropriated to the Program and deposited into the Account described in Paragraph 9. UTA will not enter into any contracts committing Program funds without the knowledge and consent of the Steering Committee.

11. PAYMENT OF INVOICES. UTA will forward invoices received from the Program Facilitator, technical consultants, or other contractors, to the other Parties for review and approval. Each Party shall have ten (10) business days in which to review and either approve or disapprove payment of the invoice (in whole or in part). Failure to notify UTA of disapproval within ten (10) business days will be deemed approval. UTA will not process any invoices for payment from the Account until approval from all Parties has been provided, whether through express approval or non-response within ten (10) business days. Any portion of an invoice that is not approved will not be paid until issues of concern have been resolved and a revised invoice has been distributed to all Parties and all Parties have approved the revised invoice, whether through express approval or non-response within ten (10) business days.

12. COORDINATION AND INFORMATION SHARING. The Parties agree to keep each other timely informed of substantive independent communications and activities related to the Program. The Program Facilitator may speak on behalf of the Program to third parties, including the media, as authorized by the Scope of Work for the Program Facilitator. The Parties agree to make available to the Program relevant and useful information procured or maintained in the ordinary course of a Party's business.

13. ENTIRE AGREEMENT; AMENDMENT. This Agreement contains the entire agreement between the Parties with respect to the subject matter hereof, and no statements, promises, or inducements made by any Party or agents of any Party that are not contained in this Agreement shall be binding or valid. Alterations, extensions, supplements or modifications to the terms of this Agreement shall be agreed to in writing by the Parties, incorporated as amendments to this Agreement, and made a part hereof. Notwithstanding the foregoing, the Parties hereby authorize the Executive Committee to amend this Agreement to include new funding partners, on the same terms contained herein, without further approval from the Parties' respective legislative bodies. To the extent of any conflict between the provisions of this Agreement and the provisions of any later agreements, the later agreements shall be controlling.

14. RECORDS. Records pertaining to this Agreement, specifically including but not limited to records pertaining to procurement or financial matters under this Agreement, will be maintained by UTA subject to the Utah Government Records Access and Management Act and applicable Federal law. Records created by or

through the work of the Program Facilitator and the technical consultants shall be maintained by such consultants in accordance with their respective Scopes of Work.

15. WITHDRAWAL FROM AGREEMENT. Any Party may withdraw from participation in the Program by giving written notice of such termination to all other Parties and specifying the effective date thereof. No Party or Parties withdrawing from participation hereunder shall be entitled to any refund of any monies previously contributed to Phase I expenses pursuant to this Agreement; provided, however, any such Party or Parties shall not be obligated to make any further contributions contemplated in this Agreement following the date of such withdrawal.

16. TERMINATION OF THE AGREEMENT. At the expiration of this Agreement or if the Executive Committee determines the Program should be discontinued, any funds remaining in the Account described in Paragraph 9, including any accrued interest, shall be refunded to each Party or contributor *pro rata.*

17. DISPUTE RESOLUTION

A. The Parties agree to make a good faith effort to resolve any dispute regarding the construction or interpretation of any provision of this Agreement, or regarding any policy matter or the determination of an issue of fact, at the lowest reasonable and appropriate possible level. In the event any such dispute is not able to be resolved in this manner, the dispute shall be referred to the Steering Committee for resolution of the dispute.

B. If the dispute is not resolved by the Steering Committee, within fourteen (14) calendar days from the date of first notification by one Party to the other of the disputed issue, the dispute may be advanced, by any Party to the Executive Committee.

C. If the dispute is not resolved by majority vote of the Executive Committee within 30 days after referral to the Executive Committee, then the Parties to the dispute shall refer the dispute for resolution to a single mediator, agreed upon by the Parties involved in the dispute. If the Parties are unable to agree upon a single mediator, the matter shall be referred for resolution to a three-member Mediation Panel to be mutually agreed upon by all Parties involved in the dispute. Panel members shall be independent of the entities involved in the dispute and shall be recognized and approved by State and/or federal courts as qualified and experienced mediators/arbitrators. Each Party to the dispute shall pay its own costs and fees, including a prorated share of the fees for the appointed mediator(s). Any of the above time periods may be modified by mutual agreement of the Parties to the dispute.

D. If the dispute cannot be resolved by the mediator or Mediation Panel within 90 days from the date of referral to the mediator or Mediation Panel, or if the parties involved in the dispute cannot mutually agree upon a mediator or the members of the Mediation Panel, the dispute may be brought before a court or

other tribunal appropriate under the circumstances for *de novo* review. A matter may proceed to court only after exhaustion of the above procedures.

18. NOTICES. Notices required under this Agreement shall be sent to the Designated Representative at the contact information set forth below, with a copy, if applicable, to the following:

UDOT	Executive Director Carlos Braceras Utah Department of Transportation 4501 South 2700 West P.O. Box 141245 Salt Lake City, UT 84114-1245
	Copy to:
	Renee Spooner Utah Department of Transportation 4501 South 2700 West P.O. Box 148455 Salt Lake City, UT 84114-8455
	Copy to:
	Jason Davis Utah Department of Transportation Region Two 2010 South 2760 West Salt Lake City, Utah 84104
UTA	General Manager Michael Allegra 669 West 200 South Salt Lake City, UT 84101 Email: mallegra@rideuta.com
	Copy to:
	UTA General Counsel 669 West 200 South Salt Lake City, UT 84101
SALT LAKE CITY	Mayor Ralph Becker 451 South State Street, Room 306 P.O. Box 145474 Salt Lake City, UT 84114 Telephone: 801-535-7704 Email: Ralph.Becker@slcgov.com

Copy to:

ATTN: Salt Lake City Attorney
451 South State Street, Room 505
P.O. Box 145478
Salt Lake City, UT 84114-5478
Telephone: (801) 535-7788

COTTONWOOD HEIGHTS

Mayor Kelvyn H. Cullimore, Jr.
1265 East Fort Union Blvd., Suite 250
Cottonwood Heights, UT 84047
Email: kcullimore@ch.utah.gov

Copy to:

c/o Wm. Shane Topham
Callister Nebeker & McCullough
10 East South Temple, 9th Floor
Salt Lake City, UT 84111
Telephone: (801) 530-7300
Facsimile: (801) 364-9127
Email: wstopham@cnmlaw.com

ALTA

Mayor Tom Pollard
Town of Alta
P.O. Box 8016
Alta, UT 84052
Telephone: (801) 363-5105
Email: tjp@townofalta.com

PARK CITY

Council Member Andy Beerman
Park City Municipal Corporation
P.O. Box 1480
Park City, UT 84060-1480
Email: andy@parkcity.org

Copies to:

Diane Foster, City Manager
Park City Municipal Corporation
P.O. Box 1480
Park City, UT 84060-1480
Email: diane@parkcity.org

City Attorney
Park City Municipal Corporation
P.O. Box 1480
Park City, UT 84060-1480
Telephone: (435) 615-5025

SANDY CITY

Mayor Tom Dolan
Sandy City
10000 Centennial Parkway
Sandy, Utah 84070

Copy to:

John Hiskey
Sandy City
10000 Centennial Parkway
Sandy, Utah 84070
Telephone (801) 568-7104
Email: jhiskey@sandy.utah.gov

SALT LAKE COUNTY

Mayor Ben McAdams
Salt Lake County Government Center
2001 South State Street, Ste N2100
PO Box 144575
Salt Lake City, Utah 84114-4575
Email: ben@slco.org

Copies to:

ATTN: Kimberly Barnett
Salt Lake County Government Center
2001 South State Street, Ste N2100
PO Box 144575
Salt Lake City, Utah 84114-4575
Email: kbarnett@slco.org

And

ATTN: Jeremy Keele
Salt Lake County Government Center
2001 South State Street, Ste N2100
PO Box 144575
Salt Lake City, Utah 84114-4575
Email: jjkeele@slco.org

SUMMIT COUNTY	Christopher Robinson Summit County Council P.O. Box 982288 Park City, Utah 84098 Email: cfrobinson@summitcounty.org Copy to: Attn: David L. Thomas 60 N. Main P.O. Box 128 Coalville, Utah 84017
WASATCH COUNTY	Council Member Steve Capson 25 North Main Street Heber City, Utah 84032 Copy to: Wasatch County Attorney 805 West 100 South Heber City, Utah 84032
MWDSLS	Michael L. Wilson, General Manager 3430 East Danish Road Cottonwood Heights, Utah 84093 Telephone: (801) 942-9685 Email—wilson@mwdsls.org

Except as otherwise provided in this Agreement, any notice, demand, request, consent, submission, approval, designation or other communication which any Party is required or desires to give under this Agreement shall be made in writing and mailed, faxed, or emailed to the other Parties addressed to the attention of the Designated Representative. A party may change its Designated Representative, address, telephone number, facsimile number, or email address from time to time by giving notice to the other Parties in accordance with the procedures set forth in this Section.

19. INTERLOCAL COOPERATION ACT REQUIREMENTS. In satisfaction of the requirements of the Interlocal Act, the Parties agree as follows:

(a) This Agreement shall be authorized by resolution of the legislative body of each Party pursuant to Section 11-13-202.5 of the Interlocal Act, and the Executive Director of UDOT.

(b) This Agreement shall be reviewed as to proper form and compliance with applicable law by a duly authorized attorney on behalf of each Party, pursuant to Section 11-13-202.5 of the Interlocal Act;

(c) A duly executed copy of this Agreement shall be filed with the keeper of records of each Party, pursuant to Section 11-13-209 of the Interlocal Act;

(d) Except as otherwise specifically provided herein, and in addition to the funding obligation of Paragraph 8, each Party shall be responsible for its own costs of any action taken pursuant to this Agreement, and for any financing of such costs; and

(e) No separate legal entity is created by the terms of this Agreement. To the extent that this Agreement requires administration other than as set forth herein, it shall be administered by the Mayor or chief executive officer of each Party. No real or personal property shall be acquired jointly by the Parties as a result of this Agreement. To the extent that a Party acquires, holds, or disposes of any real or personal property for use in the joint or cooperative undertaking contemplated by this Agreement, such Party shall do so in the same manner that it deals with other property of such Party.

20. NO THIRD PARTY BENEFICIARIES. There are no intended third party beneficiaries to this Agreement. It is expressly understood that enforcement of the terms and conditions of this Agreement, and all rights of action relating to such enforcement, shall be strictly reserved to the Parties, and nothing contained in this Agreement shall give or allow any claim or right of action by any third person under this Agreement. It is the express intention of the Parties that any person other than the Party who receives benefits under this Agreement shall be deemed an incidental beneficiary only.

21. EXECUTION IN COUNTERPARTS. This Agreement may be executed in counterpart originals, all such counterparts constituting one complete executed document.

22. AUTHORIZATION. Each Party is duly authorized to enter this Agreement.

IN WITNESS WHEREOF, the above-identified Parties enter this Agreement effective the date of the last Party's signature, except for the purposes of funding under Paragraph 8, the effective date as to each Party is the date of that Party's signature

Signed this ___day of _____, 2013.

UTAH DEPARTMENT OF
TRANSPORTATION

_____
Carlos Braceras, Executive Director

Approved as to Form

_____

Salt Lake County agrees to provide $200,000 (subject to required appropriations).

Signed this 9 day of August, 2013.

SALT LAKE COUNTY

Nicole Dunn

Ben McAdams, Mayor

Approved as to Form

Gavin J. Anderson 6 Aug 2013

Summit County agrees to provide $50,000 (subject to required appropriations).

Signed this 25th day of September, 2013.

SUMMIT COUNTY

Claudia McMullin
Council Chair

Approved as to Form

David L. Thomas
Chief Civil Deputy

Salt Lake City agrees to provide $200,000 (subject to required appropriations).

Signed this 3 day of February, 2014.

SALT LAKE CITY

Ralph Becker, Mayor

Approved as to Form

ATTEST:

CITY RECORDER

RECORDED

FEB 04 2014

CITY RECORDER

SALT LAKE CITY, UTAH CORPORATE SEAL

City of Sandy agrees to provide $100,000 (subject to required appropriations).

Signed this 21st day of August, 2013.

CITY OF SANDY

By: _____

Tom Dolan, Mayor

Attest: Molly Spira
City Recorder

Approved as to Form

_____

Cottonwood Heights agrees to provide $50,000 (subject to appropriations).

Signed this 30th day of July, 2013.

COTTONWOOD HEIGHTS

Kelvyn H. Cullimore, Jr., Mayor

Kory Solorio, Recorder

Approved as to Form:

Wm. Shane Topham, City Attorney

Park City Municipal Corporation agrees to provide $100,000 (subject to required appropriations).

Signed this 1st day of August, 2013.

PARK CITY MUNICIPAL CORPORATION

Dana Williams

Dana Williams, Mayor

Approved as to Form

Utah Transit Authority agrees to provide $200,000 (subject to required appropriations).

Signed this 6th day of Aug, 2013.

UTAH TRANSIT AUTHORITY

Michael Allegra, General Manager

Matt Sibul, Chief Planning Officer

Approved as to Form

Town of Alta agrees to provide $25,000 (subject to required appropriations).

Signed this 15 day of August, 2013.

TOWN OF ALTA

Approved as to Form

Wasatch County agrees to provide $50,000 (subject to required appropriations).

Signed this ___ day of _____, 2013.

WASATCH COUNTY

_____

Approved as to Form:

_____

MWDSLS agrees to provide $100,000 (subject to required appropriations).

Signed this 14 day of August, 2013.

METROPOLITAN WATER DISTRICT OF SALT LAKE & SANDY

Michael L. Wilson, General Manager

Approved as to Form

Shawn E. Draney, General Counsel

EXHIBIT A

Phase I Decisions and Deliverables

The outcome of Phase I is the project Purpose and Need, and general consensus on the following overarching decisions:

Project Element	Phase 1 Decisions and Deliverables
Transit	Mode, general alignment, termini, construction phasing, preliminary cost
Roadway	Required roadway changes, preliminary cost
Municipal watershed; source water protection	Land and environmental protection in municipal watersheds, costs associated with conservation easements, land/stream/forest restoration, mitigation, and source water protection
Land Use	Concept-level land use for jurisdictional master plans, wilderness considerations, ski resort considerations, conservation easement considerations
Federal Lands	Concept plan, identification of any necessary Plan Amendments
Economics & Funding	Financial costs and benefits to regions and state. Funding sources, mechanisms, income stream.

CONTRACT FOR PROFESSIONAL SERVICES
WASATCH SUMMIT PROGRAM FACILITATOR

This Contract entered into effective the 18th day of December 2013 by and between the **UTAH TRANSIT AUTHORITY,** a public transit district organized under the laws of the State of Utah, hereinafter referred to as "Authority", and the firm LJ Consulting, LLC, having an office located at 11337 East Silver Snow Lane, Salt Lake City, Utah, 84212, hereinafter referred to as "Contractor".

WITNESSETH:

WHEREAS, the Authority desires to hire professional services for a Program Facilitator for Phase 1 of the Wasatch Summit Program; and

WHEREAS, on June 17, 2013 the Authority did publicly issue a Request For Proposal (RFP) Package Number UT31-019GL seeking interested parties to submit proposals to perform the Work described in the RFP; and

WHEREAS, upon the Authority's evaluation of the proposals in response to the RFP by responsive, responsible firms, the Authority did select Contractor as the preferred entity to negotiate a contract to perform the Work; and

WHEREAS, Contractor is qualified and willing to perform the Work set forth in the Scope of Services attached as Exhibit "A";

WHEREAS, this Contract is the full scope of services outlined in the RFP; and supersedes the limited notice to proceed previously executed;

NOW, THEREFORE, in consideration of the mutual covenants hereinafter set forth and for other good and valuable consideration, the parties agree as follows:

ARTICLE 1.0
Definitions

As used throughout this Contract, the following terms shall have the meaning set forth:

1.1 The term "Contractor" shall mean LJ Consulting, LLC and its subcontractors, at all tiers.

1.2 The term "Authority" or "UTA" shall mean the Utah Transit Authority, a public transit district organized under the laws of the State of Utah.

1.3 The Term "Authority's Principal-in-Charge/Project Manager" shall mean Mr. Steve Meyer or his successor as appointed or designated in writing by the Authority.

1.4 Not used

1.5 The term "Change Order" shall mean written modification to the Contract, the form of which shall be prescribed by the Authority, by which the parties shall mutually agree and execute any addition, deletion, or variation in the Work covered by the Contract as described in the Scope of Services, including, but not limited to, any increase or decrease in the monies to be paid under this Contract, any change in the deliverables, any material change in the method, manner or scope of the work.

1.6 The term "Scope of Services" shall mean the document, which describes the Work to be performed by the Contract as described in Exhibit "A" attached hereto and incorporated herein.

1.7 The term "Work" shall mean the undertaking and completion of the services described in the Scope of Services, or as may be amended in writing by the parties hereto.

1.8 The term "Contractor's Principal-In-Charge" shall mean Ms. Laynee Jones, or her successor as appointed or designated in writing by the Contractor.

1.9 The term "Contractor's Project Manager" means Ms. Laynee Jones, or her successor as appointed or designated in writing by the Contractor.

1.10 The term "Work Scope Budget" means the budget for the Work, a copy of which is attached as Exhibit "B" and incorporated herein.

ARTICLE 2.0
Description of Services

2.1 Contractor does hereby commit and promise to provide all the necessary labor, material, and incidentals to provide in a professional manner the Work as agreed to by the parties herein as described in the Scope of Services.

2.2 Contractor accepts the relationship of trust and confidence established between the Contractor and the Authority by this Contract. Contractor agrees to furnish its services at all times, in a professional manner, and perform the Work herein described consistent with the best interest of the Authority.

2.3 Contractor shall furnish only qualified personnel and materials necessary for the performance of the Work for the Authority.

2.4 The Wasatch Summit Management Committee consists of a representative from:

- Utah Transit Authority
- Salt Lake City
- State of Utah
- Salt Lake County
- Park City
- US Forest Service
- Other members as designated by the Executive Committee

This committee will provide the overall management and direction to the Contractor. Contractor will coordinate day-to-day with the management committee and the staff of the management committee. The Contractor will also be in regular communication with the entire executive committee and forward issues from the executive committee to the management committee. If the management or executive committees give direction to Contractor that is in conflict with this Agreement, Contractor will forward issue to Authority's General Manager for resolution.

The Authority's Principal-in-Charge/Project Manager shall be responsible for managing the contractual terms until the completion or termination of this Contract under the direction of the Authority's General Manager and Capital Development Director.

2.5 The Authority's Principal-in-Charge/Project Manager shall be responsible for managing the contractual terms until the completion or termination of this Contract.

2.6 The Management Committee will review Contractor performance, including compliance with the schedule, as stated in the Scope of Work. The Authority's General Manager will be the primary point of communication between the Authority and Contractor.

2.7 No activity, which materially changes this Contract, including but not limited to the Scope of Services, any schedule of performance, any deliverables, and/or any other attachments/exhibits, shall be implemented without a written "Change Order" issued by the Authority. Any costs incurred by Contractor without proper contractual authorization through a written "Change Order" shall be considered non-reimbursable costs.

2.8 At the sole discretion of the Authority, and subject to the written approval of the Contractor, the Authority may amend the Scope of Services to provide that Contractor perform certain professional services for the Project which are not currently defined in the Scope of Services.

2.9 Contractor shall protect, defend, release, indemnify and hold harmless the Authority from and against claims, liability, demands, costs and expenses and liens of subcontractors and/or material men caused by the negligent performance of services furnished under this Agreement.

ARTICLE 3.0
Period of Service

3.1 The effective date for the period of Work under this Contract shall commence on October 2, 2013, and shall expire no later than September 30, 2015. This contract total represents all costs starting October 2, 2013 through September 30, 2015, and includes the costs incurred in the Limited Notice to Proceed contract ending December 31, 2013. The Phase 1 Contract scope may be amended and period of service may be extended if the Contractor and Authority mutually agree on the terms. This will be provided by a written change order to the contract. The rights and obligations of the Authority and Contractor under this Contract shall at all times be subject to and conditioned upon the provisions of this Contract.

If the Authority exercises its option for Phase 2, the Contract term will be extended by written amendment of this Contract.

ARTICLE 4.0
Consideration

4.1 For the performance of the WORK, the Authority shall reimburse the Contractor per Exhibit "B" attached, on no more often than a monthly basis, for all costs, charges, and expenses incurred by Contractor, including any applicable subcontracting costs, in the performance of the SERVICES, for a grand Contract total of a not to exceed amount of five hundred seventy seven thousand, six hundred dollars ($577,600) including Contractor's fee. The Contract total represents all costs starting October 2, 2013 through September 30, 2015, and includes the costs incurred in the Limited Notice to Proceed contract ending December 31, 2013. Contractor shall submit invoices to the Authority's Principal-in-Charge/Project Manager, including all required back up documents, in such detail as to substantiate the appropriateness of the invoice submitted as further described in ARTICLE 7 below of this Agreement.

4.2 Contractor shall not be obligated to perform services or incur costs which would cause its total compensation under this Agreement to exceed $577,600nor shall the Authority be obligated to reimburse Contractor for costs or make payments which would cause the total compensation paid to Contractor to exceed $577,600unless and until (i) the Authority shall have notified Contractor by written instrument designated or indicated to

be a change order that the total compensation has been increased and further specifies in such notice a revised total compensation amount against which the obligation of the parties hereto shall be payable in accordance with this Article, or (ii) the Authority has elected to exercise the optional second phase of work, and the Authority and Contractor have executed an amendment to this Contract defining the scope and budget for such work.

ARTICLE 5.0
Reporting Requirements

5.1 It is agreed that the Contractor shall deliver progress reports and other deliverables as specified in Exhibit "A" and as agreed to by the parties hereto.

ARTICLE 6.0
Contract Changes

6.1 The Authority's Principal-in-Charge/Project Manager or designee may, at any time, by written order designated or indicated to be a Change Order, make changes in the Work within the general scope of the contract, including changes, but not necessarily limited to changes:

A. In the Scope of Services identified in Exhibit A,

B. In the method or manner of performance of the Work; or

C. In directing acceleration or deceleration in the performance of the Work.

6.2 Any other written or oral order from the Authority's Principal-in-Charge/Project Manager, or designee, that causes a material and substantial change in the Work shall be treated as a Change Order under this article only if the Contractor gives the Authority's Principal-in-Charge/Project Manager or designee written notice stating (1) the date, circumstances, and source of the change in Work and (2) that the Contractor regards the change in Work as a Change Order. The Contractor must assert its right to an adjustment under this article within thirty (30) days after receipt of an order materially and substantially changing the Work.

6.3 If any Change Order under this article causes an increase or decrease in the Contractor's cost of, or the time required for, the performance of any part of the Work under this contract, the Authority's Principal-in-Charge/Project Manager or designee shall make an equitable adjustment and modify the contract in writing.

ARTICLE 7.0
Invoicing Procedures and Records

7.1 At the end of each month the Contractor shall submit invoices to the Authority's Principal in Charge, Steve Meyer, for processing and payment in the form specified by the Authority. Authority shall pay invoices within thirty (30) calendar days after submission by Contractor. The amount invoiced shall cover time and materials incurred by Contractor in performance of this Contract during the preceding accounting period. Supporting documentation for all costs contained in the invoice will be submitted with each invoice. Invoice shall include a time-cost graph of planned versus actual expenditures. Expenses shall be in accordance with UTA Corporate Policy No. 6.1.5, "Reimbursement of Expenses", attached to this contract as Exhibit C. The Authority shall have the right to disapprove specific elements of each invoice. The Authority shall provide, in writing, such disapproval to the Contractor within twelve (12) working days of invoice submittal. Approval by the Authority shall not be unreasonably withheld. Payment for all invoice amounts not specifically disapproved in writing within twelve (12) working days after receipt shall be provided to Contractor within thirty (30) calendar days of invoice submittal.

7.2 The Contractor shall maintain a time sheet showing agreed upon labor rates, and other cost documentation related to the performance of labor services under this Contract, as well as receipts or other adequate documentation for non-labor expenses. Upon the request of the Authority, written data supporting the labor services and written estimates and actual costs and information in support thereof shall be made available within a reasonable time during the Contract period and for a period of three (3) years thereafter. Contractor agrees that it shall require (as a matter of written contract) that similar records be maintained by all subcontractors at any tier utilized in the performance of this Work.

ARTICLE 8.0
Ownership of Materials

8.1 All data, including but not limited to, maps, drawings, sketches, renderings, software, hardware, and specifications, including the original thereof, developed by the Contractor as a part of its Work under this Contract, hereinafter referred to as data and materials, are the property of the Authority and upon completion of this Contract, or upon the termination or cancellation of this Contract shall be delivered to the Authority prior to final payment. All other materials provided to Contractor by the Authority to perform this Contract shall be retained by the Authority at completion, termination, or cancellation, however, The Authority may reuse or alter any of Contractor's work; in the event The Authority chooses to reuse or alter any of the contractor's work, The Authority will hold the contractor harmless from any liability or damages resulting from The Authority's alteration of Contractor's Work.

ARTICLE 9.0

Subcontracts

9.1 The Contractor shall give advance written notification to the Authority of any proposed consulting agreement or subcontract negotiated in participation of this Contract. The Authority shall have the right to approve all subcontract agreements and consulting agreements, including any change or amendments to any subcontract or consulting agreement.

9.2 No change, removal or substitution shall be made in any of the contracted subcontractors without the prior written approval of the Authority.

9.3 Authority shall have no liability to any subcontractor for payment for services under this Contract or other Work performed for Contractor by any subcontractor. For any subcontract entered into by Contractor under this Contract, responsibility for payment to the subcontractors or any other Work performed by a subcontractor shall be the sole responsibility of Contractor, and such payment to said subcontractor(s) shall be made to said subcontractors within thirty (30) days after Contractor has received payment for the applicable Work performed from the Authority.

9.4 The Contractor shall be responsible for and direct all Work performed by subcontractors as set forth in the Scope of Services. The Authority shall not be responsible for or direct any subcontractor to perform services, which have not been previously authorized in that subcontractor's subcontract. Neither Contractor nor the Authority shall have any liability to subcontractors for Work performed by subcontractors which has not been previously authorized by Contractor.

9.5 The Contractor agrees that no subcontract Work performed under this Contract shall provide for payment on a cost-plus-percentage-of-cost basis. The Contractor further agrees that all subcontract agreements shall comply with Federal, state, and local laws and regulations.

9.6 No subcontract shall provide for further subcontracting of the Work to a lower tier unless the written approval of the Authority is first obtained in writing. Any such additional subcontractors shall meet all of the requirements set forth in this Contract for subcontracts and, in addition, shall include such other provisions as the Authority, at its discretion, shall deem appropriate.

ARTICLE 10.0

Key Personnel

10.1 Contractor shall provide the personnel as indicated in Contractors "Estimated Budget" attached hereto as Exhibit "B", and shall not change any of said personnel without the express written consent of the Authority.

10.2 Contractor shall assign such further professional and technical personnel as required to perform the Work.

ARTICLE 11.0
Suspension of Work

11.1 The Authority may, at any time, by written order to Contractor, require Contractor to suspend, delay, or interrupt all or any part of the Work called for by this Contract. Any such order shall be specifically identified as a "Suspension of Work Order" issued pursuant to this Article. Upon receipt of such an order, the Contractor shall forthwith comply with its terms and take all reasonable steps to minimize the incurrence of further costs allocable to the Work covered by the order during the period of Work stoppage.

11.2 If a Suspension of Work Order issued under this article is canceled, Contractor shall resume Work as mutually agreed to in writing by the parties hereto.

11.3 If a Suspension of Work Order is not canceled and the Work covered by such order is terminated for the convenience of the Authority, reasonable costs incurred as a result of the "Suspension of Work Order" shall be considered in negotiating the termination settlement.

ARTICLE 12.0
Termination

12.1 The Authority shall have the right to terminate this contract at any time by giving at least thirty (30) day's advance written notice to Contractor. If the Contract is terminated for any reason other than a default by Contractor, the Authority shall pay to Contractor in accordance with the final terms and conditions of the Contract all sums actually due and owing from the Authority for all services performed and expenses incurred up to the day written notice of termination is given, plus costs reasonably and necessarily incurred by Contractor to effect such suspension or termination.

12.2 If Contractor materially fails to perform to perform any of its obligations under this Agreement, and such failure is not cured or a cure initiated to the satisfaction of the Authority within ten (10) business days after receipt of written notice from the Authority identifying the breach and requesting a cure, in that event, the Authority may terminate this Contract for cause.

12.3 If the Agreement is terminated for default, the Authority shall remit final payment to Contractor in an amount to cover all services performed and expenses incurred in full accordance with the terms and conditions of this Contract up to the effective date of termination.

ARTICLE 13.0
Information, Records, and Reports

13.1 To the extent applicable, Contractor shall provide all information and reports required by Federal regulations or directives issued pursuant thereto and shall permit access to its books, records, accounts, other sources of information and its facilities as may be determined by the Authority.

ARTICLE 14.0
(Not Used)

ARTICLE 15.0
Findings Confidential

15.1 Any documents, reports, information, or other data and materials available to or prepared or assembled by Contractor or subcontractors under this Contract shall not be made available to any person, organization, or entity by Contractor without consent in writing from the Authority.

ARTICLE 16.0
Insurance Liability to Third Persons

16.1 Contractor is an independent contractor and is responsible to provide and pay the cost of all its employees' benefits. For the duration of this Agreement, Contractor shall maintain at its own expense, and provide proof of said insurance to the Authority, the following types of insurance:

16.1.1 Occurrence type Commercial General Liability Insurance ISO CG001, with an edition date of 11-88 or later, covering the indemnity and other liability provisions of this Agreement, with no exclusions of explosion, collapse, underground hazards. The limits shall be $1,000,000 per occurrence with an annual aggregate of $2,000,000. This coverage shall be endorsed to provide the "Amendment of Aggregate Limits of Insurance (Per Project)" ISO form CG 25 03 11, and shall also be amended to show Utah Transit Authority as an Additional Insured by the use of ISO form CG 2010 with an edition date of 11-85.

16.1.2 Professional Liability insurance with the following limits and coverages:

Minimum Limits: $1,000,000 each claim

$2,000,000 annual aggregate

for review by the Partners, FTA and the cooperating/participating agencies. Upon receipt and consideration of comments, a final Detailed Definition of Alternatives Report will be prepared.

Deliverables

- Alternatives or Alternative Scenarios
- Draft Alternatives Report
- Final Detailed Definition of Alternatives Report

Assumptions

- It is assumed that in Phase 1, the alternatives will be relatively conceptual in nature, and will be developed with the intent of informing high-level decisions regarding transportation, land use, and environmental issues and actions. For example, vertical alignments will not be developed and horizontal alignments will be generally defined. Data collected in Task 4 will be used for the development of Alternatives. Existing and aerial contour mapping described in Task 4 will be used for development of Alternatives. No additional data will be obtained. For conceptual engineering there will be no modeling (limited horizontal data and no vertical data).
- No plan sheets will be developed.
- Relative costs will be evaluated on a high, medium, low basis. More detailed cost will be developed under Task 8.
- For budgeting the level of effort, qualitative comparison of initial concepts will include up to three different options (e.g., bus, BRT, rail, aerial) for each of three different links (valley, canyon, and connection to Park City). Consultant team will combine options/links into recommendations for three Alternatives. Assume one round of comments/revisions from Steering Committee for Alternatives.
- Up to three alternatives will be developed for evaluation in subsequent tasks.
- FP, Lochner, Logan Simpson and others will refine the transportation strategies and develop the alternatives.
- MWH will assist in developing the environmental resources aspects of alternatives and scenarios for future conditions in the study area. MWH will further define alternatives and strategies for protecting or enhancing the watershed and water quality resources, and protecting municipal source water areas. MWH will prepare a written description of the water supply, water quality and watershed related elements of alternatives and scenarios that can be incorporated by the study team into the alternatives and scenarios summary report.
- The consultant team will coordinate with ski industry and dispersed recreation stakeholders.
- Brendle's coordination with ski industry stakeholders will require not more than one two-person trip for task-specific meeting attendance and support.

Task 7: Evaluation Methodology

Utilizing the Purpose and Need as a starting point, the Consultant will develop a methodology for evaluating the alternatives and scenarios in terms of their effectiveness at addressing purpose and need, cost effectiveness, positive and negative impacts, and feasibility. 23 USC 139 requires that participating agencies be given an opportunity to comment on the environmental analysis methodologies to be applied.

The Consultant will develop a methodology report and provide it to the participating agencies for review and comment. Criteria for evaluating alternatives may include:

- Effectiveness in Addressing Purpose and Need
    - Transportation (e.g., travel market demand according to various modes, comparative travel times, reliability, safety, quality of transit experience, roadway congestion)
    - Land Use (e.g., protection for areas ill-suited for development, support for economic development in areas suitable/targeted for TOD)
    - Environment (e.g., protection or enhancement of various watersheds and natural resources)
- Cost Effectiveness
    - Overall return on investment (economic + environmental + transportation)
    - Cost per trip
- Positive and Negative Impacts
    - Impacts on other transportation facilities and services
    - Potential to serve areas with affordable housing, low-income, senior, people with disabilities, and minority populations
    - Environmental impacts including watershed, visual, natural, air quality and energy consumption
- Feasibility
    - Constructability
    - Financial Feasibility
    - Public and stakeholder support

In addition to offering a framework for organizing the results of the analysis, the Evaluation Framework should provide for a thoughtful discussion of tradeoffs.

Deliverables

- Draft Evaluation Methodology
- Final Evaluation Methodology

Assumptions

- Methodology/criteria will be based on data collected in Task 4.
- Evaluation methodology will use largely qualitative methods focused on assessing environmental impacts or benefits pertaining to the "Overarching Decisions to be Made During Early Scoping" referenced in the Scope of Work.
- MWH will assist in developing a methodology for evaluating the alternatives and scenarios in terms of their effectiveness at addressing purpose and need, cost effectiveness, positive and negative impacts, and feasibility. MWH will recommend and define appropriate criteria for evaluating the water supply, water quality and watershed related elements of the alternatives and scenarios.

- Brendle will help team apply triple bottom line methodology, draw in specific key sustainability performance indicators for the region, assist with scenarios, cost estimating, documentation
- FP will develop the transportation metrics and methodology associated with the transportation alternatives and scenarios.
- Level of effort for report preparation assumes that there will be concurrent reviews such that there will be not more than two rounds of review/revision, and that UTA will help reconcile conflicting comments from reviewers.

Task 8: Analysis and Evaluation of Alternatives and Scenarios

The alternatives and/or scenarios developed in Task 6 will be analyzed in terms of their costs, benefits and impacts. Analysis results will provide the basis for applying the Evaluation Methodology developed in Task 7. The following subtasks will be performed:

8.1 Transportation Benefits and Impacts Analysis. The WFRC, working cooperatively with MAG, will develop and apply the travel demand forecasting model for the analysis of alternatives, including network coding. The Consultant will work with WFRC staff to provide the necessary inputs to the model runs and will make use of the results in the evaluation of alternatives. The Consultant will perform other analyses as appropriate to address the transportation effectiveness measures and assess impacts.

8.2 Land Use and Economic Benefits and Impacts Analysis. The Consultant will evaluate the economic and development impacts and potential of each alternative. Corridor alternatives in the study area will be compared in terms of their relative ability to accommodate added density and mixed use development. The Consultant will perform other analyses as appropriate to address the land use effectiveness measures and assess impacts.

8.3 Environmental Benefits and Impacts Analysis. The Consultant will assess each alternative's potential environmental impacts, both adverse and beneficial, consistent with the level of information needed for the decisions to be made in Early Scoping and the partners' desire for sustainable decisions. The Consultant will perform other analyses as appropriate to address the environmental effectiveness measures and assess impacts. A fatal flaw analysis will not suffice. The analysis should look at the relative differences in benefits and impacts, either quantitatively or qualitatively as appropriate, and take into account the feasibility and cost of measures to avoid, minimize and mitigate adverse impacts.

8.4 Cost Estimating. The Consultant will develop estimates of the capital and O&M costs associated with each of the transportation, land use and environmental protection alternatives. Capital cost estimates will include all costs for implementation. Capital cost estimates will also include costs for project administration, design, and any other items necessary for design, construction and start-up. Allocated and unallocated contingencies will be applied based on an assessment of risk and uncertainty.

8.5 Evaluation of Alternatives. The results of the above analysis will be summarized in an evaluation matrix, accompanied by a thoughtful discussion of tradeoffs, and presented in an Evaluation of Alternatives Report. This report will be submitted for review by the project partners, the Executive Committee, the Steering Committee, the Stakeholder Advisory Committee, FTA and the cooperating/participating agencies. Upon receipt and consideration of comments, a Final Evaluation of Alternatives Report will be prepared.

Deliverables

- Draft and Final Evaluation of Alternatives ReportPresentation of Final Report to the Partners, the Executive Committee, the Steering Committee, the Stakeholder Advisory Committee, FTA and the cooperating/participating agencies

Assumptions

- Three alternatives developed in Task 6 will be analyzed
- Reviews of the report will be concurrent such that there will be not more than two rounds of reviews and revisions. UTA will help reconcile any conflicting comments or policy questions.
- Planning level cost estimates will be developed for three alternatives using cost per mile approach using available information from past projects. Estimates will consider all costs for implementation (right-of-way, track work or other guideway, stations, paving, signals and communications, equipment). Individual major features such as tunnels, structures, stations, avalanche sheds will be added as line items in the cost estimate. No modeling will be required for cost estimates, quantities will not be developed for individual items for Phase 1.
- UTA and potentially other Partner agency staff will be available to assist with rail engineering and cost estimating.
- Analysis and evaluation of all elements will be largely qualitative and based on the criteria developed in Task 7. The analysis will be based on the best available scientific information pertaining to the resources analyzed. Detailed, quantitative analyses, including analyses of recreational carrying capacity will not be conducted. The impact analysis will include both adverse and beneficial impacts, consistent with the level of information needed for the decisions to be made in Early Scoping and the partners' desire for sustainable decisions.
- For analyses pertaining to federal lands, the level of effort would generally be limited to identifying conflict with the USFS Forest Plan and conflicts with the public consensus regarding current or future use of public lands identified in Task 3. Where there are multiple agencies with jurisdiction, analysis will evaluate conflict with all relevant plans (e.g., Salt Lake City Watershed Management Plan, municipal (Park City, Salt Lake City, Sandy City, Salt Lake County) watershed and source water protection ordinances, and water rights).
- USFS Specialist reports and Inventoried Roadless Area or Unroaded/Undeveloped area worksheets will not be prepared for Phase 1.
- The current scope and level of effort do not include an analyses of recreational carrying capacity. However, the potential for conducting a recreational carrying capacity analysis will be discussed with the Partners and could potentially be conducted through an amendment or revision to the scope of work, or through a separate contract.
- The analysis will focus on "Overarching Decisions to be Made During Early Scoping" referenced in the Scope of Work, to the level of detail that decisions can be informed through analysis of conceptual alternatives and within the budget limitations of Phase 1.
- The findings of the analysis will be translated into an evaluation matrix that addresses how well the alternatives meet the criteria identified in Task 7.
- MWH will assess the potential environmental impacts of the water supply, water quality and watershed management aspects of each alternative. MWH will prepare a BASINS (or similar) pollutant loading model for the watersheds affected by transportation alternatives to estimate the effects on water quality associated with project construction and with changes in land use and land management practices. MWH will use information from Salt Lake City Public Utilities and other agencies collected in Task 2 to estimate impacts on sources of water supplies.

- MWH will prepare cost estimates for infrastructure improvements proposed to mitigate, avoid or minimize adverse environmental impacts of the water supply, water quality and watershed management elements of alternatives and scenarios. MWH will prepare a technical memorandum documenting the alternative and scenario analysis that can be incorporated by the study team into the overall environmental benefits and impacts analysis report. MWH will participate in application of water supply, water quality and watershed management criteria. MWH will prepare written documentation of the evaluation of alternatives and scenarios based on these criteria.
- FP will lead the transportation analysis of the alternatives and scenarios. This will be done both quantitatively and qualitatively using state of the art modeling practices and evaluation criteria
- Parametrix will provide oversight, quality control and analysis.
- Costing will be performed by Lochner and other team members as appropriate.

Task 9: Locally Preferred Alternative

The Consultant will support the process to arrive at a Locally Preferred Alternative (LPA), providing briefing materials and presentations to the Executive Committee and various other decision-making bodies, including the involved federal agencies. Following public review and meetings, the Executive Committee will select an LPA that is expected to include transportation, land use and environmental protection actions. The project may then be advanced into Phase 2. The transportation actions are likely to specify a mode, corridor route with termini, general stop locations, span of service, and service frequency. The LPA must be constrained within a detailed financial plan. The land use and environmental decisions and projects will be part of the project and alternatives that move forward to Phase 2.

As part of the selection of the LPA, the Executive Committee will also adopt a list of next steps to advance the program of transportation, land use and environmental actions forward. Next steps may include various memoranda of understanding among the agencies, changes to master plans, proposed legislation, and letters of commitment.

Deliverables

- A technical memorandum describing the LPA
- A list of potential next steps

Assumptions

- The current Phase 1 budget does not include developing products or detailed descriptions for any of the items that will be listed as "next steps".
- There will be concurrent reviews of the LPA description, such that there will be not more than two rounds of review/revision. The program facilitator will help reconcile any conflicting comments.
- A detailed financial plan is not assumed to be part of this scope of work.

Task 10: Documentation

The Consultant will prepare final documentation to conclude the Early Scoping phase and preserve a record of the work completed.

10.1 Final Report. The Consultant will prepare a Final Report that summarizes the Early Scoping activities carried out, the decisions reached, and the basis and rationale for those decisions.

10.2 *Notice of Intent.* If appropriate, the Consultant will draft a Notice of Intent summarizing the Early Scoping phase, the project and alternatives proposed to be carried into a Draft EIS, and the anticipated issues to be addressed during the rest of the NEPA process.

10.3 *Administrative Record.* Throughout the Early Scoping phase, the Consultant will develop and maintain the Administrative Record of the NEPA process.

Deliverables

- Final Report
- Notice of Intent

Assumptions

- There will be concurrent reviews of the final report such that there will be not more than two total rounds of review and revision. The program facilitator will assist in reconciling and conflicting comments.
- The Administrative Record will be developed and maintained throughout Phase 1. No compilation, summary or other deliverable associated with the Administrative Record will be required during at the end of Phase 1. Any such compilation or deliver is assumed to be part of a future phase of work. No additional effort for the AR is assumed in this task budget.
- All written deliverables (tech memos and reports) will be submitted in electronic form (Microsoft Word and/or pdf) only.
- The final report will summarize key aspects of the findings from the previous tasks and will provide a brief recommendation on next steps.

ADDITIONAL ASSUMPTIONS

- The nature of the Phase 1 work is that it will be a continual process of discovery in which each step will shape and refine the subsequent steps. As such, the scope of work and therefore level of effort can only be estimated at this time. This scope of work includes numerous descriptive assumptions but does not provide an exhaustive list of the many factors that determine the level of effort. An overall assumption is that the hours and costs included in the budget spreadsheet are the best reflection of the level of effort assumed for each task. If the level of effort exceeds these estimates, and there is not budget available to transfer from other tasks, UTA and the Consultant will revisit the scope and budget to determine potential amendments or adjustments.
- The Program Facilitator will provide leadership in facilitating agreements, policy determinations, and decisions among Executive Committee members.
- Budget estimate covers only limited printing costs. It is assumed that UTA will directly cover any extensive printing work required for public or broad agency distribution of reports or other deliverables.
- The documentation budgets assume that most documents will have concurrent rather than sequential reviews, not to exceed a total of two rounds of reviews and revisions. This will reduce the time and cost for review and revision and will increase transparency.
- Fehr and Peers level of effort assumes FP modeler or other key staff is at project office one day per week; costs for FP's project manager to attend bi-weekly project team meetings are distributed throughout the tasks.

Additional Detail on Assumed Task 5 Economic Analysis Scope of Work

An early task following NTP will be to further discuss and finalize the economic analysis approach for Task 5. The following description of tasks was assumed for scoping purposes and in order to develop an estimated level of effort:

Refine economic analysis scope

- Meet with selected Partners or others discuss desired outcomes of the analysis
- Meet with local experts re: factors influencing economic competitiveness of the region (e.g., representatives of University of Utah Bureau of Economic and Business Research)

Baseline assessment of competitive position and economic drivers that might be influenced by new transit connections and related enhanced quality of life/attractiveness of the area as a destination:

- Competitiveness of the region as a ski / tourist destination (RCC)
    - Trends in visitation and the ski industry
    - Trends in resort development
- Competitiveness of the region as a location for employers
    - Employment trends by sector
- Competitiveness of the region for households
    - Household and migration trends and demographics

Development trends related to above categories

Case studies and targeted analysis to understand potential impact of the transit investment and related enhancements on the region's competitive position. This might include:

- Case study research re: competitive tourist destinations in the US or elsewhere
- Evaluation of the potential impact on location decisions of specific types of employers
- Analysis of the demographic characteristics and consumer preferences of specific household types who might be attracted to the region

Evaluation of potential impacts related to above (expressed as a range):

- Visitation
- Jobs
- Household growth

Quantitative estimate of resulting economic benefits (expressed as a range):

- Spending in the local economy
- Development/property value impacts
- Other impacts, e.g., tax base

Estimate of direct and indirect impacts of transportation construction (may happen as part of evaluation of alternatives).

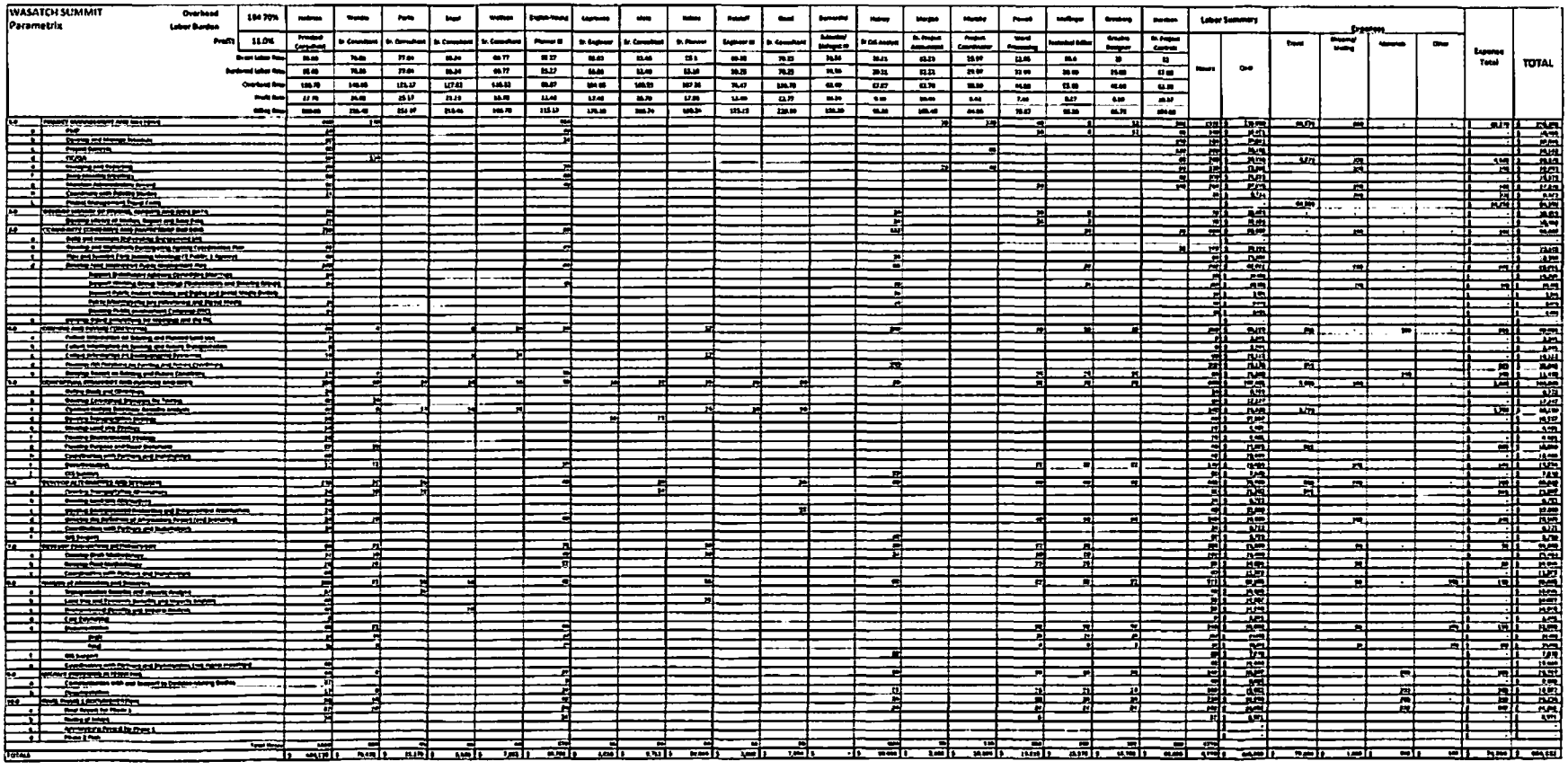
Prepare holistic economic benefits report, incorporating results of ecosystem services valuation (from EcoNorthwest) and ski resort analysis (from RCC).

Exhibit B

Work Scope Budget

WASATCH SUMMIT PROGRAM		Parsements	Lochner	Fehr and Peers	EPG	MWH	Logan Simpson Design	Intrepid	Strategic Economics	The Brendle Group	Katch Mott MacDonald	Ecosign	RRC Associates	Pau Bay	LTK	ECONorthwest	TOTAL
1.0	PROJECT MANAGEMENT AND MEETINGS	326,209	78,453	9,298	4,000	6,458	4,670	3,972	-	2,002	-	-	-	-	-	-	$ 435,059
a	PMP	18,455	5,365	-	-	-	-	-	-	-	-	-	-	-	-	-	$ 23,820
b	Develop and Manage Schedule	30,041	7,276	-	-	-	-	-	-	2,002	-	-	-	-	-	-	$ 39,319
c	Project Controls	26,162	7,276	-	-	-	-	-	-	-	-	-	-	-	-	-	$ 43,438
d	QC/QA	63,378	-	-	-	-	-	-	-	-	-	-	-	-	-	-	$ 63,378
e	Invoicing and Reporting	33,092	8,179	5,320	4,000	6,458	-	-	-	-	-	-	-	-	-	-	$ 57,049
f	Semi-Monthly Meetings	35,823	44,137	-	-	-	4,670	-	-	-	-	-	-	-	-	-	$ 84,631
g	Maintain Administrative Record	37,976	-	-	-	-	-	3,972	-	-	-	-	-	-	-	-	$ 41,948
h	Coordinate with Related Studies	6,922	6,218	3,978	-	-	-	-	-	-	-	-	-	-	-	-	$ 17,118
i	Project Management Travel Costs	64,359	-	-	-	-	-	-	-	-	-	-	-	-	-	-	$ 64,359
2.0	DEVELOP LIBRARY OF STUDIES, REPORTS AND BASE DATA	10,453	5,045	3,287	5,145	3,458	-	-	-	-	-	-	-	-	-	-	$ 27,428
	Develop Library of Studies, Report and Base Data	10,453	5,045	3,287	5,145	3,458	-	-	-	-	-	-	-	-	-	-	$ 27,428
3.0	COMMUNITY CONSENSUS AND PARTNERSHIP BUILDING	96,667	199,549	92,231	37,642	11,033	-	213,584	-	25,144	-	-	-	-	-	-	$ 585,850
a	Build and maintain Stakeholder Engagement List	-	3,522	-	-	-	-	8,831	-	-	-	-	-	-	-	-	$ 12,353
b	Develop and Implement Participating Agency Coordination Plan	20,152	7,888	950	-	-	-	10,049	-	-	-	-	-	-	-	-	$ 39,038
c	Plan and Support Early Scoping Meetings (2 Public; 1 Agency)	13,504	15,894	9,855	3,905	-	-	18,378	-	-	-	-	-	-	-	-	$ 61,535
d	Develop (and Implement) Public Involvement Plan	63,011	82,245	72,411	23,040	11,033	-	176,194	-	25,144	-	-	-	-	-	-	$ 443,078
	Support Stakeholder Advisory Committee Meetings	14,004	23,683	18,845	-	-	-	14,145	-	4,947	-	-	-	-	-	-	$ 75,044
	Support Working Group Meetings (Stakeholders and Steering Group)	33,202	44,227	41,539	-	11,033	-	16,031	-	14,375	-	-	-	-	-	-	$ 160,375
	Support Public Project Website and Digital and Social Media Outlets	2,301	-	-	-	-	-	28,729	-	-	-	-	-	-	-	-	$ 31,029
	Public Meetings (for key milestones) and Digital Media	9,023	14,136	11,257	23,040	-	-	32,860	-	4,947	-	-	-	-	-	-	$ 95,551
	Develop Public Involvement Campaign (PIC)	4,451	-	-	-	-	-	84,831	-	1,786	-	-	-	-	-	-	$ 91,148
e	Develop Visual Simulations for Meetings and the PIC	-	-	8,016	20,697	-	-	132	-	-	-	-	-	-	-	-	$ 28,845
4.0	EXISTING AND FUTURE CONDITIONS	49,084	17,789	20,375	62,437	13,851	19,467	-	-	6,419	-	-	-	-	-	-	$ 189,396
a	Collect Information on Existing and Planned Land Use	2,241	-	-	-	-	14,269	-	-	325	-	-	-	-	-	-	$ 16,835
b	Collect Information on Existing and Future Transportation	2,241	-	13,160	-	-	-	-	-	-	-	-	-	-	-	-	$ 15,390
c	Collect Information on Environmental Resources	13,122	11,919	-	37,912	5,857	-	-	-	2,967	-	-	-	-	-	-	$ 71,778
d	Develop GIS Database on Existing and Future Conditions	20,041	-	-	19,474	2,283	-	-	-	-	-	-	-	-	-	-	$ 41,802
e	Develop Report on Existing and Future Conditions	11,439	5,870	7,215	5,051	5,705	5,197	-	-	3,127	-	-	-	-	-	-	$ 43,601
5.0	CONCEPTUAL STRATEGIES AND PURPOSE AND NEED	134,926	158,620	96,576	20,994	16,519	33,791	-	75,358	9,716	15,000	10,000	15,000	-	15,000	15,000	$ 580,540
a	Refine Goals and Objectives	6,722	4,977	9,496	-	-	-	-	-	-	-	-	-	-	-	-	$ 21,196
b	Develop Conceptual Scenarios for Testing	17,237	26,292	28,212	-	-	-	4,227	1,299	5,000	10,000	-	-	-	5,000	-	$ 97,267
c	Conduct Holistic Economic Benefits Analysis	11,150	16,106	7,281	7,756	5,802	1,030	61,915	3,215	-	-	15,000	-	-	-	15,000	$ 165,255
d	Develop Transportation Strategy	10,537	8,124	34,485	-	-	-	-	-	-	10,000	-	-	-	10,000	-	$ 73,146
e	Develop Land Use Strategy	4,481	-	-	-	-	24,720	-	-	-	-	-	-	-	-	-	$ 29,201
f	Develop Environmental Strategy	4,481	6,705	-	3,299	4,501	-	-	-	3,542	-	-	-	-	-	-	$ 22,028
g	Develop Purpose and Need Statement	13,650	19,016	5,948	2,261	-	-	-	-	-	-	-	-	-	-	-	$ 40,875
h	Coordination with Partners and Stakeholders	13,444	17,754	7,122	-	-	-	-	-	1,035	-	-	-	-	-	-	$ 39,355
i	Documentation	23,554	5,408	4,632	2,715	6,256	5,041	-	9,216	825	-	-	-	-	-	-	$ 57,646
j	GIS Support	7,670	2,738	-	4,564	-	-	-	-	-	-	-	-	-	-	-	$ 15,372
6.0	DEVELOP ALTERNATIVES AND SCENARIOS	89,525	100,575	67,535	29,000	8,919	23,174	-	12,327	7,831	10,000	20,000	-	-	15,000	-	$ 374,884
a	Develop Transportation Alternatives	21,947	41,705	53,291	-	-	-	-	-	161	10,000	20,000	-	-	15,000	-	$ 162,105
b	Develop Land Use Alternatives	6,722	-	-	-	-	23,174	-	12,327	711	-	-	-	-	-	-	$ 43,933
c	Develop Environmental Protection and Enhancement Alternatives	10,990	15,638	-	15,000	8,919	-	-	-	2,192	-	-	-	-	-	-	$ 52,148
d	Develop the Definition of Alternatives Report (and Scenarios)	28,953	10,767	7,122	9,932	-	-	-	-	-	-	-	-	-	-	-	$ 56,253
e	Coordination with Partners and Stakeholders	6,722	25,539	7,122	-	-	-	-	-	4,567	-	-	-	-	-	-	$ 43,950
f	GIS Support	5,733	6,845	-	4,068	-	-	-	-	-	-	-	-	-	-	-	$ 16,606
7.0	DEVELOP EVALUATION METHODOLOGY	51,630	38,695	18,638	8,075	4,270	11,077	-	6,525	4,013	-	-	-	-	-	-	$ 142,923
a	Develop Draft Methodology	25,489	18,788	15,135	6,035	4,270	6,217	-	4,404	467	-	-	-	-	-	-	$ 80,830
b	Develop Final Methodology	14,944	8,093	3,503	1,559	-	4,860	-	2,121	325	-	-	-	-	-	-	$ 35,834
c	Coordination with Partners and Stakeholders	11,209	11,814	-	-	-	-	-	-	3,221	-	-	-	-	-	-	$ 26,259
8.0	ANALYSIS AND EVALUATION OF ALTERNATIVES	98,035	115,902	107,859	38,052	32,135	34,103	-	35,758	24,800	-	-	10,000	15,000	-	-	$ 510,583
a	Transportation Benefits and Impacts Analysis	13,026	19,517	85,757	-	-	-	-	-	1,805	-	-	-	-	-	-	$ 120,106
b	Land Use and Economic Benefits and Impacts Analysis	14,087	-	2,374	-	-	23,044	-	35,758	2,842	-	-	10,000	-	-	-	$ 88,145
c	Environmental Benefits and Impacts Analysis	14,618	35,048	-	27,041	22,294	-	-	-	9,620	-	-	-	-	-	-	$ 109,622
d	Cost Estimating	2,241	28,636	-	-	4,424	-	-	-	4,543	-	-	-	15,000	-	-	$ 54,847
e	Documentation	32,950	15,817	16,879	5,025	5,417	4,713	-	-	5,006	-	-	-	-	-	-	$ 85,802
	Draft	22,458	429	-	3,439	5,417	-	-	-	1,711	-	-	-	-	-	-	$ 34,468
	Final	10,492	15,393	16,879	1,586	-	4,713	-	-	3,295	-	-	-	-	-	-	$ 51,358
f	GIS Support	7,670	6,381	-	5,595	-	-	-	-	-	-	-	-	-	-	-	$ 19,646
g	Coordination with Partners and Stakeholders (not mgmt meetings)	13,444	10,902	2,849	-	-	6,346	-	-	481	-	-	-	-	-	-	$ 34,021
9.0	LOCALLY PREFERRED ALTERNATIVE	23,767	20,844	22,136	2,000	-	3,375	12,285	-	1,035	-	-	-	-	-	-	$ 85,542
a	Communication with and Support to Decision Making Bodies	9,685	14,006	11,945	2,000	-	1,375	12,285	-	1,035	-	-	-	-	-	-	$ 55,431
b	Documentation	13,882	6,838	10,192	-	-	-	-	-	-	-	-	-	-	-	-	$ 30,112
10.0	FINAL PHASE 1 DOCUMENTATION	33,226	9,321	13,316	5,000	-	3,464	-	-	1,335	-	-	-	-	-	-	$ 65,673
a	Final Report for Phase 1	24,265	9,321	11,058	5,000	-	3,464	-	-	1,335	-	-	-	-	-	-	$ 54,443
b	Notice of Intent	8,971	-	-	-	-	-	-	-	-	-	-	-	-	-	-	$ 8,971
c	Administrative Record for Phase 1	-	-	2,258	-	-	-	-	-	-	-	-	-	-	-	-	$ 2,258
d	Phase 2 Plan	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	$ -
TOTALS		904,532	602,190	451,351	212,325	96,603	130,120	229,940	130,008	81,791	25,000	30,000	25,000	15,000	30,000	15,000	$ 2,988,939

Detailed Cost Estimate to be provided later



WASATCH SUMMIT
Lochner

Overhead / Labor Burden	175.78%	Phillips, J.	Fonda, N.	Markham, L.	Sims, J.	Dills, E.	Shannon, D.	Cline, G.	Clayton, A.	Sheriff, B.	Song, M.	Barrett, R.	Green, J.	Price, C.	Moran, J.	Williams, R.	Kolbe, B.	Sommers, C.	Miller, J.	Anderson, A.	Martin, L.	Keller, L.	Hensley, B.	Labor Summary		Expenses				TOTAL
Profit	12.0%	Roadway Lead	Sr. Project Manager	Deputy PM	Project Manager	Sr. Environ. Manager	Analyst	Project Engineer	Environmental Lead	Project Engineer	Project Engineer	Project Engineer	Project Manager	Project Engineer	Engineer	Project Engineer	Engineer	PI	Contract Support	Technical Writer	GIS Specialist	Sr. Admin. Assistant	Public Involvement Assistant			Travel	Shipping/ Mailing	Materials	Other	
Direct Labor Rate		86.25	86.25	53.42	84.00	54.25	31.33	43.47	47.00	44.0	46.45	30.43	34.61	36.15	33.40	35.83	34.23	23.30	25.07	23.00	23.04	21.10	17							
Burdened Labor Rate		86.25	86.25	53.42	84.00	54.25	31.33	43.47	47.00	44.49	46.44	30.43	34.61	36.15	33.40	35.83	34.23	30.00	25.07	23.00	23.00	21.10	17.00							
Overhead Rate		130.83	130.83	109.45	96.10	96.54	98.71	66.66	94.27	78.43	76.80	47.80	67.87	68.56	62.33	63.13	96.40	58.34	45.63	65.63	23.23	43.32	32.22							
Profit Rate		33.10	33.13	16.88	16.47	16.40	15.17	15.21	16.90	13.47	13.13	11.75	11.76	13.67	13.77	18.00	18.25	6.67	7.80	7.80	6.78	6.42	5.15							
Billing Rate		223.11	208.13	154.00	168.13	168.17	127.30	121.44	146.75	125.03	123.40	118.75	118.10	123.66	108.60	107.25	126.17	67.40	78.80	78.47	66.45	64.77	56.00	Hours	Cost					
[illegible]																														

WASATCH SUMMIT
Fehr and Peers

		Overhead	189.79%	Jon Nepstad	Ron McKern	Preston Stinger	Mike Wallace	Kyle Cook	Julie Bjornstad	Lynn Jacobs	Kim Pena	Mardi Pearson	Brady Hale	Labor Summary		Expenses				TOTAL
		Labor Burden														Travel	Shipping/ Mailing	Materials	Other	
		Profit	11.0%	Project Manager	Principal in Charge	Transportation Engineer	Transportation Engineer	Transportation Engineer	Transportation Planner	Transportation Engineer	Graphic Support	Administration	Transportation Engineer							
		Direct Labor Rate		73.8	93.27	37.98	63.1	35.1	30.29	35.06	19.23	41.35	25							
		Burdened Labor Rate		73.80	93.27	37.98	60.10	35.10	30.29	35.06	19.23	41.35	25.00							
		Overhead Rate		140.07	177.02	72.08	114.06	66.62	57.49	66.54	36.50	78.49	47.45							
		Profit Rate		23.53	29.73	12.11	19.16	11.19	9.66	11.43	6.13	13.18	7.97							
		Billing Rate		237.39	300.02	122.17	193.32	112.91	97.43	115.99	61.85	133.01	80.42	Hours	Cost					
1.0	PROJECT MANAGEMENT AND MEETINGS			12				10				41		63	$ 9,798					$ 9,798
a	PMP														$ -					$ -
b	Develop and Manage Schedule														$ -					$ -
c	Project Controls														$ -					$ -
d	QC/QA														$ -					$ -
e	Invoicing and Reporting											40		40	$ 5,320					$ 5,320
f	Semi-Monthly Meetings														$ -					$ -
g	Maintain Administrative Record														$ -					$ -
h	Coordinate with Related Studies			12				10						22	$ 3,978					$ 3,978
2.0	DEVELOP LIBRARY OF STUDIES, REPORTS AND BASE DATA							28						28	$ 3,227					$ 3,227
	Develop Library of Studies, Report and Base Data							28						28	$ 3,227					$ 3,227
3.0	COMMUNITY CONSENSUS AND PARTNERSHIP BUILDING			292		40		80		80			40	531	$ 92,818	215				$ 93,033
a	Build and maintain Stakeholder Engagement List														$ -					$ -
b	Develop and Implement Participating Agency Coordination Plan			4										4	$ 950					$ 950
c	Plan and Support Early Scoping Meeting (2 Public, 1 Agency)			32				20						52	$ 9,855					$ 9,855
d	Develop (and Implement) Public Involvement Plan			255		40		60						355	$ 72,198	215				$ 72,411
	Support Stakeholder Advisory Committee Meetings			45										45	$ 10,433	215				$ 10,648
	Support Working Group Meetings (Stakeholders and Steering Group)			140		40		20						210	$ 41,580					$ 41,580
	Support Public Project Website and Digital and Social Media Outlets														$ -					$ -
	Public Meetings (for key milestones) and Digital Media			60				20						80	$ 18,737					$ 18,737
	Develop Public Involvement Campaign (PIC)														$ -					$ -
e	Develop Visual Simulations for Meetings and the PIC									50			40	90	$ 9,016					$ 9,016
4.0	EXISTING AND FUTURE CONDITIONS			16		20		40	60		40			188	$ 20,800	75				$ 20,875
a	Collect Information on Existing and Planned Land Use														$ -					$ -
b	Collect Information on Existing and Future Transportation			8		20		30	40		40			128	$ 13,065	75				$ 13,140
c	Collect Information on Environmental Resources														$ -					$ -
d	Develop GIS Database on Existing and Future Conditions														$ -					$ -
e	Develop Report on Existing and Future Conditions			8				30	20					58	$ 7,235					$ 7,235
5.0	CONCEPTUAL STRATEGIES AND PURPOSE AND NEED			262	12	20	64	120	20					417	$ 86,576	500				$ 86,976
a	Refine Goals and Objectives			40										40	$ 9,480					$ 9,480
b	Develop Conceptual Scenarios for Testing			70		20	20							110	$ 28,262	150				$ 28,412
c	Conduct Multimodal Economic Benefits Analysis			20	2	20								42	$ 7,281					$ 7,281
d	Develop Transportation Strategy			70	8	30	24	20	20					193	$ 34,135	350				$ 34,485
e	Develop Land Use Strategy														$ -					$ -
f	Develop Environmental Strategy														$ -					$ -
g	Develop Purpose and Need Statement			20	2									22	$ 5,348					$ 5,348
h	Coordination with Partners and Stakeholders			30										30	$ 7,122					$ 7,122
i	Documentation			20				20						40	$ 4,632					$ 4,632
j	GIS Support														$ -					$ -
6.0	DEVELOP ALTERNATIVES AND SCENARIOS			150	2	40	40	70	25	20				405	$ 67,195	350				$ 67,545
a	Develop Transportation Alternatives			90	2	40	40	70	25	20				345	$ 52,941	350				$ 53,291
b	Develop Land Use Alternatives														$ -					$ -
c	Develop Environmental Protection and Enhancement Alternatives														$ -					$ -
d	Develop the Definition of Alternatives Report (and Scenarios)			30										30	$ 7,122					$ 7,122
e	Coordination with Partners and Stakeholders			30										30	$ 7,122					$ 7,122
f	GIS Support														$ -					$ -
7.0	DEVELOP EVALUATION METHODOLOGY			32	4		30	40						106	$ 18,638					$ 18,638
a	Develop Draft Methodology			20	4		30	30						84	$ 15,135					$ 15,135
b	Develop Final Methodology			10				10						20	$ 3,503					$ 3,503
c	Coordination with Partners and Stakeholders														$ -					$ -
8.0	Analysis of Alternatives and Scenarios			102	12	110	90	178	160	120	70		42	836	$ 107,378	531				$ 107,859
a	Transportation Benefits and Impacts Analysis			60	8	80	50	140	140	120	40		42	680	$ 85,351	456				$ 85,757
b	Land Use and Economic Benefits and Impacts Analysis			10										10	$ 2,374					$ 2,374
c	Environmental Benefits and Impacts Analysis														$ -					$ -
d	Cost Estimating														$ -					$ -
e	Documentation			20	4	30		30	20		30			134	$ 16,804	75				$ 16,879
	Draft														$ -					$ -
	Final			20	4	30		30	20		30			134	$ 16,804	75				$ 16,879
f	GIS Support														$ -					$ -
g	Coordination with Partners and Stakeholders (incl mgmt meetings)			12										12	$ 2,849					$ 2,849
9.0	LOCALLY PREFERRED ALTERNATIVE			70				40			15			125	$ 22,061	75				$ 22,136
a	Communication with and Support to Decision-Making Bodies			50										50	$ 11,870	75				$ 11,945
b	Documentation			20				40			15			75	$ 10,192					$ 10,192
10.0	FINAL PHASE 1 DOCUMENTATION			20				90	30					100	$ 13,316					$ 13,316
a	Final Report for Phase 1			20				30	30					80	$ 11,058					$ 11,058
b	Notice of Intent														$ -					$ -
c	Administrate Record for Phase 1							20						20	$ 2,258					$ 2,258
d	Phase 2 Plan														$ -					$ -
		Total Hours		951	30	250	185	653	340	190	125	40	82	2846						
TOTALS				$ 225,758	$ 9,001	$ 30,562	$ 35,765	$ 73,727	$ 33,127	$ 22,039	$ 7,733	$ 5,320	$ 6,594		$ 449,605	$ 1,746	$ -	$ -	$ -	$ 451,351

WASATCH SUMMIT EPG	Overhead	180.35%	Mike Doyle	Reid Ferring	Amanda O'Connor	Christopher Smith	Lynne Gilbert-Norton	Heather Weymouth	Andy Fercsh	Kevin Rauhe	Carse Griffin	Matthew Bowker	Scott Woods	Jonathan Knight	Danielle Stevens	Jenna Farnsworth	Labor Summary		Expenses				TOTAL
	Labor Burden																		Travel	Shipping/ Mailing	Materials	Other	
	Profit	11.0%	Environmental	Federal Liaison Coordinator /	USFS NEPA Specialist	Wilderness and Recreation	Biologist	Cultural Lead	Cultural	Visual Lead	Visual Simulation Specialist	Visual Simulation Specialist	GIS - Director	GIS	Tech. Editor/ Acctg/IT	Administration I							
	Direct Labor Rate		74.29	28.72	60.41	31.04	24.72	42.09	30.21	28.22	27.72	22.29	61.4	30.9	25.75	14.11							
	Burdened Labor Rate		74.29	28.72	60.41	31.04	24.72	42.09	30.21	28.22	27.72	22.29	61.40	30.90	25.75	14.11							
	Overhead Rate		133.96	51.80	108.95	57.80	44.58	75.91	54.48	50.89	49.99	40.18	110.73	55.73	46.44	25.45							
	Profit Rate		72.91	8.86	18.63	9.85	7.61	12.99	9.32	8.70	8.55	6.87	18.93	9.53	7.94	4.35							
	Billing Rate		281.15	89.37	187.99	99.19	76.93	130.98	94.01	87.82	86.26	69.33	191.07	96.16	80.13	43.91	Hours	Cost					
1.0	PROJECT MANAGEMENT AND MEETINGS			20											26		46	$ 3,871				129	$ 4,000
a	PMP																	$ -					$ -
b	Develop and Manage Schedule																	$ -					$ -
c	Project Controls																	$ -					$ -
d	QC/QA																	$ -					$ -
e	Invoicing and Reporting			20											26		46	$ 3,871				129	$ 4,000
f	Semi-Monthly Meetings																	$ -					$ -
g	Maintain Administrative Record																	$ -					$ -
h	Coordinate with Related Studies																	$ -					$ -
2.0	DEVELOP LIBRARY OF STUDIES, REPORTS AND BASE DATA			16					16								54	$ 4,801				266	$ 5,165
	Develop Library of Studies, Report and Base Data			16					16								54	$ 4,801				266	$ 5,165
3.0	COMMUNITY CONCERNS AND PARTNERSHIP BUILDING			76					40	129	48	29	66				378	$ 34,456				2,787	$ 37,443
a	Build and maintain Stakeholder Engagement List																	$ -					$ -
b	Develop and Implement Participating Agency Coordination Plan																	$ -					$ -
c	Plan and Support Early Scoping Meetings (2 Public; 1 Agency)			20									22				42	$ 3,711				183	$ 3,908
d	Develop (and Implement) Public Involvement Plan			48								29	40				108	$ 13,956				1082	$ 15,040
	Support Stakeholder Advisory Committee Meetings																	$ -					$ -
	Support Working Group Meetings (Stakeholders and Steering Group)																	$ -					$ -
	Support Public Project Website and Digital and Social Media Outreach																	$ -					$ -
	Public Meetings (for key milestones) and Digital Media			44								29	40				109	$ 11,446				1,082	$ 12,528
	Develop Public Involvement Campaign (PIC)																	$ -					$ -
e	Develop Visual Simulations for Meetings and the PIC			8					46	129	48		6				237	$ 18,187				1,519	$ 19,687
4.0	EXISTING AND FUTURE CONDITIONS		3	63	24	84	98	18	63	93			34	182	14	6	579	$ 58,409				4,008	$ 62,417
a	Collect Information on Existing and Planned Land Use																	$ -					$ -
b	Collect Information on Existing and Future Transportation																	$ -					$ -
c	Collect Information on Environmental Resources		3	72	22	28	82	16	63	73			66		8	6	366	$ 35,817				2,085	$ 37,813
d	Develop GIS Database on Existing and Future Conditions				4					8		24	126			3	165	$ 17,802				1,672	$ 19,474
e	Develop Report on Existing and Future Conditions			12	4	4	4	2	6	12					8	3	53	$ 4,790				241	$ 5,031
5.0	CONCEPTUAL STRATEGIES AND PURPOSE AND NEED		6	92	6	8	8	20		14			54				198	$ 19,879				1,115	$ 20,994
a	Refine Goals and Objectives																	$ -					$ -
b	Develop Conceptual Scenarios for Testing																	$ -					$ -
c	Conduct Holistic Economic Benefits Analysis		6	42		6	6	4		8			6				74	$ 7,351				395	$ 7,746
d	Develop Transportation Strategy																	$ -					$ -
e	Develop Land Use Strategy																	$ -					$ -
f	Develop Environmental Strategy		2	12	4			4		4							26	$ 2,162				137	$ 2,299
g	Develop Purpose and Need Statement			20	2												22	$ 2,168				98	$ 2,261
h	Coordination with Partners and Stakeholders																	$ -					$ -
i	Documentation			20		2	2	2		2							28	$ 2,578				137	$ 2,715
j	GIS Support												68				68	$ 4,618				363	$ 4,981
6.0	DEVELOP ALTERNATIVES AND SCENARIOS		6	132	12	16	18	2	16	28			40		8		282	$ 28,026				994	$ 29,020
a	Develop Transportation Alternatives																	$ -					$ -
b	Develop Land Use Alternatives																	$ -					$ -
c	Develop Environmental Protection and Enhancement Alternatives		6	74	8	10	10	2	10	20					4		144	$ 14,547				453	$ 15,000
d	Develop the Definition of Alternatives Report (and Scenarios)			52	4	6	8		6	8					4		104	$ 9,613				378	$ 9,992
e	Coordination with Partners and Stakeholders																	$ -					$ -
f	GIS Support												40				40	$ 3,866				161	$ 4,026
7.0	DEVELOP EVALUATION METHODOLOGY		5	66		3	3	2		3							79	$ 7,728				346	$ 8,079
a	Develop Draft Methodology		4	46		2	2	2		2							58	$ 5,626				260	$ 6,086
b	Develop Final Methodology		2.5	20													22.5	$ 1,903				86	$ 1,989
c	Coordination with Partners and Stakeholders																	$ -					$ -
8.0	Analysis of Alternatives and Scenarios		7	100	28	28	26	16	20	54			72				349	$ 36,051				2,201	$ 38,252
a	Transportation Benefits and Impacts Analysis																	$ -					$ -
b	Land Use and Economic Benefits and Impacts Analysis																	$ -					$ -
c	Environmental Benefits and Impacts Analysis		4	80	24	24	22	12	20	50			10				246	$ 25,458				1,579	$ 27,043
d	Cost Estimating																	$ -					$ -
e	Documentation		3	20	4	4	4	4		4							83	$ 8,613				212	$ 9,025
	Draft		2	12	3	2	2	3		3							29	$ 2,994				179	$ 3,173
	Final		1	8	1	1	1	1		1							14	$ 1,619				33	$ 1,652
f	GIS Support												60				60	$ 5,705				214	$ 5,919
g	Coordination with Partners and Stakeholders (not agency meetings)																	$ -					$ -
9.0	LOCALLY PREFERRED ALTERNATIVE		2	28													18	$ 1,892				108	$ 2,000
a	Communication with and Support to Decision-Making Bodies		2	16													18	$ 1,892				108	$ 2,000
b	Documentation																	$ -					$ -
10.0	FINAL PHASE 1 DOCUMENTATION		3	27	4	4	4	4		4							44	$ 4,761				239	$ 5,000
a	Final Report for Phase 1		2	22	4	4	4	4		4							44	$ 4,761				239	$ 5,000
b	Notice of Intent																	$ -					$ -
c	Administrative Record for Phase 1																	$ -					$ -
d	Phase 2 Plan																	$ -					$ -
	Total Hours		32	644	74	94	94	52	88	358	125	48	44	472	48	6	2212						
TOTALS			$ 6,819	$ 57,356	$ 13,911	$ 9,343	$ 7,281	$ 6,811	$ 8,275	$ 31,395	$ 10,951	$ 8,578	$ 8,407	$ 45,178	$ 5,846	$ 263	$ 220,414	$ -	$ -	$ -	$ 12,078	$ 232,492

WASATCH SUMMIT MWH	Overhead Labor Burden	193.00%	Paulsen	Olsen	Cowden	Fardal	Sanadiya	Olson	Mychasiw	Labor Summary		Expenses				TOTAL
	Profit	11.0%	Principal Professional	Principal Professional	Senior Professional	Senior Professional	Professional	Professional	Sr Admin			Travel	Shipping/ Mailing	Materials	Other	
	Direct Labor Rate		65.7	63.65	37.55	33.8	26.75	25.5	28.35							
	Burdened Labor Rate		65.70	63.65	37.55	33.80	26.75	26.50	28.35							
	Overhead Rate		126.80	122.84	72.47	74.88	51.63	51.13	54.72							
	Profit Rate		21.18	20.51	12.10	12.51	8.62	8.54	9.14							
	Billing Rate		213.68	237.01	122.12	126.19	87.00	86.19	92.20	Hours	Cost					
1.0	PROJECT MANAGEMENT AND MEETINGS				16	20			16	56	$ 6,458					$ 6,458
a	PMP										$ -					$ -
b	Develop and Manage Schedule										$ -					$ -
c	Project Controls										$ -					$ -
d	QC/QA										$ -					$ -
e	Invoicing and Reporting				16	24			16	56	$ 6,458					$ 6,458
f	Semi-Monthly Meetings										$ -					$ -
g	Maintain Administrative Record										$ -					$ -
h	Coordinate with Related Studies										$ -					$ -
2.0	DEVELOP LIBRARY OF STUDIES, REPORTS AND BASE DATA			2	12			18		32	$ 3,758			200		$ 3,958
	Develop Library of Studies, Report and Base Data			2	12			18		30	$ 3,758			200		$ 3,958
3.0	COMMUNITY CONSENSUS AND PARTNERSHIP BUILDING		12	28	24					64	$ 9,221	1812				$ 11,033
a	Build and maintain Stakeholder Engagement List										$ -					$ -
b	Develop and Implement Participating Agency Coordination Plan										$ -					$ -
c	Plan and Support Early Scoping Meetings (2 Public, 1 Agency)										$ -					$ -
d	Develop (and Implement) Public Involvement Plan		12	28	24					64	$ 9,221	1812				$ 11,033
	Support Stakeholder Advisory Committee Meetings										$ -					$ -
	Support Working Group Meetings (Stakeholders and Steering Group)		12	28	24					64	$ 9,221	1812				$ 11,033
	Support Public Project Website and Digital and Social Media Outlets										$ -					$ -
	Public Meetings (for key milestones) and Digital Media										$ -					$ -
	Develop Public Involvement Campaign (PIC)										$ -					$ -
e	Develop Visual Simulations for Meetings and the PIC										$ -					$ -
4.0	EXISTING AND FUTURE CONDITIONS		12	4	24		40	40		120	$ 15,251			600		$ 15,851
a	Collect Information on Existing and Planned Land Use										$ -					$ -
b	Collect Information on Existing and Future Transportation										$ -					$ -
c	Collect Information on Environmental Resources		8		8		16	16		48	$ 5,457			400		$ 5,857
d	Develop GIS Database on Existing and Future Conditions						24			24	$ 2,089			200		$ 2,289
e	Develop Report on Existing and Future Conditions		4	4	16			24		48	$ 5,705					$ 5,705
5.0	CONCEPTUAL STRATEGIES AND PURPOSE AND NEED		28	4	40		40	40		140	$ 16,559			500		$ 16,559
a	Refine Goals and Objectives										$ -					$ -
b	Develop Conceptual Scenarios for Testing										$ -					$ -
c	Conduct Holistic Economic Benefits Analysis		8		8		16	20		52	$ 5,802					$ 5,802
d	Develop Transportation Strategy										$ -					$ -
e	Develop Land Use Strategy										$ -					$ -
f	Develop Environmental Strategy		4		16		16			36	$ 4,201			300		$ 4,501
g	Develop Purpose and Need Statement										$ -					$ -
h	Coordination with Partners and Stakeholders										$ -					$ -
i	Documentation		4	4	16		8	20		52	$ 6,056			200		$ 6,256
j	GIS Support										$ -					$ -
6.0	DEVELOP ALTERNATIVES AND SCENARIOS		16		32		16			64	$ 8,719			200		$ 8,919
a	Develop Transportation Alternatives										$ -					$ -
b	Develop Land Use Alternatives										$ -					$ -
c	Develop Environmental Protection and Enhancement Alternatives		16		32		16			64	$ 8,719			200		$ 8,919
d	Develop the Definition of Alternatives Report (and Scenarios)										$ -					$ -
e	Coordination with Partners and Stakeholders										$ -					$ -
f	GIS Support										$ -					$ -
7.0	DEVELOP EVALUATION METHODOLOGY		6		16			32		54	$ 6,270					$ 6,270
a	Develop Draft Methodology		6		16			32		54	$ 6,270					$ 6,270
b	Develop Final Methodology										$ -					$ -
c	Coordination with Partners and Stakeholders										$ -					$ -
8.0	Analysis of Alternatives and Scenarios		28	4	90		120	120		360	$ 32,135			1,000		$ 33,135
a	Transportation Benefits and Impacts Analysis										$ -					$ -
b	Land Use and Economic Benefits and Impacts Analysis										$ -					$ -
c	Environmental Benefits and Impacts Analysis		12		30		120	96		258	$ 21,494			800		$ 22,294
d	Cost Estimating				8			40		48	$ 4,424					$ 4,424
e	Documentation		4	4	12			24		44	$ 5,217			200		$ 5,417
	Draft		4	4	12			24		44	$ 5,217			200		$ 5,417
	Final										$ -					$ -
f	GIS Support										$ -					$ -
g	Coordination with Partners and Stakeholders (not mgmt meetings)										$ -					$ -
9.0	LOCALLY PREFERRED ALTERNATIVE										$ -					$ -
a	Communication with and Support to Decision-Making Bodies										$ -					$ -
b	Documentation										$ -					$ -
10.0	FINAL PHASE 1 DOCUMENTATION										$ -					$ -
a	Final Report for Phase 1										$ -					$ -
b	Notice of Intent										$ -					$ -
c	Administrative Record for Phase 1										$ -					$ -
d	Phase 2 Plan										$ -					$ -
	Total Hours		78	32	214	24	216	228	16	808						
TOTALS			$ 16,667	$ 6,624	$ 24,135	$ 3,029	$ 18,792	$ 19,650	$ 1,475	808	$ 82,972	$ 1,812	$ -	$ 2,500	$ -	$ 96,683

WASATCH SUMMIT Logan Simpson Design	Overhead Labor Burden	190.00%	B Meghen	T.Roth	J.Carter	B.Sweeney	T.Copeland	E.Anderson	M Moore	M.McGilvray	C.Stitch	M.Mitchell-Dest	J.Nelson	Labor Summary		Expenses				TOTAL
	Profit	11.0%	Principal Planner	Principal Env. Planner	Planner IV	Planner IV	Env. Planner IV	Env. Planner IV	Planner III	Planner I	GIS Analyst II	Admin. II	Admin. II			Travel	Shipping/ Mailing	Materials	Other	
	Direct Labor Rate		62	63	49	44	45	45	35	19	25	33	19							
	Burdened Labor Rate		62.00	83.00	69.00	44.00	45.00	45.00	35.00	19.00	25.00	22.00	19.00							
	Overhead Rate		117.83	119.70	93.10	83.60	87.40	87.40	68.40	36.10	49.40	41.80	36.10							
	Profit Rate		19.78	20.10	15.63	14.04	14.67	14.67	11.48	6.06	8.29	7.02	6.06							
	Billing Rate		199.58	202.80	157.73	141.64	148.07	148.07	115.88	61.16	83.69	70.82	61.16	Hours	Cost					
1.0	PROJECT MANAGEMENT AND MEETINGS		8		16									24	$ 4,120	900		50		$ 4,670
a	PMP														$ -					$ -
b	Develop and Manage Schedule														$ -					$ -
c	Project Controls														$ -					$ -
d	QC/QA														$ -					$ -
e	Invoicing and Reporting														$ -					$ -
f	Semi-Monthly Meetings		8		16									24	$ 4,120	500		50		$ 4,670
g	Maintain Administrative Record														$ -					$ -
h	Coordinate with Related Studies														$ -					$ -
2.0	DEVELOP LIBRARY OF STUDIES, REPORTS AND BASE DATA														$ -					$ -
	Develop Library of Studies, Report and Base Data														$ -					$ -
3.0	COMMUNITY CONSENSUS AND PARTNERSHIP BUILDING														$ -					$ -
a	Build and maintain Stakeholder Engagement List														$ -					$ -
b	Develop and Implement Participating Agency Coordination Plan														$ -					$ -
c	Plan and Support Early Scoping Meetings (2 Public; 1 Agency)														$ -					$ -
d	Develop (and Implement) Public Involvement Plan														$ -					$ -
	Support Stakeholder Advisory Committee Meetings														$ -					$ -
	Support Working Group Meetings (Stakeholders and Steering Group)														$ -					$ -
	Support Public Project Website and Digital and Social Media Outlets														$ -					$ -
	Public Meetings (for key milestones) and Digital Media														$ -					$ -
	Develop Public Involvement Campaign (PIC)														$ -					$ -
e	Develop Visual Simulations for Meetings and the PIC														$ -					$ -
4.0	EXISTING AND FUTURE CONDITIONS		12		56					50	28	8	12	176	$ 18,767		100	600		$ 19,467
a	Collect Information on Existing and Planned Land Use		8		40					50	30		4	132	$ 13,719		50	500		$ 14,269
b	Collect Information on Existing and Future Transportation														$ -					$ -
c	Collect Information on Environmental Resources														$ -					$ -
d	Develop GIS Database on Existing and Future Conditions														$ -					$ -
e	Develop Report on Existing and Future Conditions		4		16						8	8	8	44	$ 5,047		50	100		$ 5,197
5.0	CONCEPTUAL STRATEGIES AND PURPOSE AND NEED		24		63				40	48	62		28	266	$ 29,441	500	50	800		$ 30,791
a	Refine Goals and Objectives														$ -					$ -
b	Develop Conceptual Scenarios for Testing														$ -					$ -
c	Conduct Holistic Economic Benefits Analysis		2		4									6	$ 1,035					$ 1,035
d	Develop Transportation Strategy														$ -					$ -
e	Develop Land Use Strategy		22		43				32	48	50		16	214	$ 23,370	500	50	800		$ 24,720
f	Develop Environmental Strategy														$ -					$ -
g	Develop Purpose and Need Statement														$ -					$ -
h	Coordination with Partners and Stakeholders														$ -					$ -
i	Documentation		4		20				8		12		12	46	$ 5,041					$ 5,041
j	GIS Support														$ -					$ -
6.0	DEVELOP ALTERNATIVES AND SCENARIOS		16		40				32	48	60	8	8	212	$ 22,224	500	50	400		$ 23,174
a	Develop Transportation Alternatives														$ -					$ -
b	Develop Land Use Alternatives		16		40				32	48	60	8	8	212	$ 22,224	500	50	400		$ 23,174
c	Develop Environmental Protection and Enhancement Alternatives														$ -					$ -
d	Develop the Definition of Alternatives Report (and Scenarios)														$ -					$ -
e	Coordination with Partners and Stakeholders														$ -					$ -
f	GIS Support														$ -					$ -
7.0	DEVELOP EVALUATION METHODOLOGY		24		32								8	64	$ 10,327	250	100	400		$ 11,077
a	Develop Draft Methodology		16		16									32	$ 5,717	250	50	200		$ 6,217
b	Develop Final Methodology		8		16								8	32	$ 4,610		50	200		$ 4,860
c	Coordination with Partners and Stakeholders														$ -					$ -
8.0	Analysis of Alternatives and Scenarios		24		96				40	32	56	8	24	280	$ 33,058	400	100	550		$ 34,108
a	Transportation Benefits and Impacts Analysis														$ -					$ -
b	Land Use and Economic Benefits and Impacts Analysis		16		56				32	32	48		16	200	$ 23,494		50	500		$ 24,044
c	Environmental Benefits and Impacts Analysis														$ -					$ -
d	Cost Estimating														$ -					$ -
e	Documentation		4		8				8		8	8	8	44	$ 4,713					$ 4,713
	Draft														$ -					$ -
	Final		4		8				8		8	8	8	44	$ 4,713					$ 4,713
f	GIS Support														$ -					$ -
g	Coordination with Partners and Stakeholders (not night meetings)		4		32									36	$ 5,845	400	50	50		$ 6,345
9.0	LOCALLY PREFERRED ALTERNATIVE				20									20	$ 3,155	120	50	50		$ 3,375
a	Communication with and Support to Decision-Making Bodies				20									20	$ 3,155	120	50	50		$ 3,375
b	Documentation														$ -					$ -
10.0	FINAL PHASE 1 DOCUMENTATION		4		4					16		8	8	40	$ 5,454					$ 5,454
a	Final Report for Phase 1		4		4					16		8	8	40	$ 5,454					$ 5,454
b	Notice of Intent														$ -					$ -
c	Administrative Record for Phase 1														$ -					$ -
d	Phase 2 Plan														$ -					$ -
		Total Hours	114		324				133	194	234	32	90	1,082						
TOTALS			$ 22,752	$ -	$ 51,105	$ -	$ -	$ -	$ 12,979	$ 11,855	$ 18,078	$ 2,266	$ 5,504	1,082	$ 124,540	$ 3,870	$ 450	$ 3,850	$ -	$ 130,120

WASATCH SUMMIT
Intrepid

		Overhead	138.53%	Mike Gross	Beau Hunter	Carrie Geytkowski	Scott Eggers	Leigh Gibson	Aaron Mentzer	Katie Rawlance	Gemma Puddy	Nicole Kostrzo	Jane Green	Chris Thomas	Labor Summary		Expenses				TOTAL
		Labor Burden															Travel	Shipping/ Mailing	Materials	Other	
		Profit	11.0%	Principal in Charge	PI Manager	Chief Strategist	Creative Director	Media Director	PI Specialist	PI Associate	PI Associate	Production Manager	Editor	Senior Strategist							
		Direct Labor Rate		60.09	43.27	75	75	35.53	27.77	22.19	22.59	26.44	25	84.13							
		Burdened Labor Rate		66.69	48.02	83.25	83.25	39.43	30.82	24.63	25.07	29.34	27.75	93.37							
		Overhead Rate		83.24	59.94	103.90	103.90	50.61	38.47	31.29	31.29	36.63	34.63	116.55							
		Profit Rate		15.77	11.35	19.68	19.68	9.58	7.29	5.93	5.93	6.94	6.56	22.07							
		Billing Rate		159.10	114.57	188.58	188.58	95.72	73.53	59.83	59.51	70.00	66.19	222.75	Hours	Cost					
1.0	PROJECT MANAGEMENT AND MEETINGS					23									23	$ 3,972					$ 3,972
a	Plan															$ -					$ -
b	Develop and Manage Schedule															$ -					$ -
c	Project Controls															$ -					$ -
d	QC/QA															$ -					$ -
e	Invoicing and Reporting															$ -					$ -
f	Semi-Monthly Meetings															$ -					$ -
g	Maintain Administrative Record					23									20	$ 3,972					$ 3,972
h	Coordinate with Related Studies															$ -					$ -
2.0	DEVELOP LIBRARY OF STUDIES, REPORTS AND BASE DATA															$ -					$ -
	Develop Library of Studies, Report and Base Data															$ -					$ -
3.0	COMMUNITY CONSENSUS AND PARTNERSHIP BUILDING			124	259	65	135	225	255	255	260	45	17	35	1636	$ 168,839	1,875		3,400	40,000	$ 213,564
a	Build and maintain Stakeholder Engagement List			5	30				30	20	20				125	$ 8,631					$ 8,631
b	Develop and Implement Participating Agency Coordination Plan			5	18	5		25	20	20	10			5	98	$ 10,049					$ 10,049
c	Plan and Support Early Scoping Meetings (2 PLCC; 1 Agency)			5	20	20	20	30	20	5	5			10	135	$ 14,378	150				$ 14,378
d	Develop (and implement) Public Involvement Plan			90	225	40	110	165	185	180	205	45	15	20	1290	$ 131,060	1,725		3,400	40,000	$ 176,184
	Support Stakeholder Advisory Committee Meetings			10	35		10	10	20	20	20	5			130	$ 13,845	250		300		$ 14,145
	Support Working Group Meetings (Stakeholders and Steering Group)			10	30		10	10	20	20	20	5			125	$ 13,321	250		300		$ 14,021
	Support Public Project Website and Digital and Social Media Outlets			10	20		40	20	30	30	30	15	5		200	$ 20,660	250		1,800		$ 22,710
	Public Meetings (for key milestones) and Digital Media			20	35		40	40	40	30	25	20	10		270	$ 30,600	450		1,000		$ 32,050
	Develop Public Involvement Campaign (PIC)			20	60	40		60	60	80	80			20	420	$ 44,033	550			40,000	$ 84,583
e	Develop Visual Simulations for Meetings and the PIC												2		2	$ 132					$ 132
4.0	EXISTING AND FUTURE CONDITIONS															$ -					$ -
a	Collect Information on Existing and Planned Land Use															$ -					$ -
b	Collect Information on Existing and Future Transportation															$ -					$ -
c	Collect Information on Environmental Resources															$ -					$ -
d	Develop GIS Database on Existing and Future Conditions															$ -					$ -
e	Develop Report on Existing and Future Conditions															$ -					$ -
5.0	CONCEPTUAL STRATEGIES AND PURPOSE AND NEED															$ -					$ -
a	Refine Goals and Objectives															$ -					$ -
b	Develop Conceptual Scenarios for Testing															$ -					$ -
c	Conduct Holistic Economic Benefits Analysis															$ -					$ -
d	Develop Transportation Strategy															$ -					$ -
e	Develop Land Use Strategy															$ -					$ -
f	Develop Environmental Strategy															$ -					$ -
g	Develop Purpose and Need Statement															$ -					$ -
h	Coordination with Partners and Stakeholders															$ -					$ -
i	Documentation															$ -					$ -
j	GIS Support															$ -					$ -
6.0	DEVELOP ALTERNATIVES AND SCENARIOS															$ -					$ -
a	Develop Transportation Alternatives															$ -					$ -
b	Develop Land Use Alternatives															$ -					$ -
c	Develop Environmental Protection and Enhancement Alternatives															$ -					$ -
d	Develop the Definition of Alternatives Report (and Scenarios)															$ -					$ -
e	Coordination with Partners and Stakeholders															$ -					$ -
f	GIS Support															$ -					$ -
7.0	DEVELOP EVALUATION METHODOLOGY															$ -					$ -
a	Develop Draft Methodology															$ -					$ -
b	Develop Final Methodology															$ -					$ -
c	Coordination with Partners and Stakeholders															$ -					$ -
8.0	Analysis of Alternatives and Scenarios															$ -					$ -
a	Transportation Benefits and Impacts Analysis															$ -					$ -
b	Land Use and Economic Benefits and Impacts Analysis															$ -					$ -
c	Environmental Benefits and Impacts Analysis															$ -					$ -
d	Cost Estimating															$ -					$ -
e	Documentation															$ -					$ -
	Draft															$ -					$ -
	Final															$ -					$ -
f	GIS Support															$ -					$ -
g	Coordination with Partners and Stakeholders (not mgmt meetings)															$ -					$ -
9.0	LOCALLY PREFERRED ALTERNATIVE			10	20		5	25	20	20	20	5	5	10	115	$ 12,385					$ 12,385
a	Communication with and Support to Decision-Making Bodies			10	20		5	25	20	20	20	5	5	10	115	$ 12,385					$ 12,385
b	Documentation															$ -					$ -
10.0	FINAL PHASE 1 DOCUMENTATION															$ -					$ -
a	Final Report for Phase 1															$ -					$ -
b	Notice of Intent															$ -					$ -
c	Administrate Record for Phase 1															$ -					$ -
d	Phase 2 Plan															$ -					$ -
		Total Hours		115	313	85	195	345	275	225	250	50	22	45	1793						
TOTALS				$ 18,295	$ 35,855	$ 16,079	$ 36,808	$ 33,111	$ 20,220	$ 13,458	$ 14,911	$ 3,500	$ 1,456	$ 10,024	1,793	$ 184,045	$ 1,875	$ -	$ 3,400	$ 40,000	$ 229,940

WASATCH SUMMIT Strategic Economics	Overhead Labor Burden	176.89%	Dana Beier	Rachel Fogarty	Sajana	Amanda Gehrke	Sarah Graham	Derek Braun	Alison Nesarow	Michelle Thong	Franklin Degerness	Labor Summary		Expenses				TOTAL
	Profit	11.0%	President	Principal	Principal	Senior Associate	Senior Associate	Associate	Associate	Associate	Classification			Travel	Shipping/ Mailing	Materials	Other	
	Direct Labor Rate		85.33	57.69	52.88	36.06	27.64	29.16	27.64	27.4	22.6							
	Burdened Labor Rate		85.38	57.69	52.88	36.06	27.64	29.16	27.64	27.40	22.60							
	Overhead Rate		151.53	122.05	93.54	63.79	48.89	51.58	48.89	48.47	39.98							
	Profit Rate		26.00	17.57	16.11	10.88	8.42	8.88	8.42	8.35	6.88							
	Billing Rate		262.41	177.31	162.53	110.83	84.95	89.62	84.95	84.21	69.46	Hours	Cost					
1.0	PROJECT MANAGEMENT AND MEETINGS												$ -					$ -
a	PMP												$ -					$ -
b	Develop and Manage Schedule												$ -					$ -
c	Project Controls												$ -					$ -
d	QC/QA												$ -					$ -
e	Invoicing and Reporting												$ -					$ -
f	Semi-Monthly Meetings												$ -					$ -
g	Maintain Administrative Record												$ -					$ -
h	Coordinate with Related Studies												$ -					$ -
2.0	DEVELOP LIBRARY OF STUDIES, REPORTS AND BASE DATA												$ -					$ -
	Develop Library of Studies, Report and Base Data												$ -					$ -
3.0	COMMUNITY CONSENSUS AND PARTNERSHIP BUILDING												$ -					$ -
a	Build and maintain Stakeholder Engagement List												$ -					$ -
b	Develop and Implement Participating Agency Coordination Plan												$ -					$ -
c	Plan and Support Early Scoping Meetings (2 Public, 1 Agency)												$ -					$ -
d	Develop (and Implement) Public Involvement Plan												$ -					$ -
	Support Stakeholder Advisory Committee Meetings												$ -					$ -
	Support Working Group Meetings (Stakeholders and Steering Group)												$ -					$ -
	Support Public Project Website and Digital and Social Media Outlets												$ -					$ -
	Public Meetings (for key milestones) and Digital Media												$ -					$ -
	Develop Public Involvement Campaign (PIC)												$ -					$ -
e	Develop Visual Simulations for Meetings and the PIC												$ -					$ -
4.0	EXISTING AND FUTURE CONDITIONS												$ -					$ -
a	Collect Information on Existing and Planned Land Use												$ -					$ -
b	Collect Information on Existing and Future Transportation												$ -					$ -
c	Collect Information on Environmental Resources												$ -					$ -
d	Develop GIS Database on Existing and Future Conditions												$ -					$ -
e	Develop Report on Existing and Future Conditions												$ -					$ -
5.0	CONCEPTUAL STRATEGIES AND PURPOSE AND NEED		42	64		93		275			220	696	$ 73,158	2,200				$ 75,358
a	Refine Goals and Objectives												$ -					$ -
b	Develop Conceptual Scenarios for Testing		8	12								20	$ 4,227					$ 4,227
c	Conduct Holistic Economic Benefits Analysis		30	44		83		235			200	591	$ 59,715	2,200				$ 61,915
d	Develop Transportation Strategy												$ -					$ -
e	Develop Land Use Strategy												$ -					$ -
f	Develop Environmental Strategy												$ -					$ -
g	Develop Purpose and Need Statement												$ -					$ -
h	Coordination with Partners and Stakeholders												$ -					$ -
i	Documentation		4	8		16		40			20	88	$ 9,216					$ 9,216
j	GIS Support												$ -					$ -
6.0	DEVELOP ALTERNATIVES AND SCENARIOS		24	24		16						64	$ 12,327					$ 12,327
a	Develop Transportation Alternatives												$ -					$ -
b	Develop Land Use Alternatives		24	24		16						64	$ 12,327					$ 12,327
c	Develop Environmental Protection and Enhancement Alternatives												$ -					$ -
d	Develop the Definition of Alternatives Report (and Scenarios)												$ -					$ -
e	Coordination with Partners and Stakeholders												$ -					$ -
f	GIS Support												$ -					$ -
7.0	DEVELOP EVALUATION METHODOLOGY		22	12		16						50	$ 6,525					$ 6,525
a	Develop Draft Methodology		8	8		8						24	$ 4,404					$ 4,404
b	Develop Final Methodology		2	4		8						14	$ 2,121					$ 2,121
c	Coordination with Partners and Stakeholders												$ -					$ -
8.0	Analysis of Alternatives and Scenarios		20	10		40		130			100	320	$ 33,598	2,200				$ 35,798
a	Transportation Benefits and Impacts Analysis												$ -					$ -
b	Land Use and Economic Benefits and Impacts Analysis		20	10		40		130			100	320	$ 33,598	2,200				$ 35,798
c	Environmental Benefits and Impacts Analysis												$ -					$ -
d	Cost Estimating												$ -					$ -
e	Documentation												$ -					$ -
	Draft												$ -					$ -
	Final												$ -					$ -
f	GIS Support												$ -					$ -
g	Coordination with Partners and Stakeholders (not digital meetings)												$ -					$ -
9.0	LOCALLY PREFERRED ALTERNATIVE												$ -					$ -
a	Communication with and Support to Decision-Making Bodies												$ -					$ -
b	Documentation												$ -					$ -
10.0	FINAL PHASE 1 DOCUMENTATION												$ -					$ -
a	Final Report for Phase 1												$ -					$ -
b	Notice of Intent												$ -					$ -
c	Administrative Record for Phase 1												$ -					$ -
d	Phase 2 Plan												$ -					$ -
		Total Hours	95	130		170		405			320	1,121						
TOTALS			$ 25,192	$ 23,050	$ -	$ 18,841	$ -	$ 36,297	$ -	$ -	$ 22,227	1,121	$ 125,608	$ 4,400	$ -	$ -	$ -	$ 130,008

WASATCH SUMMIT
The Brendle Group

		Overhead	69.00%	Judy Dorsey	Jake Stoving	Becky Pecsk	Dave Wortman	Patrick Flynn	Susan Elyche	Labor Summary		Expenses				TOTAL
		Labor Burden										Travel	Shipping/ Mailing	Materials	Other	
		Profit	11.0%	Principal	Senior Engineer II	Engineer IV	Program Mgr II	Engineer/Planner II	Program Mgr I							
		Direct Labor Rate		96.58	79.04	48.11	51.41	33.01	41.62							
		Burdened Labor Rate		85.58	73.04	48.11	51.41	33.01	41.62							
		Overhead Rate		59.74	50.40	33.20	35.47	22.78	28.72							
		Profit Rate		16.10	13.58	8.94	9.56	6.14	7.74							
		Billing Rate		163.42	137.02	90.25	96.44	61.92	78.07	Hours	Cost					
1.0	PROJECT MANAGEMENT AND MEETINGS			8					9	17	$ 2,002					$ 2,002
a	PMP										$ -					$ -
b	Develop and Manage Schedule			8					9	17	$ 2,002					$ 2,002
c	Project Controls										$ -					$ -
d	QC/QA										$ -					$ -
e	Invoicing and Reporting										$ -					$ -
f	Semi-Monthly Meetings										$ -					$ -
g	Maintain Administrative Record										$ -					$ -
h	Coordinate with Related Studies										$ -					$ -
2.0	DEVELOP LIBRARY OF STUDIES, REPORTS AND BASE DATA										$ -					$ -
	Develop Library of Studies, Report and Base Data										$ -					$ -
3.0	COMMUNITY CONSENSUS AND PARTNERSHIP BUILDING			96		28	28		28	180	$ 15,944	9,600				$ 25,544
a	Build and maintain Stakeholder Engagement List										$ -					$ -
b	Develop and Implement Participating Agency Coordination Plan										$ -					$ -
c	Plan and Support Early Scoping Meetings (2 Public, 1 Agency)										$ -					$ -
d	Develop (and Implement) Public Involvement Plan			56		28	28		28	139	$ 13,944	9,600				$ 23,544
	Support Stakeholder Advisory Committee Meetings			16					16	32	$ 3,987	1,200				$ 4,187
	Support Working Group Meetings (Stakeholders and Steering Group)			20		28				48	$ 7,079	7,200				$ 14,279
	Support Public Project Website and Digital and Social Media Outlets			-						-	$ -					$ -
	Public Meetings (for key milestones) and Digital Media			16					16	32	$ 3,987	1,200				$ 4,187
	Develop Public Involvement Campaign (PIC)					28				28	$ 1,799					$ 1,799
e	Develop Visual Simulations for Meetings and the PIC										$ -					$ -
4.0	EXISTING AND FUTURE CONDITIONS			2					78	80	$ 6,415					$ 6,415
a	Collect Information on Existing and Planned Land Use			2						2	$ 329					$ 329
b	Collect Information on Existing and Future Transportation										$ -					$ -
c	Collect Information on Environmental Resources								88	88	$ 2,957					$ 2,957
d	Develop GIS Database on Existing and Future Conditions										$ -					$ -
e	Develop Report on Existing and Future Conditions								40	40	$ 3,123					$ 3,123
5.0	CONCEPTUAL STRATEGIES AND PURPOSE AND NEED			24	8	16	16	16	12	90	$ 9,716					$ 9,716
a	Refine Goals and Objectives										$ -					$ -
b	Develop Conceptual Scenarios for Testing			8						8	$ 1,299					$ 1,299
c	Conduct Holistic Economic Benefits Analysis			8		8	8		8	32	$ 3,215					$ 3,215
d	Develop Transportation Strategy										$ -					$ -
e	Develop Land Use Strategy										$ -					$ -
f	Develop Environmental Strategy			4	8	8	8	8		34	$ 3,542					$ 3,542
g	Develop Purpose and Need Statement										$ -					$ -
h	Coordination with Partners and Stakeholders			4			4			8	$ 1,035					$ 1,035
i	Documentation								8	8	$ 625					$ 625
j	GIS Support										$ -					$ -
6.0	DEVELOP ALTERNATIVES AND SCENARIOS			20	4	8	8	4	84	128	$ 6,631	1,200				$ 7,831
a	Develop Transportation Alternatives				4					4	$ 361					$ 361
b	Develop Land Use Alternatives			8			4			8	$ 711					$ 711
c	Develop Environmental Protection and Enhancement Alternatives			4	4	4	4	4		20	$ 2,192					$ 2,192
d	Develop the Definition of Alternatives Report (and Scenarios)										$ -					$ -
e	Coordination with Partners and Stakeholders			14					14	28	$ 3,367	1,200				$ 4,567
f	GIS Support										$ -					$ -
7.0	DEVELOP EVALUATION METHODOLOGY			10	2	8	2			22	$ 2,813	1,200				$ 4,013
a	Develop Draft Methodology				2		2			4	$ 467					$ 467
b	Develop Final Methodology			2						2	$ 325					$ 325
c	Coordination with Partners and Stakeholders			8		8				16	$ 2,021	1,200				$ 3,221
8.0	Analysis of Alternatives and Scenarios			20	40	70	50	16	30	234	$ 24,800					$ 24,800
a	Transportation Benefits and Impacts Analysis					20				20	$ 1,805					$ 1,805
b	Land Use and Economic Benefits and Impacts Analysis			8			16			24	$ 2,842					$ 2,842
c	Environmental Benefits and Impacts Analysis			10	20	18	16	16	30	94	$ 9,620					$ 9,620
d	Cost Estimating				20	20				40	$ 4,545					$ 4,545
e	Documentation			6		12	18		18	53	$ 6,006					$ 6,006
	Draft			2		6	8		14	30	$ 2,731					$ 2,731
	Final			4		6	8		4	22	$ 3,275					$ 3,275
f	GIS Support										$ -					$ -
g	Coordination with Partners and Stakeholders (not mgmt meetings)			2					2	4	$ 481					$ 481
9.0	LOCALLY PREFERRED ALTERNATIVE			4			4			8	$ 1,035					$ 1,035
a	Communication with and Support to Decision-Making Bodies			4			4			8	$ 1,035					$ 1,035
b	Documentation										$ -					$ -
10.0	FINAL PHASE 1 DOCUMENTATION			2			4		8	14	$ 1,335					$ 1,335
a	Final Report for Phase 1			2			4		8	14	$ 1,335					$ 1,335
b	Notice of Intent										$ -					$ -
c	Administrative Record for Phase 1										$ -					$ -
d	Phase 2 Plan										$ -					$ -
		Total Hours		152	84	130	200	48	379	653						
TOTALS				$ 24,837	$ 7,399	$ 11,732	$ 9,644	$ 2,953	$ 13,975	653	$ 69,791	$ 12,000	$ -	$ -	$ -	$ 81,791

WASATCH SUMMIT Hatch Mott MacDonald	Overhead Labor Burden Profit Direct Labor Rate Burdened Labor Rate Overhead Rate Profit Rate Billing Rate		Name Classification	Name Classification	Name Classification	Name Classification	Name Classification	Name Classification	Name Classification	Name Classification	Name Classification	Name Classification	Name Classification	Name Classification	Name Classification	Name Classification	Name Classification	Name Classification	Name Classification	Name Classification	Name Classification	Name Classification	Name Classification	Name Classification	Labor Summary Hours	Labor Summary Cost	Expenses Travel	Expenses Printing/ Binding	Expenses Materials	Expenses Other	TOTAL
1.0	PROJECT MANAGEMENT AND ADMINISTRATION																												
	a PMP																												
	b Planning and Manage Schedule																												
	c Project Controls																												
	d QA/QC																												
	e Invoicing and Reporting																												
	f Subconsulting Oversight																												
	g Monthly Coordination Calls																												
	h Coordinating with Regional Agencies																												
2.0	PUBLIC INVOLVEMENT (PI) PLANNING, IMPLEMENTATION AND EVALUATION																												
	Develop Inventory of Studies, Research and Work Done																												
3.0	COMMUNITY OUTREACH AND ENGAGEMENT ACTIVITIES																												
	a Build and organize Stakeholder Engagement Job																												
	b Planning and Implement Participating Agency Coordination Plan																												
	c Plan and Support Early Scoping Meetings (2 Public, 2 Agency)																												
	d Develop Joint Involvement Outreach Implementation Plan																												
	Support Stakeholder Advisory Committee Meetings																												
	Support Working Agency Meetings (Stakeholders and Planning Group)																												
	Support Public Project Meetings and Digital and Social Media Outlets																												
	Public Meetings (No Site Alternatives and Alternatives)																												
	Develop Public Involvement Summary (PIS)																												
	e Develop Visual Simulations for Meetings and the PIS																												
4.0	ENGAGE AGENCY COORDINATION																												
	a Collect Information on Planned and Planned Land Use																												
	b Collect Information on Existing and Future Transportation																												
	c Collect Information on Environmental Resources																												
	d Develop GIS Database on Natural and Physical Resources																												
	e Develop Report on Existing and Future Conditions																												
5.0	DESCRIPTION OF PROJECT AND PURPOSE AND NEED																											$ 5,470	$ 5,470
	a Collect Data and Literature																												
	b Develop Preliminary Mapping for Scoping																											$ 400	$ 400
	c Design and Perform Engineering Analysis																												
	d Develop Transportation Modeling																											$ 5,070	$ 5,070
	e Develop Land Use Scenarios																												
	f Develop Environmental Mapping																												
	g Develop Purpose and Need Statement																												
	h Coordination with Agency and Stakeholders																												
	i Documentation																												
	j GIS Support																												
6.0	DEVELOP ALTERNATIVES AND SCREENING																											$ 5,000	$ 5,000
	a Develop Transportation Alternatives																											$ 5,470	$ 5,470
	b Develop Land Use Alternatives																												
	c Develop Environmental Evaluation and Environmental Alternatives																												
	d Develop the Preliminary of Alternatives Report and Summary																												
	e Coordination with Agencies and Stakeholders																												
	f GIS Support																												
7.0	ALTERNATIVES EVALUATION AND REFINEMENT																												
	a Develop Draft Alternatives																												
	b Develop Final Alternatives																												
	c Coordination with Agencies and Stakeholders																												
8.0	Analysis of Alternatives and Screening																												
	a Transportation Benefits and Impacts Analysis																												
	b Land Use and Screening Benefits and Impacts Analysis																												
	c Financial Benefits and Impacts Analysis																												
	d Cost Estimates																												
	e Documentation																												
	Draft																												
	Final																												
	f GIS Support																												
	g Coordination with Partners and Stakeholders (and Agency Meetings)																												
9.0	LOCALLY PREFERRED ALTERNATIVE																												
	a Documentation with Land Use and Transportation Planning Section																												
	b Documentation																												
10.0	FINAL REPORT DOCUMENTATION																												
	a Final Report for Phase 1																												
	b Publish of Phase 1																												
	c Administrative Record for Phase 1																												
	d Phase 2 Plan																												
	Total Hours																												
TOTALS			$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 10,000	$ 10,000

WASATCH SUMMIT

Ecosign

Overhead

Labor Burden

Profit

		Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Labor Summary		Expenses				TOTAL
		Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Hours	Cost	Travel	Reprod/ Mailing	Postage	Other	
Direct Labor Rate																															
Burdened Labor Rate																															
Overhead Rate																															
Profit Rate																															
Billing Rate																															
1.0	PROJECT Administration and start meeting																														
1	Prep																														
2	Planning and Project Schedule																														
3	Project Planning																														
4	Client																														
5	Meeting and Reporting																														
6	Team Internal Meetings																														
7	Weekly Admin Time Report																														
8	Coordinate with Project Team																														
1.0	Collaboration of officers, ownership and lease terms																														
	Meeting Library of Studies, Reports and Base Plans																														
2.0	COMMUNITY ENGAGEMENT AND PUBLIC INVOLVEMENT																														
1	Build and maintain Stakeholder Engagement Log																														
2	Develop and Implement Stakeholder Engagement Plan																														
3	Plan and Support Early Scoping Meetings (1 Public, 1 Agency)																														
4	Develop and Implement Public Involvement Plan																														
	Support Photographic Inventory Specialists Meetings																														
	Support Meeting Series Meetings Documentation and Meeting Report																														
	Support Public Review Website and Digital and Social Media Outlets																														
	Public Meetings Pre-App Information and Digital Media																														
	Develop Public Involvement Summary (PIS)																														
5	Develop Visual Presentations for Meetings and the PIS																														
3.0	Cooperate with Agencies																														
1	Collect Information on Planning and Technical Land Use																														
2	Collect Information on Existing and Future Transportation																														
3	Collect Information on Future Regional Developments																														
4	Develop GIS Mapping on Planning and Transit Conditions																														
5	Develop Impacts on Planning and Design Alternatives																														
4.0	Concept Plans, Alternatives and Preferred Area Plans																														
1	Define Areas and Districts																														
2	Develop Concept and Scenarios for Review																														
3	Concept Illustrative Planning Graphic Images																														
4	Develop Transportation Elements																														
5	Develop Environmental Strategy																														
6	Develop Planning and Urban Framework																														
7	Coordinate with Partners and Stakeholders																														
	Design Charrette																														
	Art Symposia																														
5.0	DEVELOP ALTERNATIVES AND EVALUATION																														
1	Develop Transportation Alternatives																														
2	Develop Land Use Alternatives																														
3	Develop Environmental Protection and Enhancement Alternatives																														
4	Develop GIS Reflection of Alternatives Impact and Evaluation																														
5	Coordinate with Partners and Stakeholders																														
6	Art Symposia																														
6.0	Circulation and Parking and Transit																														
1	Develop Road Improvements																														
2	Develop Transit Improvements																														
3	Coordinate with Partners and Stakeholders																														
7.0	Analysis of Alternatives and Scenarios																														
1	Transportation Capacity and Impacts Analysis																														
2	Land Use and Economic Benefits and Impacts Analysis																														
3	Environmental Benefits and Impacts Analysis																														
4	Cost Assumptions																														
5	Documentation																														
	Draft																														
	Final																														
8	GIS Support																														
9	Coordination with Partners and Stakeholders and Project Meetings																														
9.0	LOCALLY PREFERRED ALTERNATIVE																														
1	Communication with and Support to Preservation Meeting Series																														
2	Documentation																														
10.0	Final Plans & Implementation																														
1	Final Report for Phase 2																														
2	Approval of Report																														
3	Attorney Fees Allowed for Phase 2																														
4	Phase 2 Plans																														
TOTALS	Total Hours																														

WASATCH SUMMIT
ARC Associates

Overhead
Labor Burden
Profit
Gross Labor Rate
Overhead Rate
Profit Rate
Billing Rate

		Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Labor Summary		Expenses				TOTAL
		Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Hours	Cost	Travel	Reproduction/ Mailing	Materials	Other	
1.0																																		
	A																																	
	B																																	
	C																																	
	D																																	
	E																																	
	F																																	
	G																																	
2.0																																		
	A																																	
3.0																																		
	A																																	
	B																																	
	C																																	
	D																																	
	E																																	
	F																																	
	G																																	
	H																																	
	I																																	
	J																																	
	K																																	
	L																																	
	M																																	
	N																																	
	O																																	
	P																																	
	Q																																	
	R																																	
	S																																	
	T																																	
	U																																	
	V																																	
	W																																	
	X																																	
	Y																																	
	Z																																	
4.0																																		
	A																																	
	B																																	
	C																																	
5.0																																		
	A																																	
	B																																	
	C																																	
	D																																	
	E																																	
	F																																	
	G																																	
	H																																	
	I																																	
	J																																	
6.0																																		
	A																																	
	B																																	
	C																																	
	D																																	
	E																																	
	F																																	
	G																																	
	H																																	
	I																																	
	J																																	
7.0																																		
	A																																	
	B																																	
	C																																	
	D																																	
	E																																	
	F																																	
	G																																	
	H																																	
	I																																	
	J																																	
8.0																																		
	A																																	
	B																																	
	C																																	
	D																																	
	E																																	
	F																																	
	G																																	
	H																																	
	I																																	
	J																																	
9.0																																		
	A																																	
	B																																	
	C																																	
	D																																	
	E																																	
	F																																	
	G																																	
	H																																	
	I																																	
	J																																	
10.0																																		
	A																																	
	B																																	
	C																																	
	D																																	
	E																																	
	F																																	
	G																																	
	H																																	
	I																																	
	J																																	
11.0																																		
	A																																	
	B																																	
	C																																	
	D																																	
	E																																	
	F																																	
	G																																	
	H																																	
	I																																	
	J																																	
12.0																																		
	A																																	
	B																																	
	C																																	
	D																																	
	E																																	
	F																																	
	G																																	
	H																																	
	I																																	
	J																																	
TOTALS		$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 25,000	$ 25,000

WASATCH SUMMIT
Paul Bay

Overhead
Labor Burden
Profit

Direct Labor Rate
Overhead Rate
Profit Rate
Billing Rate

Task	Description	Labor Summary Hours	Labor Summary Cost	Expenses: Travel	Expenses: Shipping/Mailing	Expenses: Mileage	Expenses: Other	TOTAL
1.0	[illegible]		$					$ -
a–h	[illegible]		$					$ -
2.0	[illegible]		$					$ -
3.0	[illegible]		$					$ -
a–e	[illegible]		$					$ -
4.0	[illegible]		$					$ -
a–e	[illegible]		$					$ -
5.0	[illegible]		$					$ -
a–j	[illegible]		$					$ -
6.0	[illegible]		$					$ -
a–f	[illegible]		$					$ -
7.0	[illegible]		$					$ -
a–c	[illegible]		$					$ -
8.0	[illegible]		$				[illegible]	[illegible]
a–c	[illegible]		$					$ -
d	[illegible]		$				[illegible]	[illegible]
e	[illegible]		$					$ -
	Draft		$					$ -
	Final		$					$ -
f–g	[illegible]		$					$ -
9.0	[illegible]		$					$ -
a–b	[illegible]		$					$ -
10.0	[illegible]		$					$ -
a–d	[illegible]		$					$ -
TOTALS		$ -	$ -	$ -	$ -	$ -	$ [illegible]	$ [illegible]

WASATCH SUMMIT
LTK

Overhead
Labor Burden
Profit

Direct Labor Rate
Burdened Labor Rate
Overhead Rate
Profit Rate
Billing Rate

		Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Labor Summary		Expenses				TOTAL
		Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Hours	Cost	Travel	Printing/ Mailing	Materials	Other	
1.0	PROJECT MANAGEMENT AND ADMINISTRATION																																
	a Staff																																
	b Planning and Internal Meetings																																
	c Project Reviews																																
	d TEAM																																
	e Reporting and Tracking																																
	f Semi-monthly Meetings																																
	g Materials Administration Support																																
	h Coordination with Subconsultants																																
2.0	DEVELOPMENT OF PROJECT, NEEDS, and goal items																																
	Develop Library of Plans, Report and Base Data																																
3.0	Environmental Inventory and Recommended Alternatives																																
	a Build and maintain Stakeholder Engagement Log																																
	b Develop and implement Participation Agency Coordination Plan																																
	c Plan and Support Core Agency Meetings (1 Field, 1 Agency)																																
	d Develop Land Use and Built Environment Study Methodology Plan																																
	Project Stakeholder Advisory Committee Meetings																																
	Support Working Group Meetings Coordination and Supporting Efforts																																
	Support Public Project Website and Digital and Social Media Outreach																																
	Public Meetings (for key milestones and project issues)																																
	Develop Public Workshops (Location TBD)																																
	e Develop Visual Simulations for Meetings and Web																																
4.0	EXISTING and FUTURE CONDITIONS																																
	a Collect information on Existing and Planned Land Use																																
	b Collect information on Property and Property Development																																
	c Collect information on Environmental Resources																																
	d Develop GIS Shapefiles of Existing and Future Conditions																																
	e Develop Report on Existing and Future Conditions																																
5.0	TRANSPORTATION, Public Project Coordination and Data																																
	a Collect Counts and Forecasts																																
	b Develop Existing and Forecasts for Transit																																
	c Conduct Intersection Capacity Analysis																																
	d Develop Transportation Strategy																																
	e Develop Land Use Alternatives																																
	f Develop Environmental Effects																																
	g Develop Property and Right Impacts																																
	h Coordination with Partners and Stakeholders																																
	i Documentation																																
	j GIS Products																																
6.0	DEVELOPMENT AND EVALUATION OF ALTERNATIVES																																
	a Develop Transportation Alternatives																																
	b Develop Land Use Alternatives																																
	c Develop Environmental Constraints and Environmental Mitigation																																
	d Develop the Definition of Alternatives Screen Land Development																																
	e Coordination with Partners and Stakeholders																																
	f GIS Products																																
7.0	EVALUATION OF ALTERNATIVES AND RECOMMENDATIONS																																
	a Develop Draft Methodology																																
	b Develop Final Methodology																																
	c Coordination with Partners and Stakeholders																																
8.0	PREPARE and Adopt Official Plan Elements																																
	a Transportation Benefits and Impacts Analysis																																
	b Land Use and Economic Benefits and Impacts Analysis																																
	c Develop Capital Facility and Property Impacts																																
	d Plan Refinements																																
	e Prioritization																																
	Draft																																
	Final																																
	f GIS Support																																
	g Coordination with Partners and Stakeholders (incl. agency meetings)																																
9.0	Land Use Implementation and Transition																																
	a Administration and Support to Partners After the Study																																
	b Documentation																																
10.0	FINAL PHASE 1 DOCUMENTATION																																
	a Final Report for Phase 1																																
	b Printing of Report																																
	c Acknowledgement Boards for Phase 1																																
	d Phase 1 Plan																																
TOTAL	Total Hours																																

WASATCH SUMMIT
ECONorthwest

Overhead
Labor Burden

Proj Cl.

Client Labor Rate
Burdened Labor Rate
Overhead Rate
Profit Rate
Billing Rate

		Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Name	Labor Summary		Expenses				TOTAL
		Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Classification	Hours	Cost	Travel	Printing/ Mailing	Materials	Other	
1.0																																
	1																															
	2																															
	3																															
	4																															
	5																															
	6																															
	7																															
2.0																																
	1																															
3.0																																
	1																															
	2																															
	3																															
	5																															
4.0																																
	1																															
	2																															
	3																															
	4																															
	5																															
5.0																																
	1																															
	2																															
	3																															
	4																															
	5																															
	6																															
	7																															
	8																															
	9																															
6.0																																
	1																															
	2																															
	3																															
	4																															
	5																															
	6																															
	7																															
7.0																																
	8																															
	9																															
	1																															
8.0																																
	9																															
	1																															
	2																															
	3																															
	4																															
	5																															
	6																															
	7																															
	8																															
	9																															
	10																															
	11																															
9.0																																
	1																															
	2																															
	3																															
	4																															
	5																															
	6																															
	7																															
	8																															
	9																															
	10																															
	11																															
10.0																																
	1																															
	2																															
	3																															
	4																															
	5																															
	6																															
	7																															
	8																															
	9																															
	10																															
	11																															
	12																															
	13																															
	14																															
	15																															
	16																															
	17																															
	18																															
	19																															
	20																															
	21																															
	22																															
	23																															
	24																															
	25																															
	26																															
	27																															
	28																															
	29																															
	30																															
	31																															
	32																															
	33																															
	34																															
	35																															
	36																															
	37																															
	38																															
	39																															
	40																															
	41																															
	42																															
	43																															
	44																															
	45																															
	46																															
	47																															
	48																															
	49																															
	50																															
	51																															
	52																															
	53																															
	54																															
	55																															
	56																															
	57																															
	58																															
	59																															
	60																															
	61																															
	62																															
	63																															
	64																															
	65																															
	66																															
	67																															
	68																															
	69																															
	70																															
	71																															
	72																															
	73																															
	74																															
	75																															
	76																															
	77																															
	78																															
	79																															
	80																															
	81																															
	82																															
	83																															
	84																															
	85																															
	86																															
	87																															
	88																															
	89																															
	90																															
	91																															
	92																															
	93																															
	94																															
	95																															
	96																															
	97																															
	98																															
	99																															
	100																															
	101																															
	102																															
	103																															
	104																															
	105																															
	106																															
	107																															
	108																															
	109																															
	110																															
	111																															
	112																															
	113																															
	114																															
	115																															
	116																															
	117																															
	118																															
	119																															
	120																															
	121																															
	122																															
	123																															
	124																															
	125																															
	126																															
	127																															
	128																															
	129																															
	130																															
	131																															
	132																															
	133																															
	134																															
	135																															
	136																															
	137																															
	138																															
	139																															
	140																															
	141																															
	142																															
	143																															
	144																															
	145																															
	146																															
	147																															
	148																															
	149																															
	150																															
	151																															
	152																															
	153																															
	154																															
	155																															
	156																															
	157																															
	158																															
	159																															
	160																															
	161																															
	162																															
	163																															
	164																															
	165																															
	166																															
	167																															
	168																															
	169																															
	170																															
	171																															
	172																															
	173																															
	174																															
	175																															
	176																															
	177																															
	178																															
	179																															
	180																															
	181																															
	182																															
	183																															
	184																															
	185																															
	186																															
	187																															
	188																															
	189																															
	190																															
	191																															
	192																															
	193																															
	194																															
	195																															
	196																															
	197																															
	198																															
	199																															
	200																															
	201																															
	202																															
	203																															
	204																															
	205																															
	206																															
	207																															
	208																															
	209																															
	210																															
	211																															
	212																															
	213																															
	214																															
	215																															
	216																															
	217																															
	218																															
	219																															
	220																															
	221																															
	222																															
	223																															
	224																															
	225																															
	226																															
	227																															
	228																															
	229																															
	230																															
	231																															
	232																															
	233																															
	234																															
	235																															
	236																															
	237																															
	238																															
	239																															
	240																															
	241																															
	242																															
	243																															
	244																															
	245																															
	246																															
	247																															
	248																															
	249																															
	250																															
	251																															
	252																															
	253																															
	254																															
	255																															
	256																															
	257																															
	258																															
	259																															
	260																															
	261																															
	262																															
	263																															
	264																															
	265																															
	266																															
	267																															
	268																															
	269																															
	270																															
	271																															
	272																															
	273																															
	274																															
	275																															
	276																															
	277																															
	278																															
	279																															
	280																															
	281																															
	282																															
	283																															
	284																															
	285																															
	286																															
	287																															
	288																															
	289																															
	290																															
	291																															
	292																															
	293																															
	294																															
	295																															
	296																															
	297																															
	298																															
	299																															
	300																															
	301																															
	302																															
	303																															
	304																															
	305																															
	306																															
	307																															
	308																															
	309																															
	310																															
	311																															
	312																															
	313																															
	314																															
	315																															
	316																															
	317																															
	318																															
	319																															
	320																															
	321																															
	322																															
	323																															
	324																															
	325																															
	326																															
	327																															
	328																															
	329																															
	330																															
	331																															
	332																															
	333																															
	334																															
	335																															
	336																															
	337																															
	338															

Exhibit C

Federal Clauses

Federal Clauses

NO GOVERNMENT OBLIGATION TO THIRD PARTIES

The Authority and the Contractor acknowledge and agree that, notwithstanding any concurrence by the federal government in or approval of the solicitation or award of the underlying contract, absent the express written consent by the federal government, the federal government is not a party to this Contract and shall not be subject to any obligations or liabilities to the Authority, the Contractor or any other party (whether or not a party to the Contract) pertaining to any matter resulting from the Contract. The Contractor agrees to include the above clause in each subcontract or purchase order financed in whole or in part with federal assistance provided by FTA. It is further agreed that the clause shall not be modified, except to identify the Subcontractor or Supplier who will be subject to its provisions.

PROGRAM FRAUD AND FALSE OR FRAUDULENT STATEMENTS

The Contractor acknowledges that the provisions of the Program Fraud Civil Remedies Act of 1986, as amended, 31 USC §3801, et seq. and United States Department of Transportation regulations, "Program Fraud Civil Remedies," 49 CFR Part 31, apply to its actions pertaining to the Contract. Upon execution of the underlying Contract, the Contractor certifies or affirms the truthfulness and accuracy of any statement it has made, it makes, it may make, or causes to be made, pertaining to the underlying Contract or the FTA assisted project for which the Work is being performed. In addition to other penalties that may be applicable, the Contractor further acknowledges that if it makes, or causes to be made, a false, fictitious or fraudulent claim, statement, submission, or certification, the federal government reserves the right to impose the penalties of the Program Fraud Civil Remedies Act of 1986 on the Contractor to the extent the federal government deems appropriate. The Contractor also acknowledges that if it makes, or causes to be made, a false, fictitious, or fraudulent claim, statement, submission or certification to the federal government under a contract connected with a project that is financed in whole or in part with federal assistance originally awarded by FTA under the authority of 49 USC §5307, the federal government reserves the right to impose the penalties of 18 USC §1001 and 49 USC §5307(n)(1) on the Contractor, to the extent the federal government deems appropriate. The Contractor agrees to include the above two clauses in each subcontract or purchase order financed in whole or in part with federal assistance provided by FTA. It is further agreed that the clauses shall not be modified, except to identify the Subcontractor or Supplier who will be subject to the provisions.

ACCESS TO RECORDS AND REPORTS

The Contractor agrees to provide the Authority, the FTA Administrator, the Comptroller General of the United States or any of their authorized representatives access to any books, documents, papers and records of the Contractor which are directly pertinent to this Contract for the purposes of making audits, examinations, excerpts and transcriptions. The Contractor also agrees, pursuant to 49 CFR 633.17 to provide the FTA Administrator or his authorized representatives including any project management oversight auditor access to the Contractor's records and construction sites pertaining to a major capital project (defined at 49 USC §5302(a)(1)), which is receiving federal financial assistance through the programs described at 49 USC §§5307, 5309 or 5311. The Contractor further agrees to include in all of its subcontracts and purchase orders under the Contract a provision to the effect that the Subcontractor or Supplier agrees that the Authority, the United States Department of Transportation and the Comptroller General of the United States, the project management oversight auditor, or any of their duly authorized representatives shall, until the expiration of three (3) years after final payment under the subcontract, have access to and the right to examine any directly pertinent books, documents, papers, and other records of the Subcontractor or Supplier.

FEDERAL CHANGES

The Contractor shall at all times comply with all applicable FTA regulations, policies, procedures and directives, including without limitation those listed directly or by reference in the Master Agreement between the Authority and the FTA, as they may be amended or promulgated from time to time during the term of the Contract. The Contractor's failure to so comply shall constitute a material breach of the Contract.

CIVIL RIGHTS REQUIREMENTS

(1) Nondiscrimination - In accordance with Title VI of the Civil Rights Act, as amended, 42 U.S.C. § 2000d, section 303 of the Age Discrimination Act of 1975, as amended, 42 U.S.C. § 6102, section 202 of the Americans with Disabilities Act of 1990, 42 U.S.C. § 12132, and Federal transit law at 49 U.S.C. § 5332, the Contractor agrees that

it will not discriminate against any employee or applicant for employment because of race, color, creed, national origin, sex, age, or disability. In addition, the Contractor agrees to comply with applicable Federal implementing regulations and other implementing requirements FTA may issue.

(2) Equal Employment Opportunity - The following equal employment opportunity requirements apply to the underlying contract:

(a) Race, Color, Creed, National Origin, Sex - In accordance with Title VII of the Civil Rights Act, as amended, 42 U.S.C. § 2000e, and Federal transit laws at 49 U.S.C. § 5332, the Contractor agrees to comply with all applicable equal employment opportunity requirements of U.S. Department of Labor (U.S. DOL) regulations, "Office of Federal Contract Compliance Programs, Equal Employment Opportunity, Department of Labor," 41 C.F.R. Parts 60 et seq ., (which implement Executive Order No. 11246, "Equal Employment Opportunity," as amended by Executive Order No. 11375, "Amending Executive Order 11246 Relating to Equal Employment Opportunity," 42 U.S.C. § 2000e note), and with any applicable Federal statutes, executive orders, regulations, and Federal policies that may in the future affect construction activities undertaken in the course of the Project. The Contractor agrees to take affirmative action to ensure that applicants are employed, and that employees are treated during employment, without regard to their race, color, creed, national origin, sex, or age. Such action shall include, but not be limited to, the following: employment, upgrading, demotion or transfer, recruitment or recruitment advertising, layoff or termination; rates of pay or other forms of compensation; and selection for training, including apprenticeship. In addition, the Contractor agrees to comply with any implementing requirements FTA may issue.

(b) Age - In accordance with section 4 of the Age Discrimination in Employment Act of 1967, as amended, 29 U.S.C. § § 623 and Federal transit law at 49 U.S.C. § 5332, the Contractor agrees to refrain from discrimination against present and prospective employees for reason of age. In addition, the Contractor agrees to comply with any implementing requirements FTA may issue.

(c) Disabilities - In accordance with section 102 of the Americans with Disabilities Act, as amended, 42 U.S.C. § 12112, the Contractor agrees that it will comply with the requirements of U.S. Equal Employment Opportunity Commission, "Regulations to Implement the Equal Employment Provisions of the Americans with Disabilities Act," 29 C.F.R. Part 1630, pertaining to employment of persons with disabilities. In addition, the Contractor agrees to comply with any implementing requirements FTA may issue.

(3) The Contractor also agrees to include these requirements in each subcontract financed in whole or in part with Federal assistance provided by FTA, modified only if necessary to identify the affected parties

DISADVANTAGED BUSINESS ENTERPRISES (DBE)

a. This contract is subject to the requirements of Title 49, Code of Federal Regulations, Part 26, *Participation by Disadvantaged Business Enterprises in Department of Transportation Financial Assistance Programs.* The national goal for participation of Disadvantaged Business Enterprises (DBE) is 10%. The agency's overall goal for DBE participation is 14.47%. A separate contract goal of 5 % DBE participation has been established for this procurement.

b. The contractor shall not discriminate on the basis of race, color, national origin, or sex in the performance of this contract. The contractor shall carry out applicable requirements of 49 CFR Part 26 in the award and administration of this DOT-assisted contract. Failure by the contractor to carry out these requirements is a material breach of this contract, which may result in the termination of this contract or such other remedy as Utah Transit Authority deems appropriate. **Each subcontract the contractor signs with a subcontractor must include the assurance in this paragraph** (see 49 CFR 26.13(b)).

c.Bidders/offerors are required to document sufficient DBE participation to meet these goals or, alternatively, document adequate good faith efforts to do so, as provided for in 49 CFR 26.53. Award of this contract is conditioned on submission of the following concurrent with and accompanying an initial proposal:

1. The names and addresses of DBE firms that will participate in this contract;

2. A description of the work each DBE will perform;

3. The dollar amount of the participation of each DBE firm participating;

4. Written documentation of the bidder/offeror's commitment to use a DBE subcontractor whose participation it submits to meet the contract goal;

5. Written confirmation from the DBE that it is participating in the contract as provided in the prime contractor's commitment; and

6. If the contract goal is not met, evidence of good faith efforts to do so.

[Bidders][Offerors] must present the information required above as a matter of responsiveness (see 49 CFR 26.53(3)).

d. **Prompt Payment and Return of Retainage.** The contractor is required to pay its subcontractors performing work related to this contract for satisfactory performance of that work no later than 30 days after the contractor's receipt of payment for that work from the Utah Transit Authority. In addition, is required to return any retainage payments to those subcontractors within 30 days after the subcontractor's work related to this contract is satisfactorily completed.

e. The contractor must promptly notify Utah Transit Authority, whenever a DBE subcontractor performing work related to this contract is terminated or fails to complete its work, and must make good faith efforts to engage another DBE subcontractor to perform at least the same amount of work. The contractor may not terminate any DBE subcontractor and perform that work through its own forces or those of an affiliate without prior written consent of Utah Transit Authority.

INCORPORATION OF FTA TERMS

All contractual provisions required by the United States Department of Transportation, as set forth in the most recent edition and revisions of FTA Circular 4220.1F, "Third Party Contracting Guidance," are incorporated by reference into the Contract Documents. All FTA mandated terms shall take precedence over other conflicting terms, if any in the Contract Documents. The Contractor shall not perform any act, fail to perform any act, or refuse to comply with any Authority requests that would cause the Authority to be in violation of any FTA terms and conditions.

TERMINATION

(For contracts over $10,000.00)

a. **Termination for Convenience (General Provision)** The (Recipient) may terminate this contract, in whole or in part, at any time by written notice to the Contractor when it is in the Government's best interest. The Contractor shall be paid its costs, including contract close-out costs, and profit on work performed up to the time of termination. The Contractor shall promptly submit its termination claim to (Recipient) to be paid the Contractor. If the Contractor has any property in its possession belonging to the (Recipient), the Contractor will account for the same, and dispose of it in the manner the (Recipient) directs.

b. **Termination for Default [Breach or Cause] (General Provision)** If the Contractor does not deliver supplies in accordance with the contract delivery schedule, or, if the contract is for services, the Contractor fails to perform in the manner called for in the contract, or if the Contractor fails to comply with any other provisions of the contract, the (Recipient) may terminate this contract for default. Termination shall be effected by serving a notice of termination on the contractor setting forth the manner in which the Contractor is in default. The contractor will only be paid the contract price for supplies delivered and accepted, or services performed in accordance with the manner of performance set forth in the contract.

If it is later determined by the (Recipient) that the Contractor had an excusable reason for not performing, such as a strike, fire, or flood, events which are not the fault of or are beyond the control of the Contractor, the (Recipient), after setting up a new delivery of performance schedule, may allow the Contractor to continue work, or treat the termination as a termination for convenience.

c. **Opportunity to Cure (General Provision)** The (Recipient) in its sole discretion may, in the case of a termination for breach or default, allow the Contractor [an appropriately short period of time] in which to cure the defect. In such case, the notice of termination will state the time period in which cure is permitted and other appropriate conditions

If Contractor fails to remedy to (Recipient)'s satisfaction the breach or default of any of the terms, covenants, or conditions of this Contract within [ten (10) days] after receipt by Contractor of written notice from (Recipient) setting forth the nature of said breach or default, (Recipient) shall have the right to terminate the Contract without any further obligation to Contractor. Any such termination for default shall not in any way operate to preclude (Recipient) from also pursuing all available remedies against Contractor and its sureties for said breach or default.

d. **Waiver of Remedies for any Breach** In the event that (Recipient) elects to waive its remedies for any breach by Contractor of any covenant, term or condition of this Contract, such waiver by (Recipient) shall not limit (Recipient)'s remedies for any succeeding breach of that or of any other term, covenant, or condition of this Contract.

GOVERNMENT-WIDE DEBARMENT AND SUSPENSION

The Contract is a covered transaction for purposes of 49 CFR Part 29. As such, the Contractor is required to verify that none of the Contractor, its principals (as defined at 49 CFR 29.995) or affiliates (as defined at 49 CFR 29.905) are excluded or disqualified as defined at 49 CFR 29.940 and 29.945. The Contractor is required to comply with 49 CFR 29, Subpart C and must include the requirement to comply with 49 CFR 29, Subpart C in any subcontract or purchase order that it enters into. *(A certification is to be submitted with each bid or offer of $25,000 or more.)*

BREACHES AND DISPUTE RESOLUTION

Disputes – Disputes arising in the performance of this Contract which are not resolved by agreement of the parties shall be decided in writing by the authorized representative of The Authority. This decision shall be final and conclusive unless within [ten (10)] days from the date of receipt of its copy, the Contractor mails or otherwise furnishes a written appeal to the authorized Authority Representative. In connection with any such appeal, the Contractor shall be afforded an opportunity to be heard and to offer evidence in support of its position. The decision of the authorized Authority Representative shall be binding upon the Contractor and the Contractor shall abide by the decision.

Performance During Dispute – Unless otherwise directed by The Authority, Contractor shall continue performance under this Contract while matters in dispute are being resolved.

Claims for Damages – Should either party to the Contract suffer injury or damage to person or property because of any act or omission of the party or of any of his employees, agents or others for whose acts he is legally liable, a claim for damages therefore shall be made in writing to such other party within reasonable time after the first observance of such injury or damage.

Remedies – Unless this contract provides otherwise, all claims, counterclaims, disputes and other matters in question between the Authority and the Contractor arising out of or relating to this agreement or its breach will be decided by arbitration if the parties mutually agree, or in a court of competent jurisdiction within the State in which The Authority is located.

Rights and Remedies – The duties and obligations imposed by the Contract Documents and the rights and remedies available thereunder shall be in addition to and not a limitation of any duties, obligations, rights and remedies otherwise imposed or available by laws. No action or failure to act by The Authority or Authority's authorized representative or Contractor shall constitute a waiver of any right or duty afforded any of them under the Contract, nor shall any such action or failure to act constitute an approval of or acquiescence in any breach thereunder, except as may be specifically agreed in writing.

LOBBYING

Modifications have been made to the Clause pursuant to Section 10 of the Lobbying Disclosure Act of 1995, P.L. 104-65 [to be codified at 2 U.S.C. § 1601, *et seq.*]

- Lobbying Certification and Disclosure of Lobbying Activities for third party contractors are mandated by 31 U.S.C. 1352(b)(5), as amended by Section 10 of the Lobbying Disclosure Act of 1995, and DOT implementing regulation, "New Restrictions on Lobbying," at 49 CFR § 20.110(d)

- Language in Lobbying Certification is mandated by 49 CFR Part 19, Appendix A, Section 7, which provides that contractors file the certification required by 49 CFR Part 20, Appendix A.

Modifications have been made to the Lobbying Certification pursuant to Section 10 of the Lobbying Disclosure Act of 1995.- Use of "Disclosure of Lobbying Activities," Standard Form-LLL set forth in Appendix B of 49 CFR Part 20, as amended by "Government wide Guidance For New Restrictions on Lobbying," 61 Fed. Reg. 1413 (1/19/96) is mandated by 49 CFR Part 20, Appendix A.

Byrd Anti-Lobbying Amendment, 31 U.S.C. 1352, as amended by the Lobbying Disclosure Act of 1995, P.L. 104-65 [to be codified at 2 U.S.C. § 1601, et seq.] - Contractors who apply or bid for an award of $100,000 or more shall file the certification required by 49 CFR part 20, "New Restrictions on Lobbying." Each tier certifies to the tier above that it will not and has not used Federal appropriated funds to pay any person or organization for influencing or attempting to influence an officer or employee of any agency, a member of Congress, officer or employee of Congress, or an employee of a member of Congress in connection with obtaining any Federal contract, grant or any other award covered by 31 U.S.C. 1352. Each tier shall also disclose the name of any registrant under the Lobbying Disclosure Act of 1995 who has made lobbying contacts on its behalf with non-Federal funds with respect to that Federal contract, grant or award covered by 31 U.S.C. 1352. Such disclosures are forwarded from tier to tier up to the recipient.

APPENDIX A, 49 CFR PART 20--CERTIFICATION REGARDING LOBBYING

Certification for Contracts, Grants, Loans, and Cooperative Agreements

(To be submitted with each bid or offer exceeding $100,000)

The undersigned [Contractor] certifies, to the best of his or her knowledge and belief, that:

(1) No Federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of an agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement.

(2) If any funds other than Federal appropriated funds have been paid or will be paid to any person for making lobbying contacts to an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form--LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions [as amended by "Government wide Guidance for New Restrictions on Lobbying," 61 Fed. Reg. 1413 (1/19/96). Note: Language in paragraph (2) herein has been modified in accordance with Section 10 of the Lobbying Disclosure Act of 1995 (P.L. 104-65, to be codified at 2 U.S.C. 1601, *et seq* .)]

(3) The undersigned shall require that the language of this certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed

by 31, U.S.C. § 1352 (as amended by the Lobbying Disclosure Act of 1995). Any person who fails to file the required certification shall be subject to a civil penalty of not less than $10,000 and not more than $100,000 for each such failure.

[Note: Pursuant to 31 U.S.C. § 1352(c)(1)-(2)(A), any person who makes a prohibited expenditure or fails to file or amend a required certification or disclosure form shall be subject to a civil penalty of not less than $10,000 and not more than $100,000 for each such expenditure or failure.]

The Contractor, _____, certifies or affirms the truthfulness and accuracy of each statement of its certification and disclosure, if any. In addition, the Contractor understands and agrees that the provisions of 31 U.S.C. A 3801, *et seq., apply* to this certification and disclosure, if any.

_____ Signature of Contractor's Authorized Official

_____ Name and Title of Contractor's Authorized Official

_____ Date

CLEAN AIR REQUIREMENTS

The Contractor agrees to comply with all applicable standards, orders or regulations issued pursuant to the Clean Air Act, as amended, 42 USC §§ 7401, et seq. The Contractor agrees to report each violation to the Authority and understands and agrees that the Authority will, in turn, report each violation as required to assure notification to the FTA and the appropriate EPA Regional Office. The Contractor also agrees to include these requirements in each subcontract exceeding $100,000 financed in whole or in part with federal assistance provided by FTA.

CLEAN WATER REQUIREMENTS

The Contractor agrees to comply with all applicable standards, orders or regulations issued pursuant to the Federal Water Pollution Control Act, as amended, 33 USC §1251, et seq. The Contractor agrees to report each violation to the Authority and understands and agrees that the Authority will, in turn, report each violation as required to assure notification to FTA and the appropriate Regional Office of the United States Environmental Protection Agency. The Contractor also agrees to include these requirements in each subcontract or purchase order exceeding $100,000 financed in whole or in part with federal assistance provided by FTA.

FLY AMERICA REQUIREMENTS

The Contractor agrees to comply with 49 USC §40118 and 41 CFR Part 301-10, which provide that contractors are required to use United States -Flag air carriers for federally financed international air travel and transportation of their personal effects or property, to the extent such service is available, unless travel by foreign air carrier is a matter of necessity, as defined by 49 USC §40118 and CFR Part 301-10.

SEISMIC SAFETY REQUIREMENTS

The Contractor agrees that any new building or addition to an existing building will be designed and constructed in accordance with the standards for Seismic Safety required in Department of Transportation Seismic Safety Regulations 49 CFR Part 41 and will certify to compliance to the extent required by the regulation. The Contractor also agrees to ensure that all work performed under this contract including work performed by a subcontractor is in compliance with the standards required by the Seismic Safety Regulations and the certification of compliance issued on the project.

ENERGY CONSERVATION REQUIREMENTS

The Contractor agrees to comply with mandatory standards and policies relating to energy efficiency which are contained in the state energy conservation plan issued in compliance with the Energy Policy and Conservation Act.

ADA ACCESS

The Contractor agrees to comply with 49 U.S.C. § 5301(d), which states the Federal policy that elderly individuals and individuals with disabilities have the same right as other individuals to use public transportation services and

facilities, and that special efforts shall be made in planning and designing those services and facilities to implement transportation accessibility rights for elderly individuals and individuals with disabilities. The Recipient also agrees to comply with all applicable provisions of section 504 of the Rehabilitation Act of 1973, as amended, 29 U.S.C. § 794, which prohibits discrimination on the basis of disability in the administration of programs or activities receiving Federal financial assistance; with the Americans with Disabilities Act of 1990 (ADA), as amended, 42 U.S.C. §§ 12101 et seq., which requires that accessible facilities and services be made available to individuals with disabilities; with the Architectural Barriers Act of 1968, as amended, 42 U.S.C. §§ 4151 et seq., which requires that buildings and public accommodations be accessible to individuals with disabilities; and with other laws and amendments thereto pertaining to access for individuals with disabilities that may be applicable. In addition, the Recipient agrees to comply with applicable implementing Federal regulations, and any later amendments thereto, and agrees to follow applicable Federal implementing directives, except to the extent FTA approves otherwise in writing.

SEAT BELT USE

In accordance with Executive Order No. 13043, "Increasing Seat Belt Use in the United States," April 16, 1997, 23 U.S.C. § 402 note, the Recipient is encouraged to adopt and promote on-the-job seat belt use policies and programs for its employees and other personnel that operate company-owned, rented, or personally operated vehicles, and to include this provision in any third party contracts, third party subcontracts, or subagreements involving the Project.

DISTRACTED DRIVING, INCLUDING TEXT MESSAGING WHILE DRIVING

In accordance with Executive Order No. 13513, "Federal Leadership on Reducing Text Messaging While Driving," October 1, 2009, 23 U.S.C. § 402 note, the Recipient is encouraged to adopt and enforce workplace safety policies to decrease crashes caused by distracted drivers, including policies to ban text messages while using an employer supplied electronic device and driving a vehicle you own or rent, a company owned, rented or leased vehicle, a privately owned vehicle when performing any company work on behalf of the project or any vehicle on or off duty. This provision is to be included in any third party contracts, third party subcontracts or subagreements at each tier financed with federal funds.

Parametrix
ENGINEERING . PLANNING . ENVIRONMENTAL SCIENCES
700 NE MULTNOMAH, SUITE 1000
PORTLAND, OREGON 97232
T. 503 . 233 . 2400 F. 503 . 233 . 4825
www.parametrix.com

April 23, 2014
Parametrix #273-5120-001

Mary DeLoretto
Utah Transit Authority
669 West 200th South
Salt Lake City, UT 84101

Subject: Mountain Accord
Client # UT13-020GL
Invoice for Period 3/2/2014 through 4/5/2014

Dear Mary:

This progress report presents an overview of the work efforts March 2, 2014 through April 5, 2014.

Activities:

01: Project Management & Meetings

- Plan SharePoint site for admin record
- Work on invoice and backup
- Process sub invoices
- Process sub amendments
- Review documents on public website; begin to download for SharePoint library
- Create report template and Style Guide
- Develop updated org chart
- Develop QA/QC draft plan
- Project schedule including allocation of resources for Lochner staffing
- Prepare for and attend project team meetings
- Management Committee meeting
- Team meetings
- System Group Chairs coordination and meetings
- Other partner meetings
- Stakeholder meeting
- Public open house
- NEPA workshop

02: Develop Library of Studies

- Development and support to the web based catalog for the library of studies and plans to base existing conditions and provide overall document
- Collect existing studies
- Work on populating library
- Review studies and data provided to the Project to support scoping and systems group activities.
- Catalog conference calls with the consulting team.

03: Community consensus & Partner Building

- Steering Committee meeting
- Wasatch Back Agency meeting
- Executive Board meeting
- Meet with FTA, USFS, FHWA, EPA in Denver
- Coordinate committee meeting
- Meeting with Mayor Becker and city staff

Nicole Kooistra

From: GoDaddy <sales@godaddy.com>
Sent: Thursday, January 09, 2014 4:40 PM
To: Nicole Kooistra
Subject: GoDaddy Order Confirmation

GoDaddy

Nicole Kooistra, thank you for your order.
24/7 Support: (480) 505-8877

Order Confirmation

Thank you.

Below are important details about your order. Questions? We're here to help. Simply call our customer support representatives.

Order Number: 640227983

Customer Number: 22823474

Need help?

(480) 505-8877

Support

Take our survey

Now, let's get started.

Hosting
Fire up your hosting that's lightning-fast — even during the biggest traffic spikes.
Get Started

Domains
Get the most from your domain name.
Get Started

Your recent order

Product	Quantity	Term	Price
Hosting - Web - Deluxe - Linux cPanel - US Region - 1 years (recurring)	1 Plan(s)	1 Year(s)	$71.88
.COM Domain Name Registration - 1 Year (recurring) mountainaccord.com	1 domain(s)	1 Year(s)	$0.18
.ORG Domain Name Registration - 1 Year (recurring) MOUNTAINACCORD.ORG	1 domain(s)	1 Year(s)	$10.17
		Subtotal:	$82.23
		Shipping & Handling:	$0.00
		Tax:	$0.00
		Order Total:	$82.23

Access all of your products — My Account

Essential products

Domain Matching

Extend your brand with matching .ORG, .NET and .INFO domains.

Learn more

SSL Certificates
$69.99/yr.

Keep your customers' information safe from hackers.

Learn more

Business Class Email
$36.88/yr.

Reliable, secure email using your own domain.

Learn more

Prices are current as of 1/8/2014, and may be changed without notice.

By using these products, you agree that you are bound by the Universal Terms of Service and Privacy Policy.

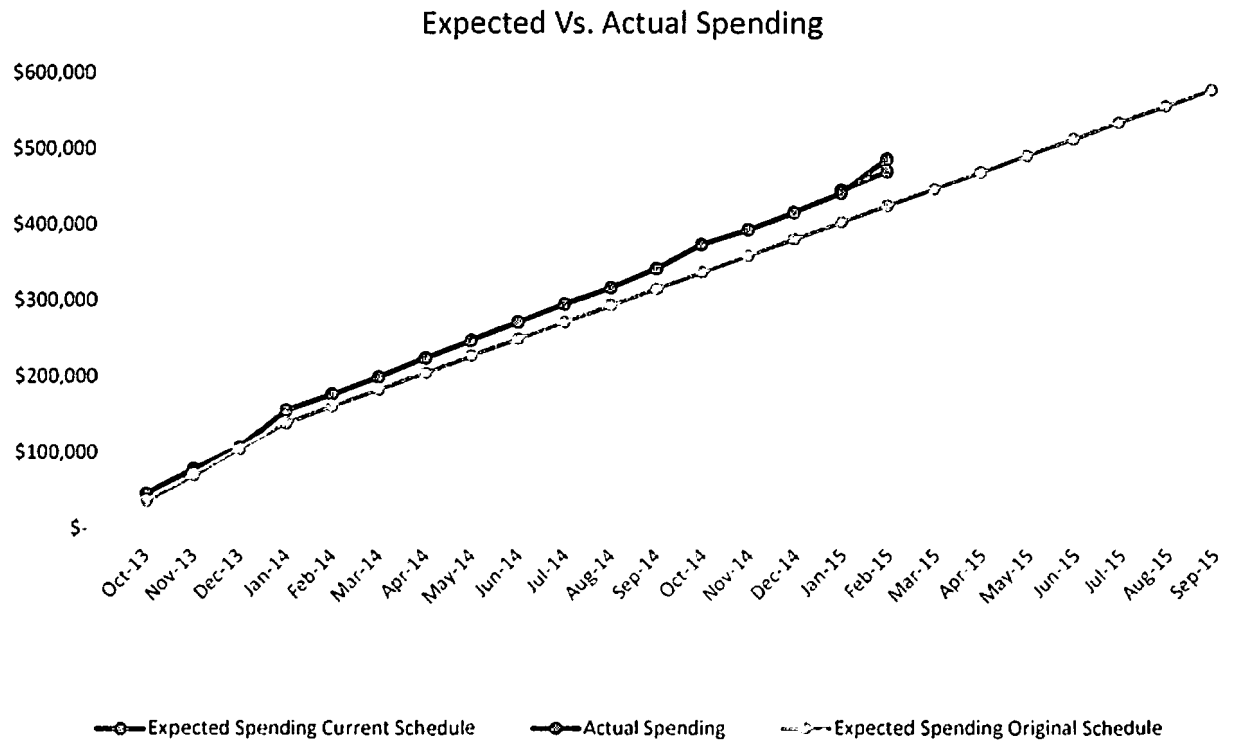
Copyright © 1999-2014 GoDaddy.com, LLC. All rights reserved.

Invoice Summary for LJ Consulting
Mountain Accord Project

Invoice #: UTA-17
Billing Period: February 2015

Contract Amount	$	577,600
Previously Invoiced	$	440,548
Current Invoice	$	44,516
Total Invoiced To Date	$	485,064
Remaining Contract Amount as of Current Invoice	$	92,536
Expected Spending to end of Phase I (end of Feb 2015 not including educational travel)	$	469,000
Outstanding Balance to be Paid	$	92,969

	Current Month	Cumulative
LJ Consulting Labor & Expenses	$ 19,370	$ 363,316
Educational Travel	$ 15,866	$ 15,866
Gallis & Associates	$ -	$ 62,042
Trails Utah	$ 2,000	$ 2,000
Barber Consulting	$ 3,080	$ 3,080
Grassroots Communications	$ 4,200	$ 38,760
Total	**$ 44,516**	**$ 485,064**



LJ Consulting LLC
11337 East Silver Snow Lane
Salt Lake City, UT 84121
(801) 231-1160
PLEASE HAND DELIVER CHECK AT UTA OFFICES

Invoice

Invoice #	Billing Period	UTA Contract #
UTA-17	Feb 2015	UT13-019GL

Invoice Date	Due Date
3/19/2015	4/19/2015

Bill To:
Steve Meyer, Project Manager
Utah Transit Authority
669 West 200 South
Salt Lake City, UT 84101

Re: Mountain Accord Project **February 2015**

Description	Quantity	Unit	Rate	Extended Cost
Labor				
Laynee Jones	149	hours	$ 130.00	**$ 19,370.00**
Reimbursable Expenses - Educational Travel				**$ 15,865.90**
Educational Travel Summit County (see invoice)				$ 4,744.79
Educational Guide Jungfrau (500 CHF on Feb 16, 2015)				$ 554.84
Airfare Liza Simpson				$ 1,557.60
Rail Pass Liza Simpson				$ 649.12
Tram Liza Simpson				$ 44.11
Airfare Rchard Peek				$ 1,557.60
Rail Pass Richard Peek				$ 633.84
Baggage Check Richard Peek				$ 23.69
Hotel Adonis Richard Peek				$ 516.95
Tram Richard Peek				$ 43.51
Hotel Monopol Lucerne				$ 698.16
Hotel Brunner Wengen (4 receipts)				$ 1,609.28
Hotel Testa Grigia Zermatt				1,534.67
Hotel St Gotthard Zurich				898.80
Jungfrau Rail Passes (4)				$ 656.79
Baggage Check				$ 142.15
Reimbursable Expenses				**$ 2,000.00**
Trails Utah (Implementation Plan)				$ 2,000.00
Subconsultants				**$ 7,280.00**
Grassroots Communications				$ 4,200.00
Barber Consulting				$ 3,080.00
Total				**$ 44,515.90**

Invoice Summary for LJ Consulting
Mountain Accord Project

Invoice #:	UTA-17
Billing Period:	February 2015

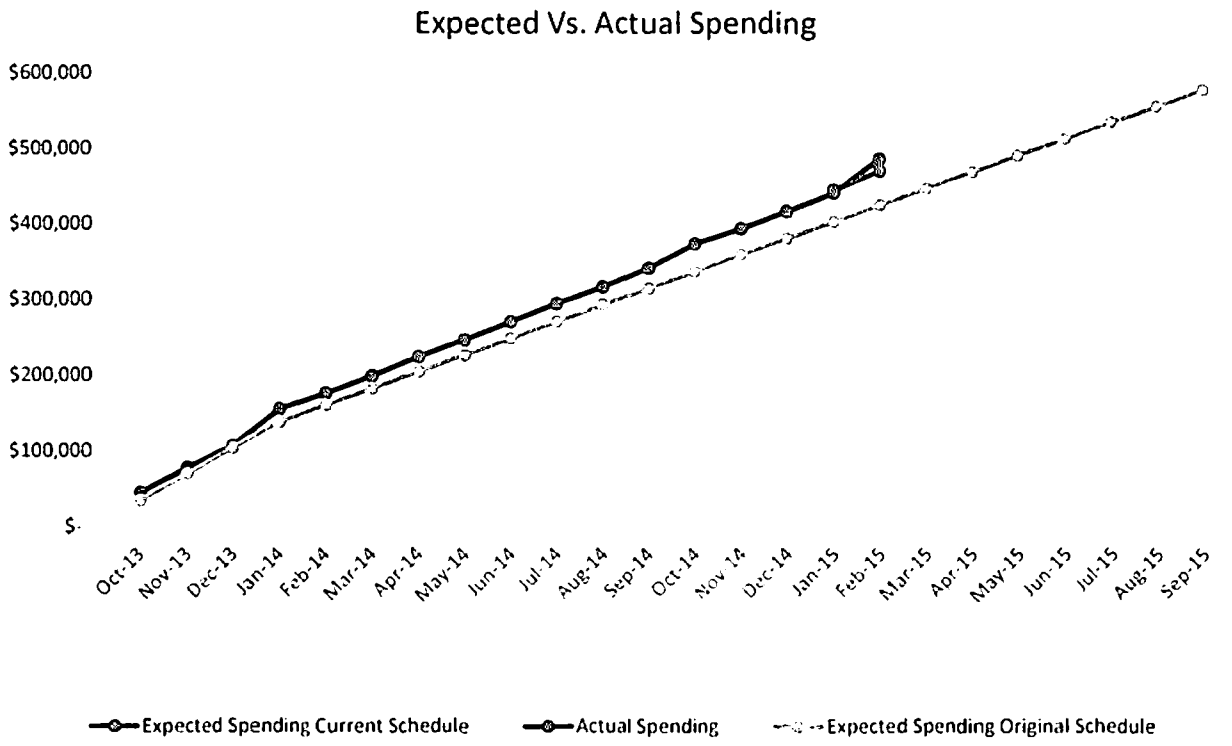
Summary: Prepared for public comment period, completed Blueprint document, conducted outreach, continued conflict resolution on Cottonwoods Scenario. **Trip.** Expenses for educational trip to see mountain transit systems in Switzerland for Liza Simpson (Park City Council), Dick Peek (Park City Council), Roger Armstrong (Summit County Council), and Kim Carson (Summit County Council) are included per Exec Board approval. A memo outlining educational take-aways is attached.

Invoice Summary for LJ Consulting
Mountain Accord Project

Invoice #: UTA-17
Billing Period: February 2015

Contract Amount	$	577,600
Previously Invoiced	$	440,548
Current Invoice	$	44,516
Total Invoiced To Date	$	485,064
Remaining Contract Amount	$	137,052
Expected Spending to end of Phase I (end of Feb 2015 not including educational travel)	$	469,000
Outstanding Balance to be Paid	$	92,969

	Current Month	Cumulative
LJ Consulting Labor & Expenses	$ 19,370	$ 384,382
Educational Travel	$ 15,866	$ 15,866
Gallis & Associates	$ -	$ 62,042
Trails Utah	$ 2,000	$ 2,000
Barber Consulting	$ 3,080	$ 3,080
Grassroots Communications	$ 7,280	$ 38,640
Total	**$ 47,596**	**$ 485,064**



Hourly Summary for Laynee Jones
Mountain Accord Project

Invoice #: UTA-17
Billing Period: February 2015

Date	Hours	Description
1	1	SLC Transportation Advisory Board preparation
2	9	public document, tribune, des news, USFS meet, manage team mtg, SLC Transportation Advisory Board
3	9.5	Gallis coordination, UTA meeting, trip planning, public doc
4	11.5	Doug Wright, Council of City managers, office of outdoor recreation advisory committee presentation, KNRS, BYU news interviews, Park City radio interview, SLChamber legistative reception
5	9	Blueprint doc, Transportation Coalition mtg, Leslie Thatcher Park City radio interview, update Utah legislators
6	1	breakfast briefing US Senate, transportation
9	11.5	Exec Board meeting, Env scorecard, Big Cottonwood Canyon Assoc presentation
10	8	coordination with team, UTA Ph II coordination,
11	9	SLChamber Nat Resource Council presentation, public meeting Cottonwood Heights, pub mtg planning
12	9	WW Clyde mtg, 1280 the zone interview, open house planning, doppelmayer mtg, Holladay City council presentation
13	8.5	EDCU article, Ph II planning, team coordination, trip planning
15	2.5	Exec Board meeting notes, admin
20	1.5	ILA language, coordination
21	2	admin, Ut County coordination
22	6	Ph II planning, article for Ut Adv Journal, trip summary
23	8	town of Alta meeting, SLC communications meeting, public outreach planning
24	12.5	SLChamber Board of Gov presentation, Ski Utah presentation, Ph II planning Mike Robertson, public meeting Park City
25	11.5	open house/outreach planning, policy meeting w/UTA, open house nskyline
26	6	public outreach planning, stakeholder coommunications
27	8	Onno Wieringa/ Alta meeting, Utah Chapter Landscape Architects presentation, public outreach planning
28	4	stakeholder communications, administration
Total	149	

Invoice Summary for LJ Consulting
Mountain Accord Project

Invoice #: UTA-17
Billing Period: February 2015

Invoice	Month	Amount Invoiced	Cumulative Invoiced	Amount Paid
1	Oct 2013	$ 44,494	$ 44,494	$ 44,494
2	Nov 2013	$ 33,478	$ 77,972	$ 33,478
3	Dec 2013	$ 27,693	$ 105,665	$ 27,693
4	Jan 2014	$ 49,172	$ 154,837	$ 49,172
5	Feb 2014	$ 21,157	$ 175,994	$ 21,157
UTA-6	Mar 2014	$ 22,370	$ 198,364	$ 22,370
UTA-7	Apr 2014	$ 24,995	$ 223,359	$ 24,995
UTA-8	May 2014	$ 22,724	$ 246,083	$ 22,724
UTA-9	Jun 2014	$ 24,090	$ 270,173	$ 24,090
UTA-10	Jul 2014	$ 23,666	$ 293,839	$ 23,666
UTA-11	Aug 2014	$ 21,638	$ 315,477	$ 21,638
UTA-12	Sep 2014	$ 25,287	$ 340,764	$ 25,287
UTA-13	Oct 2014	$ 32,285	$ 373,049	$ 32,285
UTA-14	Nov 2014	$ 19,046	$ 392,095	$ 19,046
UTA-15	Dec 2014	$ 23,348	$ 415,443	$ -
UTA-16	Jan 2015	$ 25,105	$ 440,548	$ -
UTA-17	Feb 2015	$ 44,516	$ 485,064	$ -
Total		**$ 485,064**	**$ 485,064**	**$ 392,095.28**

Grassroots Communications

Invoice

2455 Parleys Way Ste 210
Salt Lake City, UT 84109
Mike@grassroots-agency.com
801-699-4231

Invoice #: 2103
Invoice Date: 3/9/2015
Due Date: 3/9/2015
Project:
P.O. Number:

Bill To:

LJ Consulting
Laynee Jones
laynee@mountainaccord.com

Description	Hours/Qty	Rate	Amount
PR and Communications Services for February 2015	64	50.00	3,200.00
PR and Communications Services additional hours	10	100.00	1,000.00
February 2-6 (14) Participate in team meeting to review action items; Revamp and present new funding plan; Conduct funding research with Salt Lake and Sandy Chambers; Assist public outreach and conduct meetings with backcounty influencers			
February 9-13 (20) Coordinate funding meetings with construction and development contacts; Participate in team meeting to review outreach efforts and messaging; Develop messaging for public presentations; Attend public forum; Review feedback from meeting; Met with communication team for Salt Lake County			
February 16-20 (16) Coordinate and attend funding request meetings; Created content channel for Discreet and backcounty user groups; Created messaging document for Laynee; Ongoing communication with PI team; Continued to conduct research into impact groups			
February 16-20 (24) Attend public forum event; Met with PI team to review data; Continued research into impact groups; Met with communication team for Mountain Accord; Coordinated funding outreach meetings; Planned team meeting			

Total	$4,200.00
Payments/Credits	$0.00
Balance Due	$4,200.00

Barber Consulting
February 2015

	Brad Barber		Administrative Support		Task Total
	Hours	Total	Hours	Total	
Task Force Organization	**9**	**$1,125**	**17**	**$510**	**$1,635**
Meeting 1 - February 20	**9**	**$1,125**	**9**	**$270**	**$1,395**
Preperation for Meeting	2	$250	3	$90	
Meeting	3	$375	3	$90	
Follow-Up After Meeting	4	$500	3	$90	
Incidentals					**$50**
Task Force Binders and Printing					$50

TOTAL:	**$3,080**

TRAILS UTAH

Trails Utah
PO Box 58802
Salt Lake City, Utah 84158

INVOICE: 3-09-2015

Mountain Accord
Attn: Laynee Jones
11337 East Silver Snow Lane
SLC, Utah 84121

BALANCE DUE
Upon Receipt
$2000

Notes: COMPLETION OF THE MOUNTAIN ACCORD TRAILS IMPLEMENTATION PLAN, PHASE 1. PROPOSAL ATTACHED.

TRAILS UTAH APPRECIATES YOUR SUPPORT!

Item Description	Quantity	Price Per	Total
Facilitation of a Trails Sub-Committee to produce a final trails report for the Mountain Accord Executive Committee as part of Phase 1.			$2000
		TOTAL	$2000

Like this template?
Cashboard Invoicing Software

Martin Gertsch
Postfach 336
CH-3823 Wengen
Switzerland
info@jungfrau.pro
www.jungfrau.pro
www.facebook.com/jungfrau.pro
+41 79 365 2112

Jungfrau.pro

Attn: David Kallas
Senior Advisor
Office of GM
Utah Transit Authority
USA Salt Lake City UT
Tel: +1 801 237 1907

Invoice

20150217UTA-ParkCity

13. February 2015

Provided Service: Planning & Guide
Duration: Feb 17 2015

Project: Regional Traintransport
Preparation and Itinerary planning
Guiding and information source

Martin Gertsch

Gage - Guide	-	Day(s) 0-6h	360.00	Fr.	-
Gage - Guide	1.00	Day(s) 6-10h	500.00	Fr.	500.00
Gage - Exec. Services	-	Day(s)	700.00	Fr.	-
Lumpsum Agreement	-	Unit(s)	-	Fr.	-

Expenses
None forseen

Total **Fr. 500.00**

Nicht MWST Pflichtig — Not VAT Classified
Mit bestem Dank für Ihr Vertrauen — Thanks for your Trust

Account Information
Bank: Raiffeisenbank Lütschinentäler, CH-3823 Wengen, Switzerland
Beneficiary: Martin Gertsch, Aargovia, CH-3823 Wengen, Switzerland
Account#
IBAN#
SWIFT
Bankclearing

Payment Conditions: Due upon Reciept
Zahlungsbedingung: Fällig bei Erhalt

INVOICE
Mountain Accord Educational Switzerland trip

March 5, 2015

To: (by email only Laynee@mountainaccord.com)

Laynee Jones
Mountain Accord

Trip expenses

See Attached Receipts for the following:

Delta flight for Kim Carson	$1,405.60
Delta flight for Roger Armstrong	$1,405.60
Tram (Schilthorn) Ticket for Kim Carson	$43.08
8 Day Swiss Rail pass for Kim Carson	$649.12
Adonis Hotel 02/20 for Roger Armstrong	$525.65
Tram (Schilthorn) Ticket for Roger Armstrong	$44.24
Ticket to Mt. Rigi for Roger Armstrong	$26.99
8 Day Swiss Rail pass for Roger Armstrong	$644.51
TOTAL	$4,744.79

Please make check payable to: Summit County
c/o Annette Singleton
P.O. Box 128
Coalville, UT 84017

CONFIRMATION

Flight Confirmation Number:

YOUR PURCHASE IS COMPLETE. THANKS FOR CHOOSING DELTA.

- Your e-Tickets, confirmations, receipts, and flight notifications will be emailed to you at asingleton@summitcounty.org
- Obtain your receipt for Trip Extras purchased by selecting Email Receipts below. If you purchased a Delta 24 Hour Wi-Fi Pass your receipt will be sent from Gogo®.
- Visit My Trips to access your itinerary and manage your flight online and purchase Trip Extras.
- Add Trip Protector to protect against trip cancellations and interruptions with Allianz Global Assistance.
- If you have a smartphone, get the Fly Delta app to check in, get alerts on flight and gate changes, and more.

Breakfast for $1 at Four Points.
Book Now

TRAVEL IN STYLE.

Surround yourself in comfort with complimentary Delta Sky Club® access, spacious seats and world-class dining.

Fly BusinessElite®

OUTBOUND Sat, 14 Feb 2015	**5:02PM SLC to Sun 15 Feb 2:10PM ZRH**			**1stop**	**DL 89**	**DL 8469[1]**	**Show Details**
5:02PM	SLC	2:10PM Sun 15 Feb	ZRH	1stop CDG	13 hr 8 min 1h 30m Layover	DL 89 DL 8469[1]	Economy (V) Economy (V)
Operated by : [1]Air France							
Complete Delta Air Lines Baggage Information							
RETURN Sat, 21 Feb 2015	**6:45AM ZRH to 1:48PM SLC**			**1stop**	**DL 8450[1]**	**DL 88**	**Show Details**
6:45AM	ZRH	1:48PM	SLC	1stop CDG	15 hr 3 min 2h 35m Layover	DL 8450[1] DL 88	Economy (V) Economy (V)
Operated by : [1]Air France							
Complete Delta Air Lines Baggage Information							

In-Flight services and amenities may vary and are subject to change.

New passport and visa requirements may exist for your itinerary.

PASSENGER DETAILS

Thank you for being a valued customer. The fees below are based on general passenger information. If you qualify for free or discounted checked baggage, this will be taken into account when you check in.

Passenger	From	To	Seat Assignment	Special Services (e.g. Wheelchair)	Trip Extras
Kimberly Ann Carson Delta Air Lines® 2028032643 SkyMiles	Salt Lake City, UT (SLC)	Paris-De Gaulle, France (CDG)	Not Assigned Change Seats	Add/Edit	
	Paris-De Gaulle, France	Zurich, Switzerland	Not Assigned	Add/Edit	

(CDG)	(ZRH)	Change Seats		

Baggage Information — FREE FIRST $100 SECOND

IMPORTANT: Visit delta.com for details on baggage embargoes that may apply to your itinerary.

Zurich, Switzerland (ZRH)	Paris-De Gaulle, France (CDG)	Not Assigned Change Seats	Add/Edit	
Paris-De Gaulle, France (CDG)	Salt Lake City, UT (SLC)	Not Assigned Change Seats	Add/Edit	

Baggage Information — FREE FIRST $100 SECOND

IMPORTANT: Visit delta.com for details on baggage embargoes that may apply to your itinerary.

Roger Armstrong
Delta Air Lines#
2444983825
SkyMiles

Salt Lake City, UT (SLC)	Paris-De Gaulle, France (CDG)	Not Assigned Change Seats	Add/Edit	
Paris-De Gaulle, France (CDG)	Zurich, Switzerland (ZRH)	Not Assigned Change Seats	Add/Edit	

Baggage Information — FREE FIRST $100 SECOND

IMPORTANT: Visit delta.com for details on baggage embargoes that may apply to your itinerary.

Zurich, Switzerland (ZRH)	Paris-De Gaulle, France (CDG)	Not Assigned Change Seats	Add/Edit	
Paris-De Gaulle, France (CDG)	Salt Lake City, UT (SLC)	Not Assigned Change Seats	Add/Edit	

Baggage Information — FREE FIRST $100 SECOND

IMPORTANT: Visit delta.com for details on baggage embargoes that may apply to your itinerary.

[1] On Delta operated flights, you may carry on one bag and a small personal item at no charge. Carry-on allowances may differ and fees may apply for flights operated by carriers other than Delta. Contact the operating carrier for detailed carry-on limitations and charges.

ADD CAR

ZURICH, SWITZERLAND

PICK UP: SUN 15 FEB 2015 2:10PM
DROP OFF: SAT 21 FEB 2015 6:45AM
ZURICH - ZURICH (ZRH)

FIND CAR

BOOK + EARN
Book on delta.com and you'll save up to 40% and earn miles. Learn More

Shop Cars

ADD HOTEL

ZURICH, SWITZERLAND

CHECK-IN: SUN 15 FEB 2015
CHECK-OUT: SAT 21 FEB 2015

BEST PRICE GUARANTEE

ROOMS:1

FIND HOTEL

WHY BOOK HERE? IT'S ALL ABOUT THE MILES.
Earn miles every time you book a hotel at delta.com

Shop Hotels

PAYMENT INFORMATION

Payment Type VISA ••••••••••	

COST DETAILS PER PASSENGER

Passenger	Total Fare	Trip Extras	Total

Kimberly Ann Carson	$1,405.60 (USD)	$0.00 (USD)	$1,405.60 (USD)
Roger Armstrong	$1,405.60 (USD)	$0.00 (USD)	$1,405.60 (USD)

KIM FLIGHT

ROGER FLIGHT

View fare rules | View Detailed Charges | View Extras Terms & Conditions

TOTAL AMOUNTS CHARGED

Flight:	$2,811.20 (USD)
Trip Protection:	$0.00 (USD)
Total amount charged:	$2,811.20 (USD)

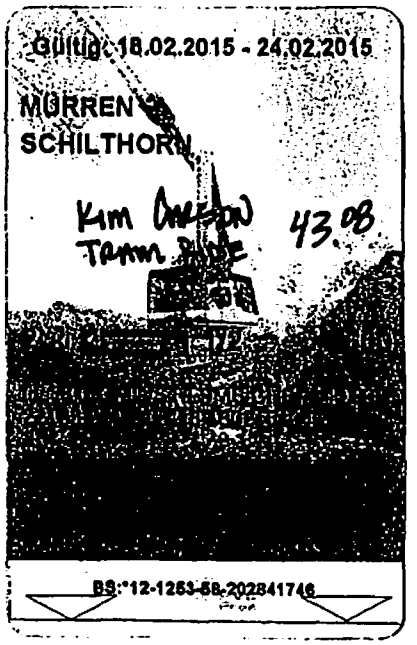
A GREENER WAY TO FLY

Delta Air Lines has partnered with The Nature Conservancy® to help you offset your carbon footprint for this trip and offer you other ways to sustain our environment.

LEARN MORE

[redacted]

Kim Travel Receipts



ZH-FLUGHAFEN/030163/00/0011
WS 0103/Kasse 3050000/u162721
536470 02/15 15.02.2015/14.45

Purchase	Visa Credit
15.02.2015	14:45
	ID#
Total-EFT USD:	649.12
Local currency CHF:	581.00
Rate: USD 1.11724 = CHF 1.00	

Train Ticket
649.12
Kim

Transaction Details Prepared for:
Roger Armstrong
Account Number:

Date	Description	Amount
FEB24 2015	FOREIGN TRANSACTION FEE	$2.13

Additional Information: ILLYCAFE ROISSY CED CEDEX FR
$5.15
Reference #:
Category: Fees & Adjustments - Fees & Adjustments

FEB23 2015	FOREIGN TRANSACTION FEE		$0.26

Additional Information: ILLYCAFE ROISSY CED CEDEX FR
$10.76
Reference #:
Category: Fees & Adjustments - Fees & Adjustments

FEB23 2015	ILLYCAFE ROISSY CED CEDEX FR	Breakfast in Paris Airport	$5.15

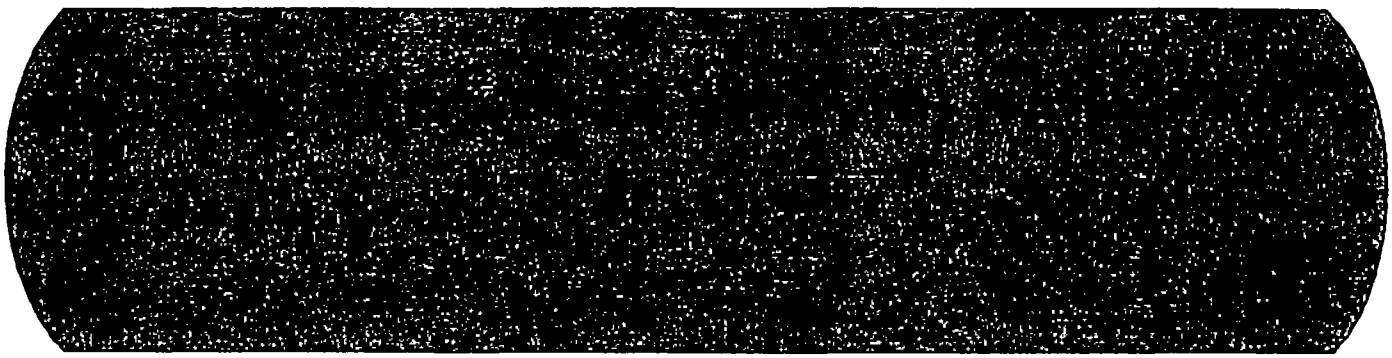
Doing business as:
ILLYCAFE
RTE DE SERVICE-QUAI 2F1
TERMINAL2HALLF/BP 30 104
ROISSY CED CEDEX
95716
FRANCE

Foreign Spend Amount: 4.50 EURO
Additional Information: #
0174370311
Reference #:
Category: Restaurant - Bar & Cafe

FEB23 2015	ILLYCAFE ROISSY CED CEDEX FR	Breakfast in Paris Airport	$10.76

Doing business as:
ILLYCAFE
RTE DE SERVICE-QUAI 2F1
TERMINAL2HALLF/BP 30 104
ROISSY CED CEDEX
95716
FRANCE

Foreign Spend Amount: 9.40 EURO
Additional Information: #
0174370311
Reference #:
Category: Restaurant - Bar & Cafe



FEB20 2015	FOREIGN TRANSACTION FEE		$1.23

Additional Information: Haus der Geschenke Ssss Fee CH
$45.64
Reference #:
Category: Fees & Adjustments - Fees & Adjustments

FEB20 2015	FOREIGN TRANSACTION FEE		$9.93

Date Description Dinner in Zurich-Roger, Kim, Laynee, Dick, Liza, Nathan, Ann and Jeremy Amount

Additional Information: Zrich Marriott HotelZrich CH
$322.03
Reference:
Category: Fees & Adjustments - Fees & Adjustments

--428.20 FOREIGN TRANSACTION FEE Amex fee on Adonis Hotel Bill - reimbursable by Mountain Accord $13.91

Additional Information: Hotel Adonis Zermatt CH
$511.84
Reference: 8
Category: Fees & Adjustments - Fees & Adjustments

[redacted]

FEB28 2015 Hotel Adonis Zermatt CH Hotel Bill for 2 nights in Zermatt - reimbursable by Mountain Accord $511.84

Doing business as
HOTEL ADONIS ZERMATT AG
LUCHERNSTRASSE 31
ZERMATT
3920
SWITZERLAND

Foreign Spend Amount: 440.00 SWISS FRANC
Additional Information: 000048661C0 LODGING
LODGING
Reference:
Category: Travel - Lodging

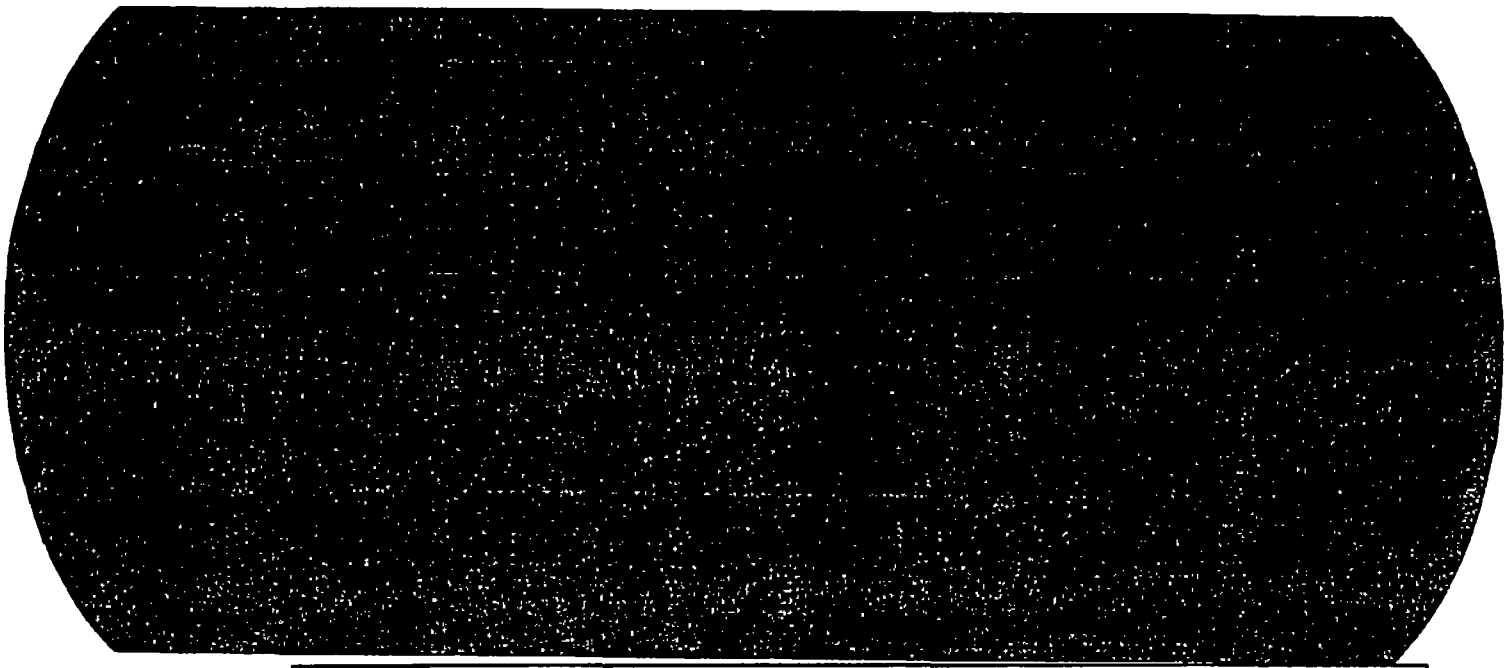
FEB28 2015 Zrich Marriott HotelZrich CH Dinner in Zurich - Kim, Roger, Liza, Dick, Ann, Nathan, Laynee and Jeremy $322.03

Doing business as
MARRIOTT HOTEL
NEUMUEHLEQUAI 42
POSTFACH
ZUERICH
8001
SWITZERLAND

Foreign Spend Amount: 302.00 SWISS FRANC
Additional Information: 000135912D4 LODGING
LODGING
Reference:
Category: Travel - Lodging

[redacted]

Date Description Amount



FE318 2015 **FOREIGN TRANSACTION FEE** Amex fee on Schilthorn ticket - reimbursable by Mountain Accord $1.18

Additional Information Schilthornbahn AG Mürren CH
$43.08
Reference
Category Fees & Adjustments - Fees & Adjustments

FR318 2015 Schilthornbahn AG Mürren CH Tram ticket to Schilthorn - reimbursable by Mountain Accord! $43.08

Card Ending in 55

SCHILTHORNBAHN AG
STATION MUERREN
MUERREN
3825
SWITZERLAND

Foreign Spend Amount 40.00 SWISS FRANC
Additional Information 0001873213 PASSENGER RAILWAY
PASSENGER RAILWAY
Reference
Category Transportation - Rail Services

FR316 2015 Confiseur Bachmann AGLuzern CH Lunch in Luzern $9.15

Card Ending in 55

CONFISEUR BACHMANN
AG IN LUZERN
BAHNHOF SHOPPING
LUZERN
6002
SWITZERLAND

Foreign Spend Amount 5.70 SWISS FRANC
Additional Information 0003739210 MISC FOOD STORE
MISC FOOD STORE
Reference
Category Merchandise & Supplies - Groceries

FE316 2015 **FOREIGN TRANSACTION FEE** $0.13

Additional Information Starbucks Coffee SwitLuzern CH
$5.96
Reference 5
Category Fees & Adjustments - Fees & Adjustments

$2.15

Date	Description	Amount
FEB16 2015	FOREIGN TRANSACTION FEE	

Additional Information: Confiseur Bachmann ALuzern CH
$9.15
Reference: 8
Category: Fees & Adjustments - Fees & Adjustments

FEB16 2015	FOREIGN TRANSACTION FEE	$0.43

Additional Information: Interdiscount-3001 LLuzern CH
$19.09
Reference:
Category: Fees & Adjustments - Fees & Adjustments

FEB16 2015	FOREIGN TRANSACTION FEE	$0.72

Additional Information: Rigi-Bahnen AG Rigi Kulm CH
$26.99
Reference:
Category: Fees & Adjustments - Fees & Adjustments

FEB16 2015	FOREIGN TRANSACTION FEE	$1.16

Additional Information: Rigi-Fic Rigi-Kulm CH
$43.07
Reference:
Category: Fees & Adjustments - Fees & Adjustments

FEB16 2015	Interdiscount-3001 LLuzern CH	Electric adapter for iPhone charger	$16.09

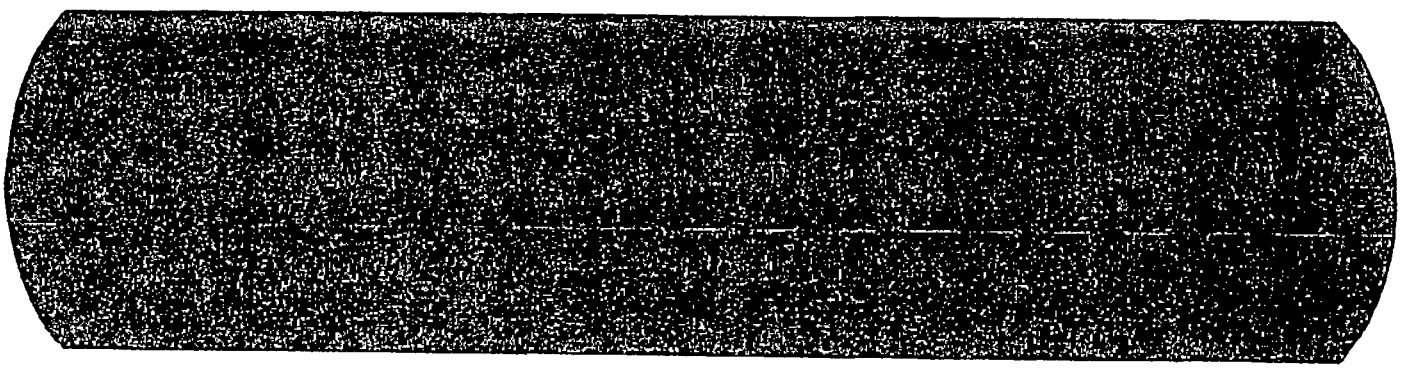
Doing business as:
INTERDISCOUNT-3001 LUZERN BAHNHOF EP 2
BAHNHOFSHOPPING
LUZERN
6003
SWITZERLAND

Foreign Spend Amount: 14.90 SWISS FRANC
Additional Information: 00041721314 ELECTRONICS STORE
ELECTRONICS STORE
Reference:
Category: Merchandise & Supplies - Electronics Stores

FEB16 2015	Rigi-Bahnen AG Rigi Kulm CH	Ticket to Mt. Rigi -- reimbursable by Mountain Accord	$26.99

Doing business as:
RIGI-BAHNEN AG
STATION RIGI-KULM
RIGI KULM
6410
SWITZERLAND

Foreign Spend Amount: 25.00 SWISS FRANC
Additional Information: 00005855210 PASSENGER RAILWAY
PASSENGER RAILWAY
Reference:
Category: Transportation - Rail Services



[redacted]

FEB18 2015	Starbucks Coffee SwiLuzern CH	Coffee in Zurich	$4.03

Date	Description	Amount

Doing business as
STARBUCKS COFFEE AG
PILATUSSTRASSE 1
LUZERN
6003
SWITZERLAND

Foreign Spend Amount: 4.50 SWISS FRANC
Additional Information: 00044992310 RESTAURANT
RESTAURANT
Reference:
Category: Restaurant - Restaurant

FEB15 2015	Coop-4896 ZH AirportZ rich-Flughafen CH Lunch in Zurich	$9.59

Doing business as
COOP ZH AIRPORT
ZUERICH FLUGHAFEN
8058
SWITZERLAND

Foreign Spend Amount: 8.85 SWISS FRANC
Additional Information: 00008551314 DEPARTMENT STORE
DEPARTMENT STORE
Reference: 1
Category: Merchandise & Supplies - Department Stores

FEB15 2015	FOREIGN TRANSACTION FEE	$0.25

Additional Information: Coop-4896 ZH AirportZ rich-Flughafen CH
$0.50
Reference:
Category: Fees & Adjustments - Fees & Adjustments

FEB15 2015	FOREIGN TRANSACTION FEE Amex Fee on Swiss Rail Pass - reimbursable by Mountain Accord	$16.94

Additional Information: Z RICH FLUGHAFEN SBBZ RICH FLUGHAFEN CH
$527.57
Reference:
Category: Fees & Adjustments - Fees & Adjustments

FEB15 2015	Z RICH FLUGHAFEN SBBZ RICH FLUGHAFEN CH 8-Day Swiss Rail Pass - reimbursable by Mountain Accord	$527.57

Doing business as
SBB TICKETVERKAUF
PRISMA
WYLERSTRASSE 123/125
BERN 65
3000
SWITZERLAND

Foreign Spend Amount: 581.00 SWISS FRANC
Additional Information: 90019357210 PASSENGER RAILWAY
PASSENGER RAILWAY
Reference: 323150460080767552
Category: Transportation - Rail Services

Marci Heil

From: Delta Air Lines <DeltaAirLines@e.delta.com>
Sent: Monday, January 26, 2015 11:38 AM
To: Marci Heil
Subject: ELIZABETH T SALT LAKE CITY 14FEB15

Hello, ELIZABETH TATE SkyMiles® #********969 >

Your Trip Confirmation #: HX3N54

Sat, 14FEB	**DEPART**	**ARRIVE**
DELTA 89	SALT LAKE CITY	PARIS-DEGAULLE
ECONOMY (V)	5:02pm	11:25am **Sun 15FEB
Sun, 15FEB	**DEPART**	**ARRIVE**
DELTA 8520*	PARIS-DEGAULLE	ZURICH
ECONOMY (V)	3:45pm	5:00pm
Sat, 21FEB	**DEPART**	**ARRIVE**
DELTA 8450*	ZURICH	PARIS-DEGAULLE
ECONOMY (L)	6:45am	8:05am
DELTA 88	PARIS-DEGAULLE	SALT LAKE CITY
ECONOMY (L)	10:40am	1:48pm

**Arrival date is different than departure date.
*Flight 8520 Operated by AIR FRANCE As AF Flt 1814
*Flight 8450 Operated by AIR FRANCE As AF Flt 1415

Passenger Info

NAME	**FLIGHT**	**SEAT**
ELIZABETH TATE SIMPSON	DELTA 89	Select Seat
SkyMiles #*	DELTA 8520	Select Seat
	DELTA 8450	Select Seat
	DELTA 88	Select Seat

Visit delta.com or use the Fly Delta app to view, select or change your seat.

If you purchased an Economy Comfort seat or a Trip Extra, please visit My Trips to access a receipt of your purchase.

Flight Receipt

Ticket #: 00623798477466

Place of Issue: LAXWEB

Issue Date: 26JAN15

Expiration Date: 26JAN16

METHOD OF PAYMENT

AX**********1004	**$1557.60 USD**

CHARGES

Air Transportation Charges

Base Fare	$878.00 USD
Carrier-imposed International Surcharge (YR)	$516.00 USD

Taxes, Fees and Charges

United States - September 11th Security Fee(Passenger Civil Aviation Security Service Fee) (AY)	$5.60 USD
United States - Animal and Plant Health Inspection Service Fee (APHIS User Fee - Passengers (XA)	$5.00 USD
United States - Immigration and Naturalization Fee(Immigration User Fee) (XY)	$7.00 USD
United States - Custom User Fee (YC)	$5.50 USD
France - Civil Aviation and Airport Tax (FR)	$33.20 USD
France - Passenger Service Charge (QX)	$26.00 USD
Switzerland - Airport Passenger Security & Noise Charge (CH)	$41.40 USD
United States - Passenger Facility Charge (XF)	$4.50 USD
United States - Transportation Tax (US)	$35.40 USD
TICKET AMOUNT	**$1557.60 USD**

This ticket is non-refundable unless the original ticket was issued at a fully refundable fare. Some fares may not allow changes. If allowed, any change to your itinerary may require payment of a change fee and increased fare. Failure to appear for any flight without notice to Delta will result in cancellation of your remaining reservation.

Note: When using certain vouchers to purchase tickets, remaining credits may not be refunded. Additional charges and/or credits may apply.

Checked Bag Allowance

The fees below are based on your original ticket purchase. **If you qualify for free or discounted checked baggage,** this will be taken into account when you check in.

Sat 14 Feb 2015	DELTA: SLC ▯CDG	
CARRY ON	FIRST	SECOND
FREE	FREE	$100USD

Sat 14 Feb 2015	DELTA: CDG ▯ZRH	
CARRY ON	FIRST	SECOND
FREE	FREE	FREE

Visit delta.com for details on baggage embargos that may apply to your itinerary.

Sat 21 Feb 2015	DELTA: ZRH ▯CDG	
CARRY ON	FIRST	SECOND
FREE	FREE	$100USD

Sat 21 Feb 2015	DELTA: CDG ▯SLC	
CARRY ON	FIRST	SECOND
FREE	FREE	FREE

Visit delta.com for details on baggage embargos that may apply to your itinerary.

Transportation of Hazardous Materials

Federal law forbids the carriage of hazardous materials aboard aircraft in your luggage or on your person. A violation can result in civil penalties. Examples include: Paints, aerosols, lighter fluid, fireworks, torch lighters, tear gases and compressed gas cartridges.

There are special exceptions for small quantities (up to 70 ounces total). For further information visit delta.com Restricted Items Section.

BE IN THE KNOW ON THE GO. ›

Get real-time flight alerts on upgrades, delays and schedule changes via email, text or voice.

LOYALTY HAS NO EXPIRATION. ›

The SkyMiles® program has no mileage expiration. Redeem miles on your timeline, not ours.

NEED MORE MILES? ›

Buy and transfer miles on delta.com.

CHECK OUT DELTA.COM FOR YOUR NEXT FLIGHT. ›

Or to check in, set up flight notifications and learn more about the SkyMiles program.

We have partnered with The Nature Conservancy to allow you to offset your carbon emissions from this trip. Go to delta.com/CO2 to calculate your CO2 emissions and learn more about offsetting.

Terms & Conditions

This ticket is non-refundable unless the original ticket was issued at a fully refundable fare. Some fares may not allow changes. If allowed, any change to your itinerary may require payment of a change fee and increased fare. Failure to appear for any flight without notice to Delta will result in cancellation of your remaining reservation.

Note: When using certain vouchers to purchase tickets, remaining credits may not be refunded. Additional charges and/or credits may apply.

Checked Bag Allowance

*On Delta operated flights, you may carry on one bag and a small personal item at no charge.

BusinessElite/First/Business Class weight allowance reverts to 50 lbs for all checked bags beyond regular free allowance.

At the time of check-in with Delta, SkyMiles Medallion members, SkyTeam Elite & Elite Plus and active US Military personnel are eligible for fee waivers and other benefits. For more details, visit delta.com/baggage. Basic Cardmembers with a Gold, Platinum, or Reserve Delta SkyMiles Credit Card from American Express are eligible for the first bag fee waiver. More details on the program can be found at delta.com/firstbagfree.

A standard checked bag with Delta may be up to 50 lbs and 62 linear inches (per piece). Additional fees apply for oversize, overweight, and/or additional pieces of checked baggage. Please review Delta's baggage guidelines for details. Weight and size restrictions may vary when checking baggage on carriers other than Delta. Contact with the operating carrier for detailed checked baggage allowances. You must be checked in at the gate by the applicable check-in deadlines or your reservation may be cancelled. Please review Delta's check-in requirement guidelines for details. Check-in requirements vary by airline, so if your ticket includes travel on other airlines, please check with the operating carrier on your ticket.

Do you have comments about our service? Please email us to share them.

Conditions of Carriage

Air transportation on Delta and the Delta Connection® carriers is subject to Delta's conditions of carriage. They include terms governing for example:

- Limits on our liability for personal injury or death of passengers, and for loss, damage of delay of goods and baggage.
- Claim restrictions including time periods within which you must file a claim or bring action against us.
- Our right to change terms of the contract.
- Check-in requirements and other rules established when we may refuse carriage.
- Our rights and limits of our liability for delay or failure to perform service including schedule change, substitution of alternative air carriers or aircraft, and rerouting.
- Our policy on overbooking flights, and your rights if we deny you boarding due to an oversold flight.

you would like to take advantage of other Delta email programs featuring special fares, promotions, information and flight updates, please visit: delta.com/emailprograms or delta.com/notifications.

This document establishes the creation of your electronic EMD(S) in our computer systems. It does not constitute a document of carriage. Where this document is issued for transportation or services other than passenger air transportation, specific terms and conditions may apply. These terms and conditions may be provided separately or may be obtained from the issuing agent.

Copyright Information

This email message and its contents are copyrighted and are proprietary products of Delta Air Lines, Inc. Any unauthorized use, reproduction, or transfer of this message or its contents, in any medium, is strictly prohibited.

This is a post only email. Please do not respond to this message.

© 2015 Delta Air Lines, Inc. All rights reserved.

Privacy Policy

Your privacy is important to us. Please review our Privacy Policy.

Tram

Schilthornbahn AG
Station Mürren
3825 Mürren

*** Kundenbeleg ***

Buchung
VISA

18.02.2015 10:46:14
Tre-Id: 21097133
Tra. Seq-Cnt: 13370
Auth. Code: 08975C

Total-EFT CHF: 40.00
Wechselkurs 0.906845230

Total-EFT USD: 44.11

3.00% markup included in the exchange rate

I accept that I have been offered a choice of currencies for payment and that this choice is final. I accept the conversion rate and the final amount in transaction currency.

Exchange rate provided by SIX.

SIX Payment Services

LIZA SIMPSON

SBB CFF FFS	PAY Verkauf	ZH-FLUGHAFEN/030163/00/0011 WS 0108/Kasse 4450000/u160492 909550 02/15 15.02.2015/17.35	ZH-FLUGHAFEN/030163/00/0011 WS 0108/Kasse 4450000/u160492 909550 02/15 15.02.2015/17.35

Buchung Visa

15.02.2015 17:35
#21071498/549/A0000001570030*
093934/512786306/05208C/B6F85
671F9CC73A6FDDCD58B7001ED3B#
Total-EFT USD: 649.12

Local currency CHF: 581.00
Rate: USD 1.11724 = CHF 1.00

X
Unterschrift/Signature/Firma

* inCC Currency Conversion by SBB *
The payment was offered in CHF.
My FINAL choice is to pay the

Transaction Amount of USD 649.12

Including a markup of 3% on the
exchange rate of BonusCard (valid 15.02.15).

Buchung Visa

15.02.2015 17:35
#21071498*093934/05208C#
Total-EFT USD: 649.12

Local currency CHF: 581.00
Rate: USD 1.11724 = CHF 1.00

train pass
LIZA SIMPSON

Marci Heil

From: Delta Air Lines <DeltaAirLines@e.delta.com>
Sent: Monday, January 26, 2015 11:38 AM
To: Marci Heil
Subject: RICHARD B SALT LAKE CITY 14FEB15

Hello, RICHARD BARLOW SkyMiles #*******252 >

Your Trip Confirmation #:

Sat, 14FEB	**DEPART**	**ARRIVE**
DELTA 89	SALT LAKE CITY	PARIS-DEGAULLE
ECONOMY (V)	5:02pm	11:25am **Sun 15FEB
Sun, 15FEB	**DEPART**	**ARRIVE**
DELTA 8520*	PARIS-DEGAULLE	ZURICH
ECONOMY (V)	3:45pm	5:00pm
Sat, 21FEB	**DEPART**	**ARRIVE**
DELTA 8450*	ZURICH	PARIS-DEGAULLE
ECONOMY (L)	6:45am	8:05am
DELTA 88	PARIS-DEGAULLE	SALT LAKE CITY
ECONOMY (L)	10:40am	1:48pm

**Arrival date is different than departure date.
*Flight 8520 Operated by AIR FRANCE As AF Flt 1814
*Flight 8450 Operated by AIR FRANCE As AF Flt 1415

Passenger Info

NAME	**FLIGHT**	**SEAT**
RICHARD BARLOW PEEK	DELTA 89	Select Seat
SkyMiles #*	DELTA 8520	Select Seat
	DELTA 8450	Select Seat
	DELTA 88	Select Seat

Visit delta.com or use the Fly Delta app to view, select or change your seat.

If you purchased an Economy Comfort seat or a Trip Extra, please visit My Trips to access a receipt of your purchase.

Flight Receipt

Ticket #: 00623798477470

Place of Issue: LAXWEB

Issue Date: 26JAN15

Expiration Date: 26JAN16

METHOD OF PAYMENT

AX**********1004	**$1557.60 USD**

CHARGES

Air Transportation Charges

Base Fare	$878.00 USD
Carrier-imposed International Surcharge (YR)	$516.00 USD

Taxes, Fees and Charges

United States - September 11th Security Fee(Passenger Civil Aviation Security Service Fee) (AY)	$5.60 USD
United States - Animal and Plant Health Inspection Service Fee (APHIS User Fee - Passengers (XA)	$5.00 USD
United States - Immigration and Naturalization Fee(Immigration User Fee) (XY)	$7.00 USD
United States - Custom User Fee (YC)	$5.50 USD
France - Civil Aviation and Airport Tax (FR)	$33.20 USD
France - Passenger Service Charge (QX)	$26.00 USD
Switzerland - Airport Passenger Security & Noise Charge (CH)	$41.40 USD
United States - Passenger Facility Charge (XF)	$4.50 USD
United States - Transportation Tax (US)	$35.40 USD
TICKET AMOUNT	**$1557.60 USD**

This ticket is non-refundable unless the original ticket was issued at a fully refundable fare. Some fares may not allow changes. If allowed, any change to your itinerary may require payment of a change fee and increased fare. Failure to appear for any flight without notice to Delta will result in cancellation of your remaining reservation.

Note: When using certain vouchers to purchase tickets, remaining credits may not be refunded. Additional charges and/or credits may apply.

Checked Bag Allowance

The fees below are based on your original ticket purchase. **If you qualify for free or discounted checked baggage,** this will be taken into account when you check in.

Sat 14 Feb 2015	DELTA: SLC CDG	
CARRY ON	FIRST	SECOND
FREE	FREE	$100USD

Sat 14 Feb 2015	DELTA: CDG ZRH	
CARRY ON	FIRST	SECOND
FREE	FREE	FREE

Visit delta.com for details on baggage embargos that may apply to your itinerary.

Sat 21 Feb 2015	DELTA: ZRH CDG	
CARRY ON	FIRST	SECOND
FREE	FREE	$100USD

Sat 21 Feb 2015	DELTA: CDG SLC	
CARRY ON	FIRST	SECOND
FREE	FREE	FREE

Visit delta.com for details on baggage embargos that may apply to your itinerary.

Transportation of Hazardous Materials

Federal law forbids the carriage of hazardous materials aboard aircraft in your luggage or on your person. A violation can result in civil penalties. Examples include: Paints, aerosols, lighter fluid, fireworks, torch lighters, tear gases and compressed gas cartridges.

There are special exceptions for small quantities (up to 70 ounces total). For further information visit delta.com Restricted Items Section.

BE IN THE KNOW ON THE GO. ›

Get real-time flight alerts on upgrades, delays and schedule changes via email, text or voice.

LOYALTY HAS NO EXPIRATION. ›

The SkyMiles® program has no mileage expiration. Redeem miles on your timeline, not ours.

NEED MORE MILES? ›

Buy and transfer miles on delta.com.

CHECK OUT DELTA.COM FOR YOUR NEXT FLIGHT. ›

Or to check in, set up flight notifications and learn more about the SkyMiles program.

We have partnered with The Nature Conservancy to allow you to offset your carbon emissions from this trip. Go to delta.com/CO2 to calculate your CO2 emissions and learn more about offsetting.

Terms & Conditions

This ticket is non-refundable unless the original ticket was issued at a fully refundable fare. Some fares may not allow changes. If allowed, any change to your itinerary may require payment of a change fee and increased fare. Failure to appear for any flight without notice to Delta will result in cancellation of your remaining reservation.

Note: When using certain vouchers to purchase tickets, remaining credits may not be refunded. Additional charges and/or credits may apply.

Checked Bag Allowance

*On Delta operated flights, you may carry on one bag and a small personal item at no charge.

BusinessElite/First/Business Class weight allowance reverts to 50 lbs for all checked bags beyond regular free allowance.

At the time of check in with Delta, SkyMiles Medallion members, SkyTeam Elite & Elite Plus and active US Military personnel are eligible for fee waivers and other benefits. For more details, visit delta.com/baggage. Basic Cardmembers with a Gold, Platinum, or Reserve Delta SkyMiles Credit Card from American Express are eligible for the first bag fee waiver. More details on the program can be found at delta.com/firstbagfree.

A standard checked bag with Delta may be up to 50 lbs and 62 linear inches (per piece). Additional fees apply for oversize, overweight, and/or additional pieces of checked baggage. Please review Delta's baggage guidelines for details. Weight and size restrictions may vary when checking baggage on carriers other than Delta. Contact with the operating carrier for detailed checked baggage allowances. You must be checked in at the gate by the applicable check-in deadlines or your reservation may be cancelled. Please review Delta's check-in requirement guidelines for details. Check-in requirements vary by airline, so if your ticket includes travel on other airlines, please check with the operating carrier on your ticket.

Do you have comments about our service? Please email us to share them.

Conditions of Carriage

Air transportation on Delta and the Delta Connection® carriers is subject to Delta's conditions of carriage. They include terms governing for example:

- Limits on our liability for personal injury or death of passengers, and for loss, damage of delay of goods and baggage.
- Claim restrictions including time periods within which you must file a claim or bring action against us.
- Our right to change terms of the contract.
- Check-in requirements and other rules established when we may refuse carriage.
- Our rights and limits of our liability for delay or failure to perform service including schedule change, substitution of alternative air carriers or aircraft, and rerouting.
- Our policy on overbooking flights, and your rights if we deny you boarding due to an oversold flight.

you would like to take advantage of other Delta email programs featuring special fares, promotions, information and flight updates, please visit: delta.com/emailprograms or delta.com/notifications.

This document establishes the creation of your electronic EMD(S) in our computer systems. It does not constitute a document of carriage. Where this document is issued for transportation or services other than passenger air transportation, specific terms and conditions may apply. These terms and conditions may be provided separately or may be obtained from the issuing agent.

Copyright Information

This email message and its contents are copyrighted and are proprietary products of Delta Air Lines, Inc. Any unauthorized use, reproduction, or transfer of this message or its contents, in any medium, is strictly prohibited.

This is a post only email. Please do not respond to this message.

© 2015 Delta Air Lines, Inc. All rights reserved.

Privacy Policy

Your privacy is important to us. Please review our Privacy Policy.

Dick Peek - these expenses are not elligible for reimbursement by Mountain Accord

COLUMBUS CHARIOT 2F
ELIOR ROISSY SARL
BP 30104 95716 Roissy CDG Cedex
Tel : 01 70 03 94 00
RCS PARIS 413 736 521 TVA FR00413736521

Cornelie M.

2 EXPRESSO ZOPPIO	7.00
1 CAPPUCCINO MOY	4.00

TOTAL 11.00

	HT	TVA	TTC
TVA 10.00 %	10.00	1.00	11.00

CARTE BLEUE (PASSAGE) 11.00

DIMANCHE 15-02-2015 14:14:00 (A EMPORTER)
Cle 10-Serv.: 10-CAISSE 19-NOTE 000208/1

Montants exprimés en euros
Faites-nous part de vos remarques à
servicecli.entOelior.com
Merci de votre visite et au revoir
Elior

$12.66

PAUL CHARIOT 2F
ELIOR ROISSY SARL
BP 30104 95716 Roissy CDG Cedex
Tél. : 01 70 03 94 00
RCS PARIS 413 736 521 TVA FR00413736521

Nicolas D.

1 EXPRESSO	2.10
1 EXPRESSO DOUBLE	3.50

TOTAL 5.60

	HT	TVA	TTC
TVA 10.00 %	5.09	0.51	5.60

CB MANUEL (PASSAGE) 5.60

DIMANCHE 15-02-2015 12:11:15 (A EMPORTER)
Cle 19-Serv.: 19-CAISSE 40-NOTE 000057/1

Montants exprimés en euros
Faites-nous part de vos remarques à
servicecli.entOelior.com
Merci de votre visite et au revoir
Elior

$6.45

BERT'S 2F
ELIOR ROISSY SARL
BP 30104 95716 Roissy CDG Cedex
Tel : 01 70 03 94 00
RCS PARIS 413 736 521 TVA FR00413736521

Sleeven S.

1 HEINEKEN PRESSION 50CL	7.65
1 KETTLE CHIPS VINAIGRE BAL	3.10
1 PAVE FERRAND	6.95

TOTAL 17.70

	HT	TVA	TTC
TVA 20.00 %	6.38	1.27	7.65
TVA 10.00 %	9.14	0.91	10.05

AMEX MANUEL (PASSAGE) 17.70

DIMANCHE 15-02-2015 12:49:48
Cle 25-Serv.: 25-CAISSE 32-NOTE 000209/1

Montants exprimés en euros
Faites-nous part de vos remarques à
servicecli.entOelior.com
Merci de votre visite et au revoir
Elior

$20.38

$39.49

Dick Peek Rail Pass - eligible for reimbursement by Mountain Accord

ZH-FLUGHAFEN
Gem. Dienst
108 909548 15021733
15.02.2015
ARTIKEL-NR.: 000036

$633.84

1 KL.

CHF 581.00

SWISS TRAVEL SYSTEM
SWISS TRAVEL PASS
8 DAYS

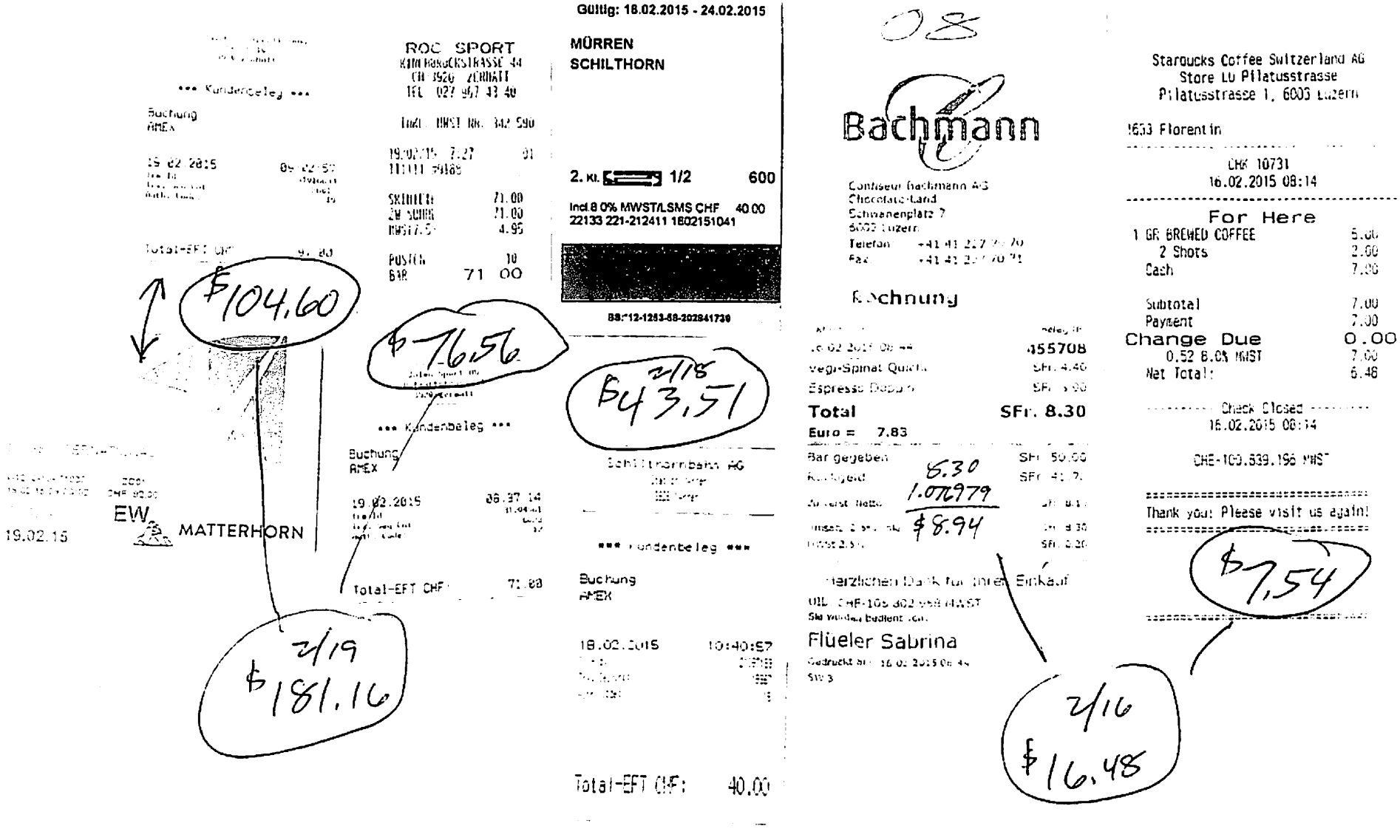
ERWACHSENE

15.02.2015 - 22.02.2015
Peek Richard Barlow
VEREINIGTE STAATEN
527514575

GÜLTIG:
NAME/VORNAME:
LAND:
PASS/ID-NR:

CONDITIONS OF USE:SEE AREA OF VALIDITY IN YOUR TICKET COVER
VALID AS SWISS MUSEUM PASS
ONLY VALID WITH YOUR PASSPORT/ID

Dick Peek - the only expese eligible for reimbursement by Mountain Accord is the $43.51 for tram pass on Schilthorn



Hotel Adonis

*** KOPIE ***

BUCHUNG

TOTAL EFT CHF: 480.00

Dick Peek

Mr.
Dick Peek
150 Riverbirch CT

US - 84060 Park City UT

RECHNUNG Zimmer: 32
MwSt-Nr.: CHE-102.074.978

Ankunft: 18.02.2015
Abreise: 20.02.2015
Pers.: 1

Sparte			Total	MwSt %	MwSt	Saldo
Logement	1 x	235.00	235.00	3.80	8.60	
Logement	1 x	240.00	240.00	3.80	8.79	
Taxen	2 x	2.50	5.00	0.00	0.00	
						480.00

$516.95

inklusive 0.00% Mehrwertsteuer auf den Betrag von 5.00 = 0.00
inklusive 3.80% Mehrwertsteuer auf den Betrag von 475.00 = 17.39

Wir danken Ihnen für Ihren Aufenthalt und würden uns freuen Sie wieder einmal bei uns begrüssen zu durten.
Buchen Sie über unsere Homepage und profitieren Sie von einem Direktbucherrabatt !

Freundliche Grüsse
Hotel Adonis AG
+41 27 9662500

Danke / Merci / Thanks / Grazie
RECHNUNG / FACTURE / BILL / RICEVUTA

Kasse Nr. 772

NR.: 000096
DATUM: 20.02.2015 ZEIT: 16:17
KURS: 6772
ZUG: 825 WAGENNR 265
PERSONALNR 501823

Caffe CHF 4.30

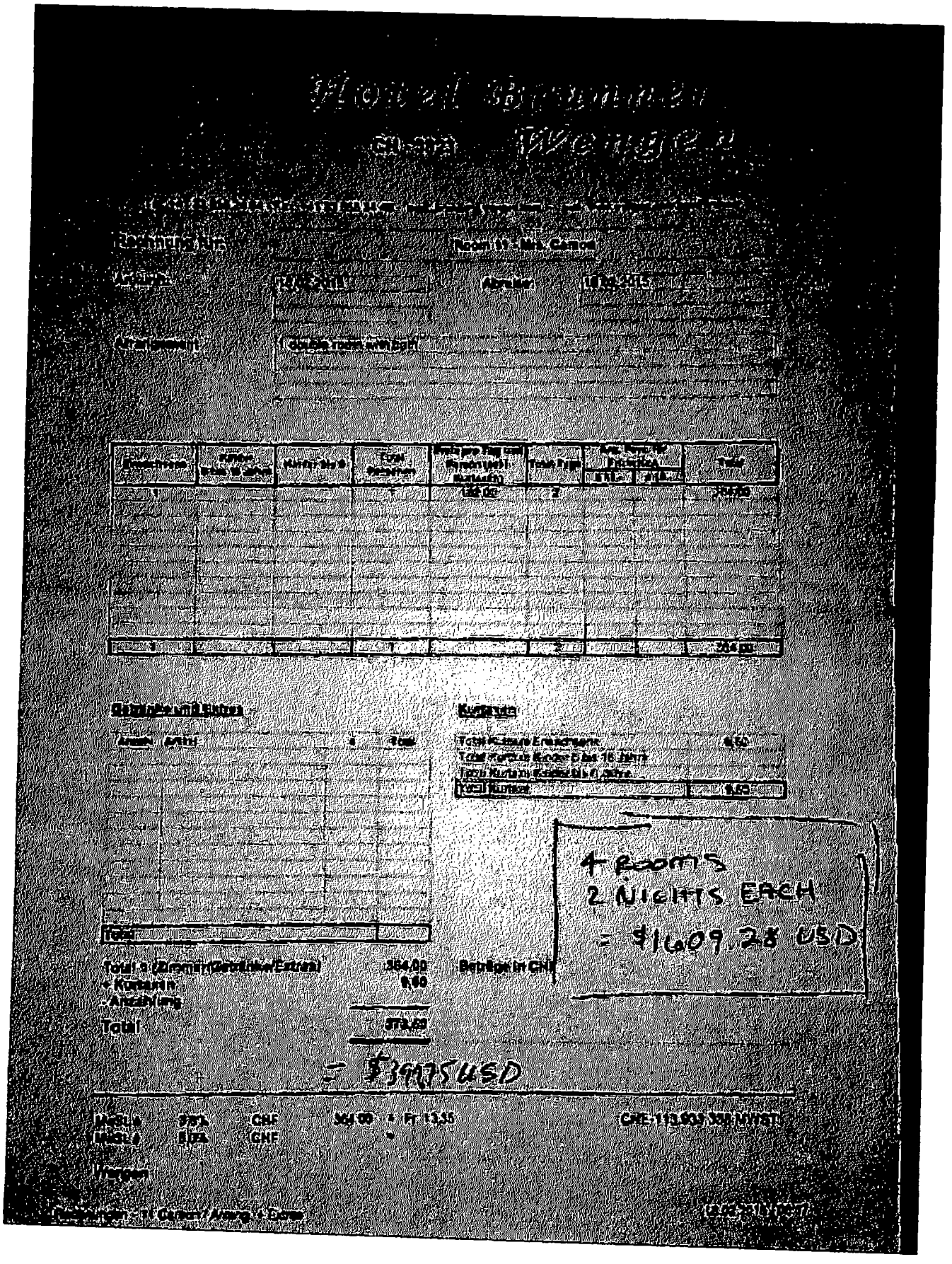
Total CHF 4.30

6 - BAR 4.30

MwSt % Netto Brutto MwSt
(1) 6.00 3.98 4.30 0.32

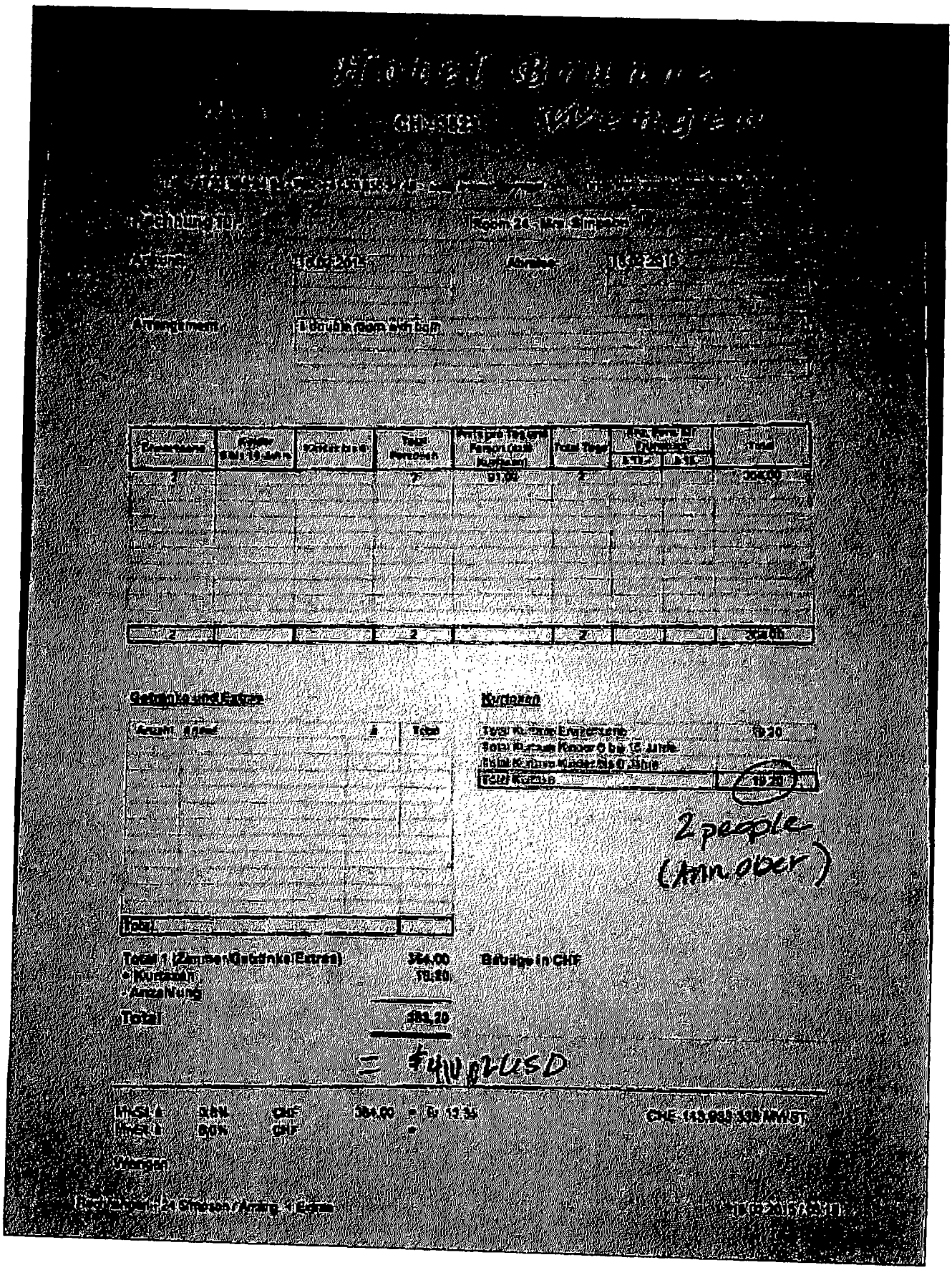
Elvetino AG Lirmatstrasse 22
8005 Zurich Tel:+41(0)512 229 111
CHE-101.255.419 MwST
Auf Wiedersehen / Au revoir
Goodbye / Arrivederci

$4.63



4 ROOMS
2 NIGHTS EACH
= $1609.28 USD

= $3975 USD



[illegible]

[illegible]

Rechnung für: [illegible] Room 24 - Mrs. Simpson [illegible]

Ankunft: 16.02.2015 Abreise: 16.02.2015

Arrangement: 1 double room with bath

Erwachsene	Kinder 6 bis 15 Jahre	Kinder bis 6	Total Personen	Preis pro Tag und Person (auf Kurtaxen)	Total Tage	Ang. Bem. für Frühstück 6-15	6-15	Total
2			2	91,00	2			364,00
2			2		2			364,00

Getränke und Extras

Anzahl	Artikel	#	Total
Total			

Kurtaxen

Total Kurtaxe Erwachsene	19,20
Total Kurtaxe Kinder 6 bis 15 Jahre	
Total Kurtaxe Kinder bis 6 Jahre	
Total Kurtaxe	19,20

2 people (Ann. ober)

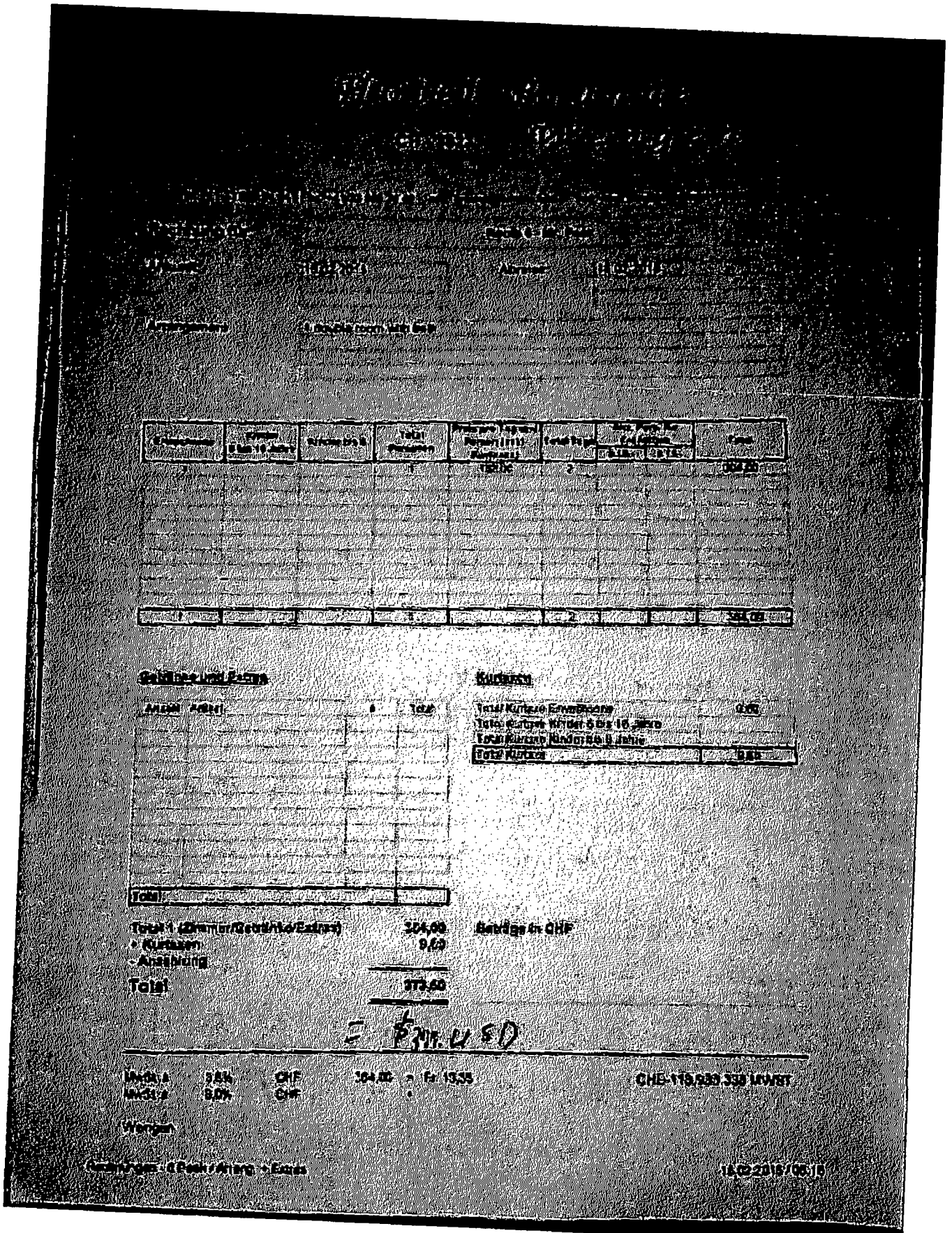
Total 1 (Zimmer/Getränke/Extras)	364,00	Beträge in CHF
+ Kurtaxen	19,20	
- Anzahlung		
Total	383,20	

= $4[illegible] USD

MwSt. #	3,8%	CHF	364,00	= Fr. 13,35	CHE-113.933.338 MWST
MwSt. #	8,0%	CHF		=	

Wengen

Rechnungen - 24 Simpson / Anzahlung + Extras [illegible]



[illegible]

[illegible]

[illegible]

[illegible] | [illegible] | [illegible] | [illegible]

Arrangement | 1 double room with bath

Erwachsene	Kinder 6 bis 16 Jahre	Kinder bis 6	Total Personen	Preis pro Tag und Person (Fr.) Kurtaxe	Total Tage	Anz. Pers. Kr. Erfahrung 6.15	6.15	Total
1			1	182,00	2			364,00
1			1		2			364,00

Getränke und Extras

Anzahl	Artikel	#	Total
Total			

Kurtaxen

Total Kurtaxe Erwachsene	0,00
Total Kurtaxe Kinder 6 bis 16 Jahre	
Total Kurtaxe Kinder bis 6 Jahre	
Total Kurtaxe	0,00

Total 1 (Zimmer/Getränke/Extras)	364,00
+ Kurtaxen	9,60
- Anzahlung	
Total	373,60

Beträge in CHF

= $ 311.45 D

MwSt.a	3,8%	CHF	364,00	= Fr. 13,35	CHE-119.933.338 MWST
MwSt.a	8,0%	CHF			

Wenigen

Rechnungen: 0 Pack / Arrang. + Extras

16.02.2016 / 06:16

Hotel Brunner

CH-3823 Wengen

[illegible]

Rechnung für: Room 10 - Mr Armstrong

Anreise: 16.02.2015 **Abreise:** 18.02.2015

Arrangement: 1 double room with bath

Erwachsene	Kinder (ab 14 Jahre)	[illegible]	Total Personen	[illegible] Person [illegible]	Total Tage	[illegible]		Total
						[illegible]	[illegible]	
1			1	182,00	2			364,00
1			1		2			364,00

Getränke und Extras

Datum Artikel	a	Total
Total		

Kurtaxen

Total Kurtaxe Erwachsene	9,80
Total Kurtaxe Kinder 6 bis 16 Jahre	
Total Kurtaxe Kinder bis 6 Jahre	
Total Kurtaxen	9,80

Total 1 (Zimmer/Getränke/Extras)	364,00
+ Kurtaxen	9,80
- Anzahlung	
Total	**373,80**

Beträge in CHF

= $399.75 USD

MwSt à	3.8%	CHF	364.00	= Fr. 13.33
MwSt à	8.0%	CHF		=

CHE-113.833.328 MWST

Wengen

Rechnungen - 10 Armstrong / Anzug + Extras 18.02.2015 [illegible]

Hotel St. Gotthard
Zürich - Bahnhofstrasse

Miss
Lauren Jones
[redacted]

Lisa Simpson Kitty Council
Dick Peek Party Council
Roger Ayres Today Service Council
Kim Carson Dance Council
4 Rooms

Rechnung Nr 1042047 Seite 1 Datum: 20.02.15 / AF

Zimmer	115
Ankunft	20.02.15
Abreise	21.02.15
Gastname	Jones Lauren

Datum	Anz	Leistung	MWSt code	Einzelpreis Zahlung	Betrag CHF
20.02.15	1	City Tax	5	2.50	2.50
20.02.15	1	Room charge 20.02.15/21.15	5	200.00	200.00
20.02.15	1	City Tax	5	2.50	2.50
20.02.15	1	Room charge 20.02.15/21.15	5	200.00	200.00
20.02.15	1	City Tax	5	2.50	2.50
20.02.15	1	Room charge 20.02.15/21.15 double room	5	220.00	220.00
20.02.15	1	City Tax winner	5	2.50	2.50
20.02.15	1	Room charge 20.02.15/21.15	5	200.00	200.00
20.02.15	1	City Tax	5	2.50	2.50
20.02.15	1	Room charge 20.02.15/21.15	5	200.00	200.00
21.02.15	1	EFT Amex [redacted]		-1042.50	0.00

Total	CHF:	1042.50
Zahlung	CHF:	-1042.50
Offener Betrag	CHF:	0.00

Tagesmaximum: 100.000000 Summe: 1042.50 =

MWSt-Nummer	MWSt %	Nettosumme	Mehrwertsteuer	Bruttobetrag
5 Room charge	3.80 %	1004.15	38.15	1042.50

All Ok for All 5 Rooms

Credit Suisse HANZ PRIVACY HOTELS SWITZERLAND AG LÜDERNALPEU 8, 6300 ZUG Konto Nr. 304-155-81 Clearing 4853
Iban CH64 0483 5030 4155 4300 0 Swift CRESCHZZ80A MwSt-Nr. CHE-101.311.130

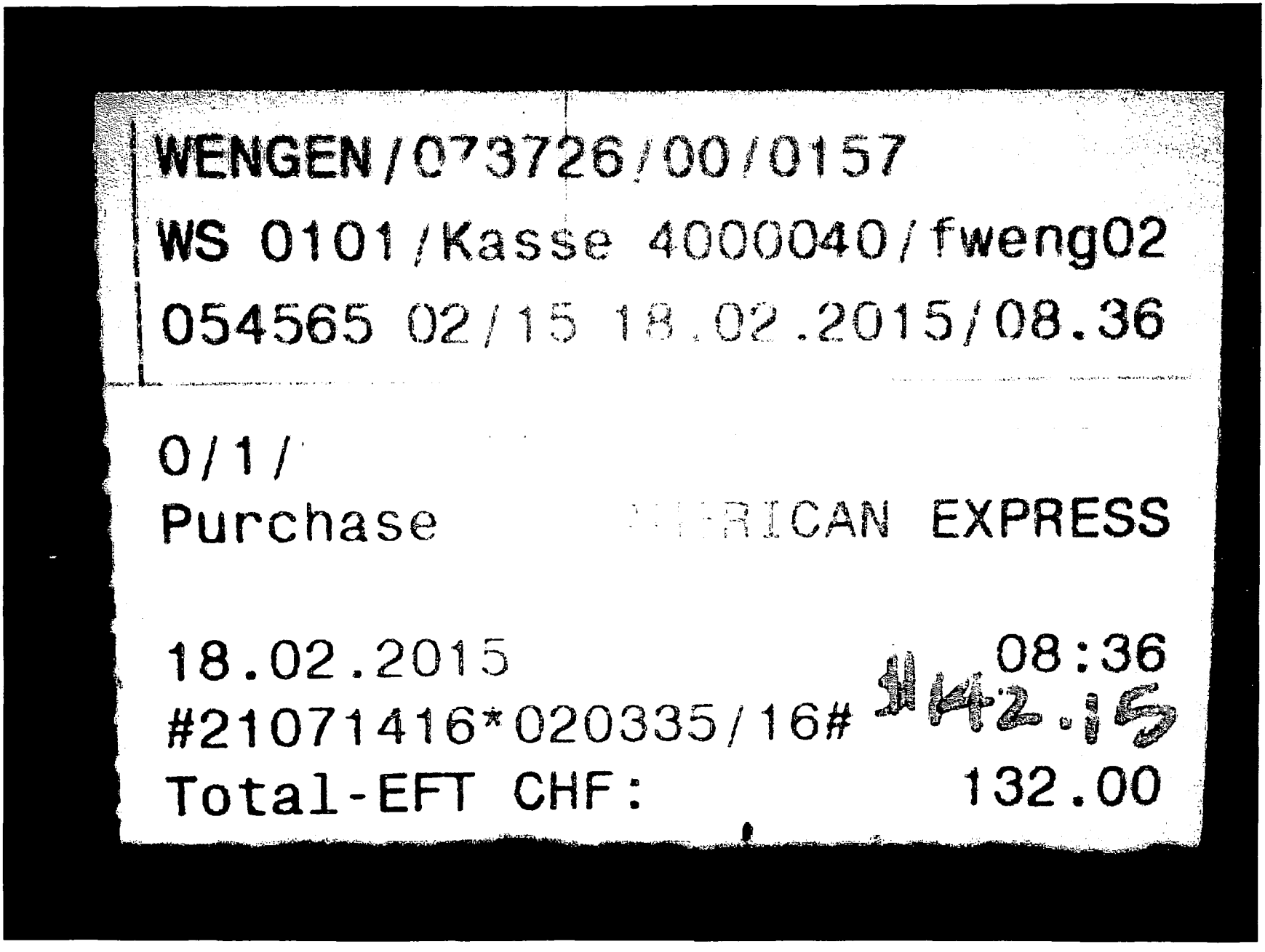
WENGEN/073726/00/0157
WS 0103/Kasse 1026016/ue60260
263699 02/15 17.02.2015/08.27

0/1/
Purchase AME[illegible] EXPRESS

17.02.2015 08:27
#21071418*057637/81#
Total-EFT CHF: 532.00

Jungfrau
tickets (4)
$652.79

Kopie für den Kunden



WENGEN/073726/00/0157
WS 0101/Kasse 4000040/fweng02
054565 02/15 18.02.2015/08.36

0/1/
Purchase AMERICAN EXPRESS

18.02.2015 08:36
#21071416*020335/16# 142.15
Total-EFT CHF: 132.00

HOTEL TESTA GRIGIA

Lennart Jonas
[redacted]

RECHNUNG Zimmer 102/103/405 Ankunft 09.02.2015
Abreise 20.02.2015
Seite 1 von 2

Datum	Zeit	Bezeichnung		Betrag	Betrag	MWST %	MWST	Betrag
15.02.15	17:59	Taxen	1 x	2.50	2.50	0.00	0.00	2.50
15.02.15	17:59	Logement	1 x	357.50	357.50	3.80	13.09	360.00
15.02.15	17:59	PMS41566500	Taxen 1 x	2.50	2.50	0.00	0.00	362.50
15.02.15	17:59	PMS41566500	Logement 1 x	357.50	357.50	3.80	13.09	720.00
15.02.15	18:04	PMS8312948	Taxen 1 x	5.00	5.00	0.00	0.00	725.00
15.02.15	19:03	PMS8312948	Logement 1 x	355.00	355.00	3.80	13.00	1080.00
19.02.15	11:31	PMS41566500	Taxen 1 x	2.50	2.50	0.00	0.00	1082.50
19.02.15	11:31	PMS41566500	Logement 1 x	357.50	357.50	3.80	13.09	1440.00
19.02.15	11:31	Taxen	1 x	2.50	2.50	0.00	0.00	1442.50
19.02.15	11:31	Logement	1 x	357.50	357.50	3.80	13.09	1800.00
19.02.15	11:31	PMS8312948	Taxen 1 x	5.00	5.00	0.00	0.00	1805.00
19.02.15	11:31	PMS8312948	Logement 1 x	355.00	355.00	3.80	13.00	2160.00
20.02.15	08:28	Abreise	1 x	-2160.00	-2160.00	0.00	0.00	0.00

$1440 CHF
= $1534 USD

Charges including VAT 0.00%	20.00	=	0.00
Charges including VAT 3.80%	2140.00	=	78.34

We thank you for your visit and are looking forward to welcome you again.

Kim Carson Jones Cooper
Liza Simpson Accounter

Vi ringraziamo per la vostra visita e speriamo di poterla di accogliere di nuovo.

Guests signature ..... Cashier

HOTEL TESTA GRIGIA*** Bahnhofstrasse 21, CH-3920 Zermatt
Tel. 0041 27 966 79 00 / Fax 0041 27 966 79 01
E-mail: info@testagrigia.com, http://www.testagrigia.com

2 NIGHTS EACH
4 NIGHTS TOTAL
4 TIMES CHF =
$1534.07 USD

	Document Type: PASSENGER TICKET				
02/02/15	Monopol und Metropol Luzern LODGING	CH	Liza Simpson	165.00 Swiss Francs	$179.54
02/02/15	Monopol und Metropol Luzern LODGING	CH	Dick Peek	165.00 Swiss Francs	$179.54
02/02/15	Monopol und Metropol Luzern LODGING	CH	Roger Armstrong	165.00 Swiss Francs	$179.54
02/02/15	Monopol und Metropol Luzern LODGING	CH	Kim Carson	165.00 Swiss Francs	$179.54
02/02/15	Monopol und Metropol Luzern LODGING	CH		165.00 Swiss Francs	$179.54
02/02/15	Monopol und Metropol Luzern LODGING	CH		165.00 Swiss Francs	$179.54

$698.16 USD total for 4 rooms

MOUNTAIN ACCORD

MEMO

To: Attendees from Educational Switzerland Trip - Kim Carson, Dick Peek, Roger Armstrong, Liza Simpson, Ann Ober

From: Laynee Jones, Mountain Accord

Date: February 22, 2015

Re: Trip Summary and Key Take-Away Points for Summit County/ Park City Area

Park City and Summit County decision-makers took an educational trip to Switzerland to see and experience mountain transit systems being contemplated by Mountain Accord. During the trip we saw many different modes of mountain transportation that could be applied at a regional or local level, including bus systems (Saas Fee, Zermatt), cog trains powered by electric and diesel locomotives, and various forms of aerial trams, gondolas, and funiculars (for shorter distances). We also talked with elected officials and transportation system managers and toured a tunnel in Grindelwald.

Interspersed with the transportation tours were discussions and site visits that allowed the participants to see new opportunities for the Summit County and Park City community. From winter hiking, sledding, and cross country skiing to communities struggling to compete economically and frustrations with providing bike amenities, each community had their unique issues and services.

The following is a brief summary of the trip and key take-away points related to Phase II/ Next Steps gathered from discussions with Kim Carson, Dick Peek, Roger Armstrong, Liza Simpson, and Ann Ober.

Take-Away Points

- **Innovative Transportation Solutions:** Analysis of the various modes with visualizations, traffic reductions/impacts, capacities, travel times is needed for Summit County/Park City area, including the modes described above, mono-rail, park and ride at the base of Parley's Canyon. Previous work has not met expectations.
    - The Park City travel markets need to be identified and quantified (for example, seasonal employees, tourists from airport, airline industry workers to airport, downtown SLC workers, day visitors from the Salt Lake Valley, etc)
    - Innovative solutions for each market should be considered, such as uber, zimride, collection point at base of Parley's, etc.
    - Transportation options between cities can be different than transportation options that distribute people from a town center to the resorts/ tourist attractions – both need to be considered in Park City (ie how to get people get from town to the resorts)
- Unique Opportunities: Park City and Summit County resorts offer an incredible service compared to their Swiss Counterparts. Customer Service, though good in Zermatt, did not provide the constant touch of quality customer service. Maps were more difficult to

use and rarely were there individuals working with the customer at on-load. Further, visitors rarely need to remove skis at our resorts. In Switerland, the five different modes of moving the visitor required regular removal of gear. Other take aways included:

  - Sledding at the resorts that was more like a ski experience than a managed sledding experience like is offered off I-80. The experience allowed visitors to do more activities without leaving the resort.
  - Specific to Zermatt, no matter how great the resort experience, large numbers of people stayed in town shopping and eating during the day. Horse drawn carriages allowed for yet another experience that families could try.
  - You did not need to ski to get something out of the on-mountain amenities. Rail passes allows for discounted rides to peaks and restaurants. These passes were substantially cheaper than ski passes and many visitors took the opportunity.
  - Regular, "unexpected" festivals make a trip. We did not expect to be in Switzerland for Carnivale, but the local parade and festivities added energy to the trip that would not have existed without that unexpected moment.

- **Structure:** It is important that the role of Summit County and Park City be re-enforced in the next phase, understanding that this area does not lie within the UTA service area and has unique needs that are not well understood by officials in the Salt Lake Valley
- Consider a team in Summit County/Park City that is leading the effort above, with technical support provided from Mountain Accord team
- The Mountain Accord team would be more effective if key team members were co-located in Park City or Summit County for at least part of each week

Overview of Trip

People we met with:

Martin Gertsch	Transportation/Mountain Guide (mgertsch@gmx.net)
Jurg Lauper	Jungfrau Rail System Manager
Pascal Michael Liechti	Project Manager with Frutiger Contractors for Buechitunel (tunnel near Grindelwald)
Mayor Mani Schlappi	Mayor of Grindelwald
Romy Biner-Hauser	Zermatt City Councilwoman

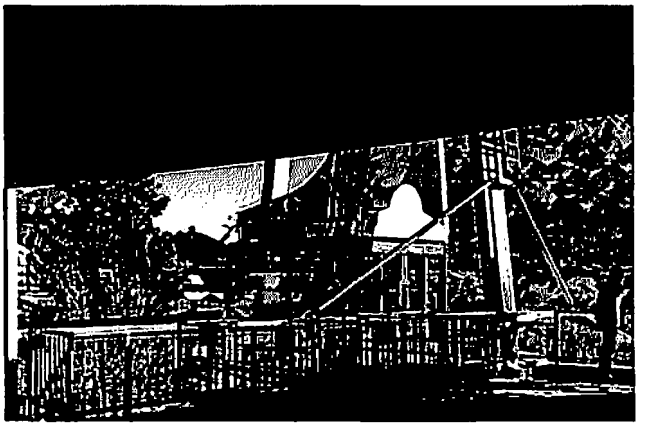
Itinerary:

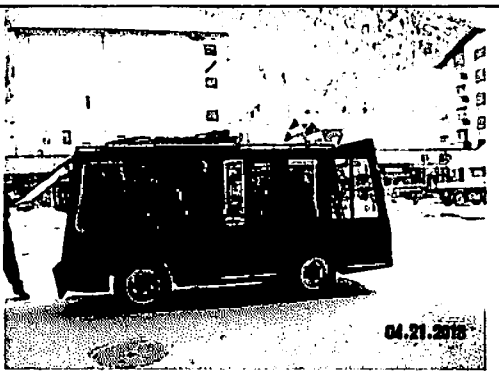
Sun, Feb 15 Zurich, Lucerne	**Intercity Train from Zurich to Lucerne** Typically double-decker cars, pulled by electric locomotives, some have panorama dome cars, snack cars or snack trolley service. The Intercity trains also had wifi, though the service was spotty. There was good signage for schedules and tracks, and a very user-friendly app to plan trips and connections.
Mon, Feb 16 Lucerne, Mt. Rigi, Wengen	**Mt Rigi Cog Rail** Mount Rigi summit is 5,885' with several small villages and year-round resorts. Two cog rail lines to the top of the mountain are operated by Rigi Railways. Rigi Railways was the first cog rail in Europe, beginning operation in 1873. Skiers, view seekers, sledders and hikers used the line with varying passes. Easy access to amenities at the top allowed for split second decisions that increased spending. **Lucerne to Interlaken Intercity Train, Berner Oberland Bahn to Lauterbrunnen Cog Rail** Intercity train to Interlaken, then a cog train to Lauterbrunnen that has 4-5 cars but can divide with cars going 2 directions. Another cog train goes to Wengen. Transfers

	were easy and well timed. Time between arrival and departure never felt like a waste. Breaks were limited to 15 minutes or less. Food and coffee were quickly accessible. Wengen was a great small town and had a small train station very close to its main street and visitor amentieis. Though the area had obviously grown near the station, building heights and styles were controlled. There were limited electric vehicles and 4 wheelers in the town. The hotel was ¾ of a mile uphill from the train. Though a steep walk, everyone made it comfortably. In the morning, we watched people making their commute by sled.

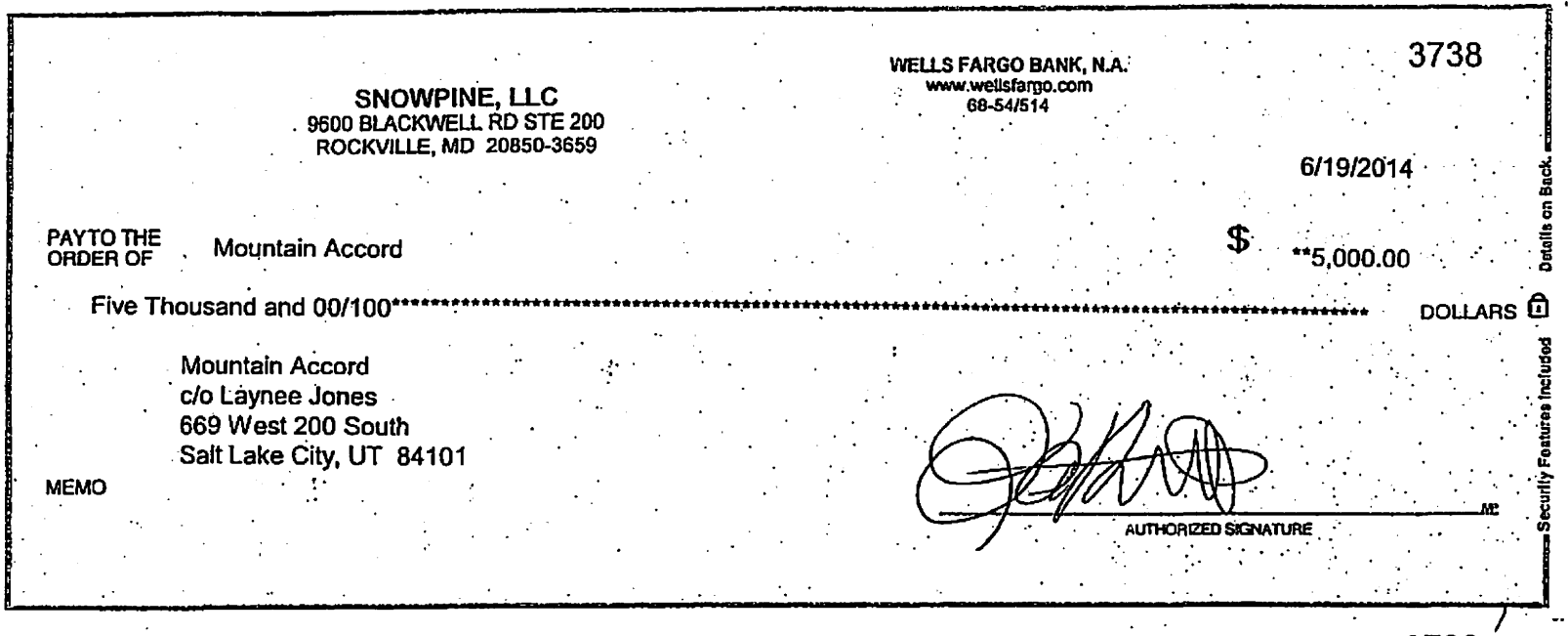
Tues, Feb 17 Wengen, Jungfrau, Grindelwald	**Jungfraujoch Cog Train** In 1894 construction began on the Jungfraubahn (train) from the nearby village of Klein Scheidegg towards the summit of Jungfrau at 11,388 ft. The six-mile line terminates at the Jungfraujoch (saddle/col) station, a natural col in the mountain, slightly below the summit. As the train was constructed over 20 years and before the environmental movement, tunnels were blasted at a steep incline inside the Eiger. Two stops allowed for a view from the face and those windows were visible at night when the lights remained on. Major construction was also done at the peak including an observatory, restaurants, glacial tunnels and 360 movie experiences. Prices at the gift shops and restaurants were higher, but not exorbitant. **Grindelwald Meeting with Mayor** Grindelwald is a small community of about 4,000 residents, near the base of the Eiger. Tourism has become the primary economic driver. The Mayor met us in town and then joined us for a power point and tour of the tunnel. **Buechitunnel Tour** The Buechitunnel is a tunneling project that broke ground in 2013. The tunnel is intended to shorten the current rail line that serves the town of Grindelwald. The old line was built about a century ago and the narrow gauge track and tight curves require

	very slow train speeds. The new tunnel will bypass that section. It is funded through a public/private partnership. (add photo)

Wed, Feb 18 Wengen, Murren, Schilthorn, Zermatt	**Departing Wengen –** Many of the train stations allowed visitors to check luggage through to future destinations. In Wengen, the team checked baggage to Zermatt. This allowed us to be hands free for the day, allowing for significantly easier travel through Murren and on to Zermatt. **Murren – Served by aerial tram, cog train, bus** Murren is a mountain town and ski resort served on one side by bus service and an aerial tram, and on the other side by aerial tram and cog train. The Schilthorn is the highest peak near Murren served by a series of trams, with an observation deck and restaurant. The aerial trams are applied for short distance travel. Again, the modes were easy to access. The gondolas definitely were more spaced out and a bit of a cattle corral. Because they only ran every 1/2 hour in some locations, these breaks were more noticeable. Some participants also struggled with the view from above.  **Higher Speed Intercity Rail from Spiez to Visp** The train from Spiez to Visp is a standard-gauge Swiss Federal Railway line and forms one of the major north-south arteries in Switzerland. Along the way you will pass through the recently completed Lotschberg Base Tunnel. This 21-mile tunnel is currently the world's longest land tunnel and was created to meet the demand for passenger and freight rail traffic. Passenger trains travel between 120-155 mph through the tunnel. **Cog Train, Parking Garage, Car Free Zermatt** BVZ Zermatt Bahn has a maximum grade of 2.5 percent for the adhesion operation, increasing to 12.5 percent for the cog assist section. The train travels up a glacially formed canyon, very similar to Utah's Little Cotton Canyon, with avalanche sheds. Parking lot at the Tasch railway station. Zermatt is car-free with the train station at the center of town. Hotels and other services use small electric vehicles, which are restricted in number by need and value to the communities' economy The vehicles are made onsite, drastically increasing the cost, but allowing for the communities specs to be met for size and climate.

	 The parking garage in Tasch provides 2700 stalls for visitors coming to Zermatt. The parking garage is spotless, with very little (if any) vandalism. The parking location is also used for individuals looking for permanaent car storage. Americans struggle with the pay system at the garage as you cannot pay as you depart.

Thurs, Feb 19 Zermatt	**Local Bus, Aerial Trams, Funicular in Zermatt** A funicular lift, Sunnegga-Rothorn, was built to replace an aging lift system, and can carry more than 200 skiers per trip uphill, entirely underground. This moved skiers and day-trippers to the ski area rapidly. Skiers were then able to move throughout the entire resort and into Italy's resort seamlessly. A major issue facing Zermatt is moving people off the mountain at the end of the day. Approximately 2800 people /hour are vying for buses that carry 800/hour or taxis in order to get to their hotels in town, Zermatt is considering a monorail system from a German roller coaster company that would provide 3 kilometers of rail utilizing "bubbles" with flexible stop points ($20 million CHF). Challenges are location and intergovernmental approvals. The resorts are older than those in the United States and use a variety of technologies to move visitors. From small, seated gondolas, to massive trams, "T-Bars" to traditional lifts, visitors touched most if not all of these modes in a day on the hill.
Fri, Feb 20 Zermatt, Saas Fee, Zurich	**Bus Only Saas-Fee** Zermatt to Stalden-Saas on cog train, from Stalden-Saas take 30 minute bus ride to Stalden-Saas Saas-Fee is unique from Zermatt and other areas – it is served only by buses. Frequent buses provide service between Saas-Fee and Visp. The Councilwoman in Zermatt described Saas Fee as "Zermatt 20 years ago." She was nostalgic for their experience, while also relaying that Saas Fee's leadership has struggled with their economy and branding. Without the Matterhorn or a train, they just aren't as known to visitors coming from out of country.



SNOWPINE, LLC
9600 BLACKWELL RD STE 200
ROCKVILLE, MD 20850-3659

WELLS FARGO BANK, N.A.
www.wellsfargo.com
68-54/514

3738

6/19/2014

PAY TO THE ORDER OF Mountain Accord

$ **5,000.00

Five Thousand and 00/100********** DOLLARS

Details on Back. Security Features Included

Mountain Accord
c/o Laynee Jones
669 West 200 South
Salt Lake City, UT 84101

MEMO

AUTHORIZED SIGNATURE

SNOWPINE, LLC 3738

Mountain Accord 6/19/2014

ask David P. 5,000.00

Wells Fargo - Checkin 5,000.00

Snowbird Resort LLC	Account No.	Check Date: 08/27/2014	Check Number: 156474

Invoice Number	Date	Voucher ID	Amount
MTN TRANS 08/22/14	08/22/2014	V0122632	$15,000.00

MOUNTAIN ACCORD	MOUNTAIN ACC(Check Number: 156474	$15,000.00

ALTA SKI AREA
P.O. BOX 8007
ALTA, UT 84092

74031

08/26/14

REFERENCE NUM.	INVOICE NUMBER	INVOICE DATE	DESCRIPTION	AMOUNT
74031	08262014	08/26/14	CONTRIBUTION TO MOUNTAIN ACCORD	15000.00
			CHECK TOTAL	15000.00

ALTA SKI AREA
P.O. BOX 8007
ALTA, UT 84092

74361

10/14/14

REFERENCE NUM.	INVOICE NUMBER	INVOICE DATE	DESCRIPTION	AMOUNT
74361	10142014	10/14/14	CONTRIBUTION TO MTN ACCORD	10000.00
			CHECK TOTAL	10000.00

17251

Brighton RESORT

8302 SOUTH BRIGHTON LOOP ROAD
BRIGHTON, UTAH 84121-9740
(801) 532-4731

usbank. All of us serving you™

PAY TO THE ORDER OF Five thousand dollars and 00/100 ---------- $ 5,000.00

DOLLARS

Mountain Accord
Care of Laynee Jones
669 West 200 South
SLC, UT 84101

10/31/2014

AUTHORIZED SIGNATURE

MEMO

Security features. Details on back.

BRIGHTON RESORT 17251

Mountain Accord

Care of Laynee Jones

BRIGHTON RESORT 17251

PRODUCT SSLT104 USE WITH 91653 ENVELOPE Deluxe For Business 1-800-225-6380 or www.nebs.com PRINTED IN U.S.A.

THE FACE OF THIS DOCUMENT HAS A COLORED BACKGROUND ON WHITE PAPER

DEER VALLEY RESORT COMPANY
P. O. BOX 889
Park City Utah 84060

WELLS FARGO BANK, N.A.
FORMERLY FIRST SECURITY BANK
Park City Office
Park City, Utah 84060

31-297
1240

0101358

DATE 12/1/2014

VOID AFTER 6 MONTHS

PAY Five Thousand Dollars and 00 Cents

$ ****5,000.00

TO THE ORDER OF
MOUNTAIN ACCORD
669 WEST 200 SOUTH
SALT LAKE CITY UT 84101

THE BACK OF THIS DOCUMENT CONTAINS AN ARTIFICIAL WATERMARK—HOLD AT AN ANGLE TO VIEW

SNOWPINE, LLC
9600 BLACKWELL RD STE 200
ROCKVILLE, MD 20850-3659

WELLS FARGO BANK, N.A.
www.wellsfargo.com
68-54/514

4013

5/27/2015

PAY TO THE ORDER OF Mountain Accord

$ **5,000.00

Five Thousand and 00/100********** DOLLARS

Mountain Accord
c/o Laynee Jones
669 West 200 South
Salt Lake City, UT 84101

MEMO

AUTHORIZED SIGNATURE

Security Features Included. Details on Back.

SNOWPINE, LLC

4013

Mountain Accord

5/27/2015

Date	Type	Reference	Original Amt.	Balance Due	Discount	Payment
4/21/2015	Bill	4.21.15	5,000.00	5,000.00		5,000.00
					Check Amount	5,000.00

Wells Fargo - Checkin 5,000.00

Sandy
HEART OF THE WASATCH

Sandy City
10000 Centennial Parkway
Sandy, Utah 84070
Tel.(801) 568-7143 Fax # (801) 568-7182

ZIONS BANK® 31-1/1240
Zions First National Bank 19
Sandy Office 125 West 10600 South
Sandy, Utah 84070

CHECK DATE	CHECK NO.	CHECK AMOUNT
09/26/14	191770	*****50,000.00

PAY Fifty-Thousand Dollars and No Cents

TO THE ORDER OF
UTAH TRANSIT AUTHORITY
669 W 200 S
SALT LAKE CITY UT 84101-1014

John R Kurtz
Tom Dolan

INV 640959

Salt Lake City Corporation
451 South State, Room 248
P.O. Box 145451
Salt Lake City, Utah 84114-5451
(801) 535-7676

Chase Bank
This Check Is Protected By ™

124001545

Check Number: 40147168

CHECK DATE	CHECK AMOUNT
10/30/14	***100,000.00

PAY ONE HUNDRED THOUSAND DOLLARS AND 00 CENTS

PAY Payee UTAH TRANSIT AUTHORITY

TO THE ORDER OF
UTAH TRANSIT AUTHORITY
669 W 200 S
SALT LAKE CITY UT 84101-1004

Marina Scott
City Treasurer

THIS CHECK EXPIRES AND IS VOID 90 DAYS FROM ISSUE DATE

THIS CHECK CLEARS THROUGH POSITIVE PAY SLCGOV.COM

INV 640959

Salt Lake City Corporation
451 South State, Room 248
P.O. Box 145451
Salt Lake City, Utah 84114-5451
(801) 535-7676

Chase Bank

124001545

This Check is Protected By ™

Chase Guard

Check Number
40139836

CHECK DATE	CHECK AMOUNT
03/06/14	***100,000.00

$100,000.00

PAY ONE HUNDRED THOUSAND DOLLARS AND 00 CENTS

PAY Payee UTAH TRANSIT AUTHORITY

TO THE ORDER OF
UTAH TRANSIT AUTHORITY
669 W 200 S
SALT LAKE CITY UT 84101-1004

Marina Scott

City Treasurer

THIS CHECK EXPIRES AND IS VOID 90 DAYS FROM ISSUE DATE

PAYEE NAME ON FILE AT THE BANK

THIS CHECK CLEARS THROUGH POSITIVE PAY
SLCGOV.COM

RUB OR TREATHE ON THE PINK LOCK LIKE ICONS. COLOR WILL FADE AND RETURN ON AN AUTHENTIC CHECK. IF COLOR DOES NOT FADE DO NOT ACCEPT

Inv 636955

WASATCH COUNTY AUDITOR'S OFFICE
TO THE TREASURER OF WASATCH COUNTY
25 N MAIN STREET
HEBER CITY, UT 84032

ZIONS FIRST NATIONAL BANK
HEBER CITY, UTAH
31-5/1240

0190762

Twenty-Five Thousand and 00/100 Dollars

DATE	AMOUNT
8/01/2014	**25,000.00**

WZ190429-12-13

PAY
TO THE
ORDER
OF

UTAH TRANSIT AUTHORITY
669 W. 200 SO.
SALT LAKE CITY UT 84101

I HEREBY CERTIFY THAT THIS WARRANT IS ISSUED ACCORDING TO LAW AND IS WITHIN THE LAWFUL DEBT LIMIT OF WASATCH COUNTY, BY ORDER OF THE BOARD OF WASATCH COUNTY COMMISSIONERS.

COUNTY AUDITOR

PAYMENT AUTHORIZED ACCORDING TO LAW

COUNTY TREASURER

SECURITY FEATURES INCLUDED. DETAILS ON BACK.

INV 639302

COUNTY AUDITOR HEBER CITY, UTAH 84032

Wasatch

Vendor: 736182 UTAH TRANSIT AUTHORITY 8/26/2013 Warrant No: 0184042

INVOICE #	INV DATE	DESCRIPTION	INV AMOUNT
AUG2213	8/22/2013	MEAP STUDY/WASATCH SUMMIT PROGRAM	25,000.00

INV 635953 ~~635963~~

~~145710~~ 1457688

TOTAL AMOUNT 25,000.00

DETACH AND RETAIN FOR YOUR RECORDS

THIS DOCUMENT HAS A VOID PANTOGRAPH, MICROPRINTING AND AN ARTIFICIAL WATERMARK

SALT LAKE COUNTY

Salt Lake County 01/91
FINANCIAL ADMINISTRATION - N4100
PO BOX 144575
SALT LAKE CITY UT 84114-4575

US BANK OR UTAH
SALT LAKE CITY, UTAH
97-215/1243

0005537

Date May/07/2014 Pay Amount $132,148.00***

Pay ***ONE HUNDRED THIRTY-TWO THOUSAND ONE HUNDRED FORTY-EIGHT AND XX/100 DOLLAR***

To The Order Of UTAH TRANSIT AUTHORITY
669 W 200 S
PO BOX 30810
SALT LAKE CITY UT 84130-0810

R McAdams

INV 637590 160,000.

SALT LAKE COUNTY (385) 468-7100 VOUCHERS PAID

WARRANT NUMBER 1190562

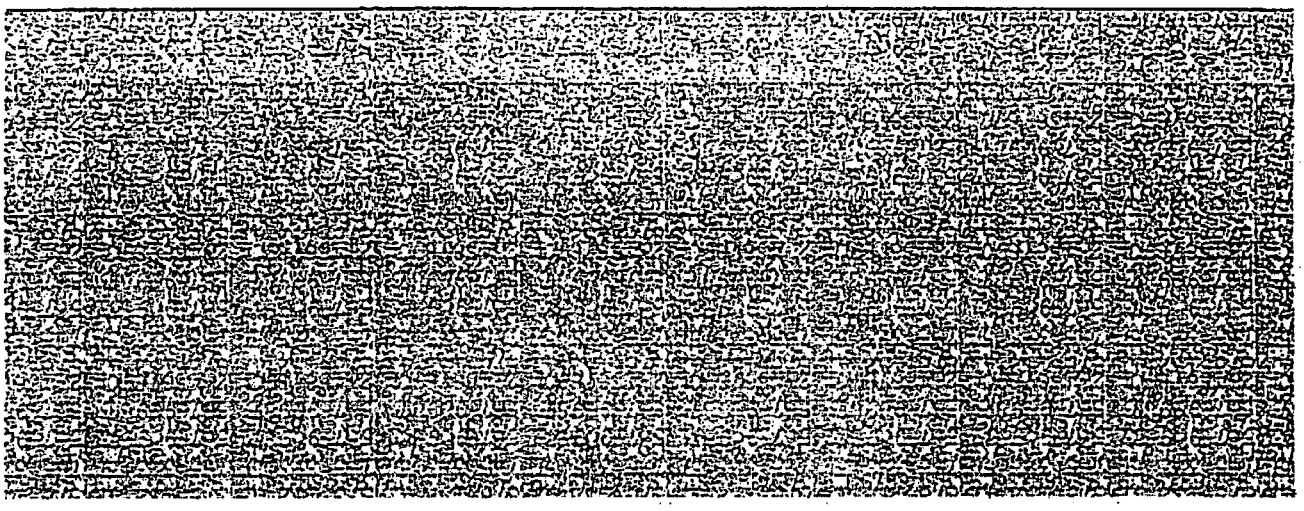
PAYMENT VOUCHER	REFERENCE	FUND NUMBER	DATE	AMOUNT
PV 230380	REF: 2013 MTN COR		Inv 633965 cm 4426	100,000.00
	INV 80713; 8/7/13; $100,000.00			
PV 230403	REF: AR 71794			2,261.50
	SALES ORDER #33384			
	INVOICE #71794 $2261.50			
			TOTAL	102,261.50

633962

****

TO PARTICIPATE IN SALT LAKE COUNTYS EFT PROGRAM CALL 385-468-7100

****



COTTONWOOD HEIGHTS

VENDOR: 11109 UTAH TRANSIT AUTHORITY 9/26/2013 Check No: 13306

Invoice #	Inv Date	Description	Discount Amount	Inv Amount
633964	8/21/2013	Wasatch Summit Phas 1		25,000.00

TOTAL AMOUNT 25,000.00

Inv 633964
CM 4423

TOWN OF ALTA

029161

VENDOR: 482 UTA

1/14/2014 Check No: 29161

INVOICE #	INV DATE	DESCRIPTION	INV AMOUNT
635952	12/19/2013	Mountain Accord Phase I Funding Agreement	12,500.00

TOTAL AMOUNT 12,500.00

COTTONWOOD HEIGHTS
1265 FORT UNION BLVD- SUITE 250
COTTONWOOD HEIGHTS, UT 84047

Zions National Bank
Old Mill Office
6510 S Big Cottonwood Canyon Road
Salt Lake City UT 84121
31-5/2140

15758

DATE	4/09/2015
AMOUNT	**25,000.00

PAY **Twenty-Five Thousand and 00/100 Dollars**

TO THE ORDER OF UTAH TRANSIT AUTHORITY
669 WEST 200 SOUTH
SALT LAKE CITY, UT 84101

CHECK IS PRINTED ON SECURITY PAPER WHICH INCLUDES A MICROPRINT BORDER & FLUORESCENT FIBERS

INV 640956

Metropolitan Water District of Salt Lake & Sandy
3430 East Danish Road
Cottonwood Heights, UT 84093

ZIONS FIRST NATIONAL BANK
EAST SANDY OFFICE
2137 EAST 9400 SOUTH
SANDY, UT 84093
31-5-1240

66950

9/30/2014

PAY TO THE ORDER OF Utah Transit Authority

$ **50,000.00

Fifty Thousand and 00/100********** DOLLARS *

Utah Transit Authority
669 West 200 South
Salt Lake City, UT 84101

MEMO: Cust ID 1457309

AUTHORIZED SIGNATURE

INV 640955

THIS CHECK IS VOID WITHOUT A RED 'I' BLUE BORDER AND BACKGROUND PLUS A KNIGHT & FINGERPRINT WATERMARK ON THE BACK - HOLD AT ANGLE TO VIEW

PARK CITY MUNICIPAL CORPORATION
445 MARSAC AVENUE
PO BOX 1480
PARK CITY, UTAH 84060

ZIONS FIRST NATIONAL BANK
1100 Silver Creek Dr
Park City, Utah 84060

31-1
1240

VENDOR NUMBER	DATE	CHECK NUMBER	CHECK AMOUNT
005463	10/17/2014	226261	65,889.22

PAY Sixty Five Thousand Eight Hundred Eighty Nine Dollars and Twenty Two Cents

TO THE ORDER OF
UTAH TRANSIT AUTHORITY
Attn: UTAH TRANSIT AUTHORITY
669 WEST 200 SOUTH
SALT LAKE CITY, UT 84101

RMT
CITY MANAGER

Lori W. Collett
FINANCE MANAGER

$ 50,000 To Mountain accord

Invoice 640957

DATE	A.P.D. NUMBER	DESCRIPTION	INVOICE NUMBER	DISC/RETAIN
08/21/2013	TRA-003641	AUG 2013	633960	0.00

PLEASE DETACH BEFORE DEPOSITING. 50,000.00

THIS CHECK IS VOID WITHOUT A RED & BLUE BORDER AND BACKGROUND PLUS A KNIGHTS FINGERPRINT WATERMARK ON THE BACK - HOLD AT ANGLE TO VIEW

PARK CITY MUNICIPAL CORPORATION
445 MARSAC AVENUE
PO BOX 1480
PARK CITY, UTAH 84060

2013 FIRST NATIONAL BANK
1100 Snow Creek Dr.
Park City, Utah 84060

21-5
1240

VENDOR NUMBER	DATE	CHECK NUMBER	CHECK AMOUNT
005463	09/19/2013	218455	50,000.00

Fifty Thousand Dollars and No Cents

TO THE ORDER OF
UTAH TRANSIT AUTHORITY
PO BOX 30810
SALT LAKE CITY, UT 84130

RMT
CITY MANAGER

Lori W. Collett
FINANCE MANAGER

DOCUMENT IS PRINTED ON CHEMICALLY REACTIVE PAPER - THE BACK OF THIS DOCUMENT INCLUDES A TAMPER EVIDENT CHEMICAL WASH WARNING BOX

029580

TOWN OF ALTA 10-87
P.O. BOX 8016 -801-363-5105
ALTA, UTAH 84092-8016

Key Private Bank
KeyBank National Association
Salt Lake City, Utah 84144
1-877-MFG2YOU
31-73/1240
501

Check #: 29580

10/20/2014

PAY TO THE ORDER OF UTA $ **12,500.00**

Twelve Thousand Five Hundred and 00/100 Dollars DOLLARS

UTA
669 WEST 200 SOUTH
SLC, UT 84101

MEMO

AUTHORIZED SIGNATURE

INV 640958

Metro Water Dist.

.65268

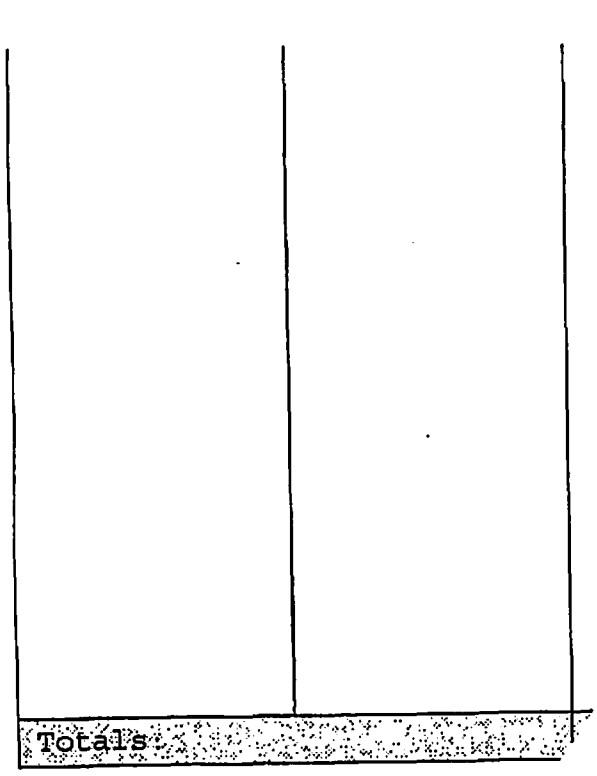
Utah Transit Authority

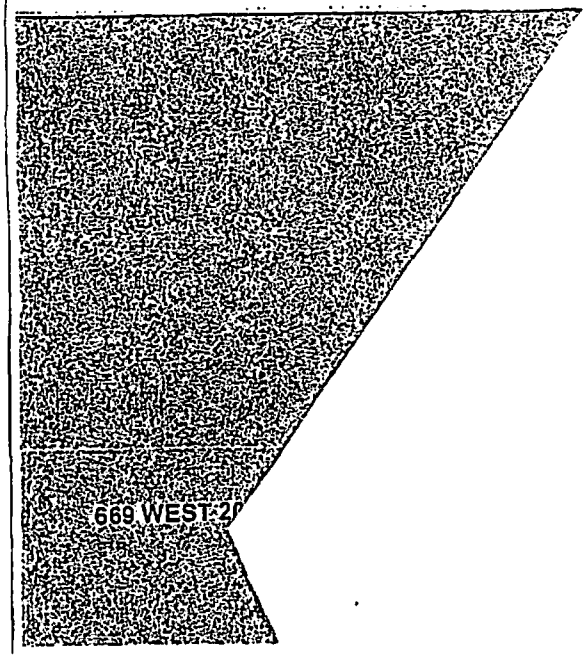
10/8/2013

Date	Type	Reference	Original Amt.	Balance Due	Discount	Payment
10/3/2013	Bill	634529	50,000.00	50,000.00		50,000.00
					Check Amount	50,000.00

changed to
634577

Operations & Mainten Cust ID 1457309





144822

VENDOR NO. 11588 VENDOR NAME UTAH TRANSIT AUTHORITY

DATE	DESCRIPTION	AMOUNT AS RENDERED	DEDUCTIONS	NET AMOU
09/06/13	634022 CUST NO 1202752 INV NO 634022	50,000.00	0.00	50,000

CHECK DATE	CHECK NUMBER	TOTAL GROSS	TOTAL DEDUCTIONS	CHECK AMOUN
11/01/13	182925	50,000.00	0.00	50,00